



REPORT OF THE JOINT CAPITAL PLANNING COMMITTEE APRIL 2013

FY 14 Recommendation Summary

The Joint Capital Planning Committee (JCPC) recommends that 7% of the local property tax levy be committed to the capital plan for Fiscal Year 14, an increase of 0.5% from FY 13. This brings the percentage back up to the level in FY 08, after an all-time low of 5.64% in FY 11.

In addition to property taxes, money for the recommended Five Year Capital Plan will come from grant funds from the federal and state government and from unexpended balances from previously authorized capital projects. The Enterprise Funds contain their own capital appropriations and are not included in this report. Besides funding outright purchases, the capital budget pays off debt incurred previously for capital projects; for instance, the FY 14 plan includes the third year of debt service on \$4.5 million in borrowing Town Meeting approved in November 2010 to start repairing the Town's deteriorating roads.

In addition, the Community Preservation Act Committee recommends projects to be paid for from Community Preservation Act (CPA) funds as detailed in the separate report from the Community Preservation Act Committee. These projects are shown in purple type in the later pages of this JCPC report, as is a total of \$164,088 for repayment in FY 14 from CPA funds of debt incurred for previously approved CPA projects.

Recommendations for FY 14 capital plan funding total \$3,308,455 and include \$1,943,955 for equipment, \$787,500 for buildings and \$591,000 for facilities.

Why Capital Planning?

JCPC, comprising two representatives each from the Select Board, School Committee, Jones Library Board of Trustees, and Finance Committee, advises the Town Manager, Finance Committee, and Town Meeting on the capital needs of the Town. It was organized in 1992 as the Town began to recover from the fiscal crisis of the early 1990s, when state aid was reduced, property tax limits were imposed, and the Town used reserves and unexpended capital appropriations to balance three years of operating budgets. Capital needs were so neglected that antiquated equipment did not work; building maintenance and repairs fell far behind. It has taken 21 years of careful planning and management to get equipment on regular replacement

schedules and buildings free of some of the health and safety problems that arose from failure to keep up those facilities during that period.

After several years of decreased state aid, many cities and towns, including Amherst, are faced with often-conflicting needs to meet increasing operating expenses, provide for pensions and other post-employment benefits (OPEB), satisfy capital needs, and rebuild reserves. The Financial Management Policies and Objectives adopted by the Finance Committee in January 2008 and reviewed by JCPC acknowledge the need to adequately fund a viable multi-year capital plan to maintain infrastructure, replace worn equipment, and provide for other long-range capital assets.

What are Capital Improvements?

A capital improvement is a tangible asset or project with an estimated useful life of five (5) years or more, and a cost of \$5,000 or more. Among the items properly classified as capital improvements are:

- New public buildings, or additions to existing buildings, including land acquisition costs and equipment needed to furnish the new building or addition for the first time;
- Major alterations, renovations, or improvements to existing buildings that extend the useful life of the existing buildings by ten (10) years;
- Land acquisition and /or improvement, unrelated to a public building, but necessary for conservation or park and recreation purposes;
- Major equipment acquisition, replacement or refurbishment, including but not limited to vehicles, furnishings, and information technology systems' hardware and software; or other items that combined in purpose together make it a Capital Project;
- New construction or major improvements to Town's physical infrastructure, including streets, sidewalks, storm water drains, the water distribution system, and the sanitary sewer system. Infrastructure improvements must extend the useful life of the infrastructure by at least ten (10) years to be appropriately classified as a capital improvement;
- A feasibility study, engineering design services, or consultant services which are ancillary to a future capital improvement project.

How Are Capital Needs Prioritized?

JCPC reviews requests for capital plan funding that meet several criteria. Successful capital planning facilitates postponing some capital expenditures in favor of others as part of the planning process. JCPC has adopted the following guidelines for prioritizing capital projects, with examples listed in parentheses. The guidelines themselves are not necessarily listed in priority order:

- Imminent threat to health and safety of citizens, employees or property (police cruisers and radios, self-contained breathing apparatus for firefighters, building repairs);
- Maintenance and improvement of capital assets (major repairs of buildings, replacement of vehicles and equipment, park and play area renovations);
- Requirement of state or federal law (asbestos cleanup program mandated by federal law in 1986, removal of gas tanks, etc);

- Improvement of the infrastructure (streets and sidewalks, water and sewer programs);
- Improvement/maintenance of productivity (equipment replacement, computer hardware / software);
- Improvement of an overburdened situation (Town Hall renovations, cemetery expansion program);
- Newly identified need (recreation fields);
- Priority assigned by Department (Very High, High, Medium, Low); and
- Consistency with and in furtherance of long-term planning objectives of the Town (Master Plan, Climate Action Plan, Historic Preservation Plan, Disability Access Transition Plan, etc.).

Where Does The Money Come From?

Funds for the recommended Five Year Capital Plan will come from the same sources as before: property taxes, enterprise and other special purpose funds of the Town, grant funds from the federal and state government and from unexpended balances from previously authorized capital projects. This plan assumes commitment of 7% of the local property tax levy in FY 14. Earlier capital plans used as much as 10% of the tax levy, which along with the other resources was enough to keep up with renovation and maintenance of existing buildings and equipment replacement, but not enough to cover significant new projects. We haven't come close to this goal since FY 07.

The Recommended Capital Plan – A One Year Budget, A Five Year Plan

The General Fund Five Year Capital Plan for FY 14-18 includes voted appropriations from FY 13, a proposed budget for FY 14, and a tentative plan of capital investment for the period FY 15-18. Next year JCPC will update the plan to balance projected expenditures with projected available revenues for subsequent years. The total capital budget in any fiscal year is comprised of direct cash expenditures for capital items, debt service (interest and principal) on all prior bonded expenditures, and debt service on new authorized and issued bonds, if any. The plan is organized into three categories of projects: major equipment (vehicles, technology, etc.), building needs, and facilities needs (road maintenance, parks, open space, etc.). Included in the plan are recommendations developed by the Community Preservation Act (CPA) Committee for eligible community housing, open space, historic preservation, and recreation projects funded from the local voter-approved 1.5% property tax CPA surcharge and matching state funds. JCPC appreciates the CPA Committee's cooperation and coordination of their recommendations to allow presentation of both plans at the Annual Town Meeting. Recommendations for FY 14 capital plan funding total \$3,308,455, plus Community Preservation Act projects of \$585,483 and include the following:

Equipment [Note: Included in 2013 ATM Article 19 and Article 20]

JCPC recommends a total of \$1,943,955 for equipment items. Of this total, the Ambulance Fund supplies \$144,000 for a new ambulance and defibrillators; borrowing accounts for \$825,000 for a new fire pumper truck and three DPW trucks; repurposed old capital appropriations account for \$5,000; and taxation funds the remaining \$969,955.

Town technology infrastructure equipment replacement (computers and network equipment) is recommended for \$123,000 and includes scheduled replacements of servers, PCs, printers,

routers, switches, and other critical Town technology systems. Other Town technology-related items include \$30,000 to purchase a high volume photocopier for the Bangs Center and a replacement GIS plotter located in the IT Department, \$25,000 for the second of three payments to upgrade the Wi-Fi system in the Town center and public buildings, \$70,000 to continue scanning public documents in order to reduce storage demands in Town Hall and increase public access to these documents, and \$40,000 for new Munis modules for work order management, inventory control, and on-line employment applications.

JCPC recommends \$105,000 for the replacement of three police cruisers. The Amherst Police Department currently utilizes 11 marked police vehicles (black and white) and 3 unmarked police vehicles (silver) for routine patrol. Chief Livingstone has revised the department's longstanding protocol for vehicle replacement by replacing patrol vehicles after they reach approximately 100,000 miles and administrative vehicles after they reach approximately 120,000 miles. This results in a reduction from four to three for the annual replacement of vehicles and the need to replace an additional fourth vehicle only once every three years on average. This year is one of these years when we need to purchase three vehicles. In addition, \$10,500 is recommended to continue replacing in-vehicle video recording systems, which record police stops and arrests and provide a record of those events in case questions about them arise later.

Fire equipment includes \$400,000 of debt for the purchase of a new pumper truck to replace a 1996 pumper, which will become a back-up truck. The JCPC recommends borrowing for this pumper a year ahead of the original schedule for purchasing this piece of equipment, because of the low interest rates currently available and because this is a truck that will have to be replaced soon. The Fire Department is also recommended to receive \$27,000 for the replacement of a staff vehicle and \$40,000 for the replacement of protective gear for firefighters. The Department likes to keep to a regular replacement schedule of the protective gear to ensure it is up to date and completely functional. It skipped purchasing this equipment in FY13, so this year's request is particularly important. The Department is also using \$70,000 of Ambulance Funds to purchase five CPR assist devices. These allow a patient strapped to a stretcher to receive continuous CPR so the EMT's or paramedics can transport the patient or attend to his or her other medical needs. The Ambulance Fund will also provide funding for purchasing two simulation mannequins for training personnel in CPR techniques and \$50,000 to replace five defibrillators.

The Public Works Department is recommended to receive four trucks. \$45,000 is recommended for a ¾ ton pickup truck with plow for the Highway Division. \$105,000 from a proposed bond is recommended for the purchase of a bucket truck to replace one currently used by the Streetlight Division. This new bucket truck will allow for greater and safer access for crews replacing streetlights. An additional \$320,000 in debt is also recommended to replace two large dump truck/sanders. These trucks are the workhorses of the Department and do the bulk of the work fighting snow during storms. The JCPC recommends that the second of these large trucks be bought one year ahead of schedule to take advantage of low interest rates. \$40,000 would purchase a dump truck attachment for a truck assigned to the Trees and Grounds division, which will allow that division to more efficiently pick up trash and recycling from town barrels. There is an additional \$20,000 of General Fund monies that is recommended to purchase the snow plowing and sanding equipment to accompany one of these trucks. Finally, \$5,000 of previously

appropriated and unspent funds from completed projects is recommended to be repurposed for the Department to use for its ongoing purchase of park replacement equipment, such as picnic tables, trash cans, and playground equipment.

The Cherry Hill Golf Course will receive funds for the third of three lease payments for the purchase of a fairway mower. In addition, it is recommended to receive \$12,500 for the first of a three-year lease payment for the purchase of a rough mower, which will replace a mower that is over 20 years old and requires constant repair. JCPC recommends \$32,451 to the LSSE Department and Cherry Hill Golf Course, which will share a new Sand Pro Groomer, which is a multifunctional piece of equipment that will be used both to maintain sand traps and other features at the golf course and to maintain softball fields and other areas throughout town.

Library equipment includes an annual allocation of \$20,000 for technology infrastructure and \$5,000 for photocopier replacement. Technology acquisition and maintenance at the libraries are overseen by and coordinated with the Town's IT Department.

Recommended School equipment items total \$310,350, including \$20,000 to replace one of the vans used to transport children in the SPED program to and from school. \$40,000 is recommended for replacing kitchen equipment at the Fort River and Wildwood Schools and \$10,000 for design work to replace the back-up generator at the Wildwood School. In addition, \$19,550 is recommended for multimedia audio/visual equipment, \$166,400 for computer equipment for replacement of servers, switches, desktops, printers and similar computer and networking equipment and to update and maintain the network infrastructure, \$3,900 to maintain the Schools' telecommunications infrastructure, and \$26,000 to replace three photocopiers in elementary schools and one at the Business Office; the cost of the latter will be split with the Regional School Department. Another \$5,500 is recommended to replace the desk at the Fort River School library, which had rotted and has been replaced with a temporary structure.

Buildings [Note: Included in 2013 ATM Article 20 and Article 21] JCPC recommends a total of \$787,500 for building repairs and renovations, \$400,000 of which is to be funded through borrowing and \$378,500 through taxation.

\$25,000 is recommended for building envelope repairs for all town buildings. The Facilities Director asked that this sum be set aside to cover the costs of unexpected repairs to roofs, HVAC units, and other items that arise during the course of the year. \$10,000 is recommended for interior repairs to Town Hall, including painting and other minor repairs.

The Bangs Community Center recommendation is for \$15,000 for interior building repairs, principally for the installation of a key card system for staff access to the building.

The North Amherst School building, the site formerly rented by the Survival Center, would receive \$15,000 for the purchase of shelves and storage systems to allow Town records currently stored at the Ruxton DPW site to be moved to a safe, dry, climate controlled place. \$35,000 is recommended to supplement CDBG funds that had been allocated for repairs to the Child Care Facility on Strong Street to make repairs to the roof and the HVAC system.

Public Works recommendations include \$5,000 for ongoing facility improvements/repairs at the DPW Garage.

Various projects at library buildings are recommended for funding, including: \$15,000 to repair the steps at the Munson Library; \$11,000 to repair the roof at the Jones Library in the atrium area where there have been recurring leaks (this supplements an appropriation of \$14,000 from the CPA committee for this project); \$30,000 for upgrades and modernization of the fire alarm system at the Jones Library, including replacing the main fire alarm control panel, replacing old smoke detectors, and installing a notification system to give the Fire Department more accurate information about the location of alarms; and \$18,000 for a project to insulate portions of the North Amherst Library.

JCPC recommends \$594,500 for various projects at school buildings, including \$150,000 for school security upgrades, such as installing locks in classroom that teachers can lock from the inside. \$30,000 is recommended for general interior repairs, for example, painting, carpeting, and shades, as the need arises. The Wildwood School would receive \$400,000 from a debt authorization to replace its boiler. The payback for the boiler change is six years. In addition, Wildwood would receive \$6,000 to replace grills that feed the air intake systems so as to prevent leaves and other debris from clogging the system and also \$8,500 for the ongoing replacement of exterior doors that have fallen into disrepair.

Facilities [Note: Included in 2013 ATM Article 21]

A total of \$591,000 is recommended for facilities needs, of which \$76,000 is funded via taxation and \$15,000 from the repurposing of funds previously appropriated for other projects. Road maintenance and repairs will be done with \$500,000 in Chapter 90 funds that come from the state. In a change from previous practice, there is no longer a warrant article for Chapter 90 spending. This is because the Town has always been able to spend grant money without appropriation.

Public Works related items include \$30,000 to continue a multi-year project to tackle the backlog of sidewalk repairs that have accumulated. This money will be pooled with the Chapter 90 money to address the sidewalks on town streets. JCPC recommends \$6,000 to allow the Public Works Department to re-lamp a portion of the existing streetlights each year with more energy efficient bulbs. These funds will also be used to replace existing residential lampposts in many of the older neighborhoods with underground power services. \$40,000 is recommended for tree removal support, which will pay for renting a crane to do tree pruning in hard to reach areas and for renting a grinder to chip wood collected from town property from the storms over the past two years. The DPW will use the chips around town.

JCPC recommends using \$15,000 from funds, which previously had been appropriated for engineering studies associated with dredging Puffer's Pond, for the installation of a fence to prevent access to the cliff and dam and for other minor improvements to the Puffer's Pond site.

Key Capital Planning Issues Going Forward

The Five Year Capital Plan is more or less in balance, if spending on capital increases by 0.5% of the property tax levy each year through FY 18. Some projects requested for FY 14 were

moved to later years; \$43,000 in requested items were completely removed from the Plan because of lack of funds. The Plan identifies several major projects on the horizon, including repairs and renovations of Fort River and Wildwood elementary schools; dredging and beach and trail improvements at Puffer's Pond; a new fire station; and renovating or replacing the 19th century Department of Public Works facility. Many other projects large and small will compete for scarce resources. Because Amherst's debt level is much lower than that of communities with comparably high bond ratings, larger projects might prudently be financed by borrowing, with debt repayments included in the capital plan for future years. But this will be possible only if the Town increases funding allocations to the capital budget over a period of years as recommended by the JCPC and the Finance Committee, either through increased general tax support or earmarked property tax support via a debt exclusion override. An adequately funded capital plan should be a critical component of any long-term financial plan for the Town.

JOINT CAPITAL PLANNING COMMITTEE

Katherine Appy, School Committee

Tamson Ely, Library Trustees

Kay Moran (chair), Finance Committee

Robert Pam, Library Trustees

Doug Slaughter, Finance Committee

Rob Spence, School Committee

Diana Stein, Select Board

Jim Wald, Select Board

Staff Liaisons: Sanford Pooler, Finance Director,
Sonia Aldrich, Comptroller

GENERAL FUND CAPITAL PROGRAM - EQUIPMENT
FY 2014 - 2018

		FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	TOTAL	Unfunded
	EQUIPMENT:	Approved						FY 14 - FY 18	List
149	Pickup Truck				15,000			15,000	
154	Sand Pro Groomer		32,451					32,451	
156	Tee Box, Collar and Greens Mower - Cherry Hill					28,000		28,000	
157	Workman Utility Vehicle - Cherry Hill				16,000			16,000	
158	Rough Mower - Cherry Hill		12,500	12,500	12,500			37,500	
159	Fairway Mower - Cherry Hill * (ongoing)	14,154	14,154					14,154	
161	Total	14,154	59,105	12,500	43,500	28,000	-	143,105	
162									
163	Building Maintenance								
164	Furniture (all buildings)		-	10,000	10,000	10,000	10,000	40,000	10,000
168	Total	-	-	10,000	10,000	10,000	10,000	40,000	
175									
176	Library								
179	Self-checkout equipment			20,000				20,000	
181	Snow-blower				5,000			5,000	
182	Truck with Plow				40,000			40,000	
183	Infrastructure Replacements	20,000	20,000	20,000	20,000	20,000	20,000	100,000	
189	Safety Improvements - Cameras	20,000		7,500				7,500	
190	Public Disability Access Computer				10,000			10,000	
192	Copier/printer/scanner	5,000	5,000	5,000	5,000	5,000	5,000	25,000	
194	Total	45,000	25,000	52,500	80,000	25,000	25,000	207,500	
195									
196	Schools			(100,000)	(100,000)			(200,000) *	
197	Buses	90,000		92,500	93,000	95,000		280,500	
198	SPED Vans		29,000	30,000	30,000	30,000	30,000	149,000	
199	Handicap Van	50,000			50,000			50,000	
201	Maintenance Feet Vehicles	33,000		34,000	35,000			69,000	
204	Lawn Mowers			12,000				12,000	
205	Replace Kitchen Equipment (FR & WW)		40,000	20,000				60,000	
206	Furniture (all schools)		10,000	5,000	5,000	5,000	5,000	30,000	
207	Backup Generators (FR & WW)		10,000	85,000	75,000			170,000	
208	Library Circulation Desk (FR)		5,500					5,500	
209	Telecommunications	3,900	3,900	3,900	3,900	6,100	6,100	23,900	
210	Copiers	30,000	26,000	21,000	20,000	20,000	20,000	107,000	
212	Computer Technology	181,200	166,400	175,900	182,000	199,400	192,900	916,600	
214	Mutimedia - Audio/Visual	19,550	19,550	8,000	8,000	8,000	19,550	63,100	
215	Total	407,650	310,350	387,300	401,900	363,500	273,550	1,736,600	
216	TOTAL EQUIPMENT	1,488,804	1,943,955	1,398,800	1,380,400	1,564,000	1,436,550	7,723,705	43,000
217	Less Chapter 90			-	150,000	-	150,000	300,000	
218	Less Grants							-	
219	Less Ambulance	255,000	144,000	210,000	-	210,000		564,000	
220	Less Borrowing	275,000	825,000	150,000				975,000	
221	Less Debt Exclusion							-	
222	Less Other Available Funds	33,000	5,000			150,000		155,000	
223	TOTAL TAX SUPPORTED EQUIPMENT	925,804	969,955	1,038,800	1,230,400	1,204,000	1,286,550	5,729,705	

GENERAL FUND CAPITAL PROGRAM - BUILDINGS
FY 2014 - 2018

		FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	TOTAL	Unfunded
	MUNICIPAL BUILDINGS:	Approved						FY 14 - FY 18	List
224	Building Envelope Repairs (all buildings)	25,000	25,000	25,000	25,000	25,000	25,000	125,000	
225									
226	Town Hall								
229	Exterior Maintenance				10,000			10,000	
230	Interior Maintenance		10,000			20,000	25,000	55,000	
232	Generator	85,000						-	
233									
234	Bangs Community Center								
236	Exterior Maintenance	10,000				10,000	10,000	20,000	
238	Security System		15,000				20,000	35,000	
240	Interior Maintenance			35,000		10,000	55,000	100,000	
241	Patio Repair						35,000	35,000	
242	Window Repairs				40,000			40,000	
245	Flooring			25,000		25,000	25,000	75,000	
246									
249	North Amherst School								
250	Exterior Maintenance					5,000		5,000	
251	Interior Maintenance		15,000					15,000	
256									
257	Child Care Facility								
260	Exterior Maintenance		35,000					35,000	
262									
263	Munson Library								
266	Windows				40,000			40,000	
267	Exterior Maintenance			5,000				5,000	
268	Access Control			5,000				5,000	
270	Interior Maintenance				25,000			25,000	
271	Hall Air Conditioner					75,000		75,000	
272	Back Step Rebuild		15,000					15,000	
273	Bathrooms				30,000			30,000	
274									
275	South Amherst Campus								
280	South Wall					100,000		100,000	
281	Attic Structure							-	
282	Basketball / Rec Area					60,000		60,000	
288									
304	Fire Stations								
308	Design/Construction-South			8,000,000	4,000,000			12,000,000	
313	North Station Underground Gasoline Tank			70,000				70,000	
316	Replace Central Station roof	123,000						-	
317	Repair Central Station apparatus floor	61,000						-	
318									
319	Police Station								
320	Interior Maintenance	20,000		10,000	10,000			20,000	
323	Exterior Maintenance					35,000		35,000	
325	Building Infrastructure				20,000			20,000	
326	Roof Design and Repair				15,000	185,000		200,000	
327									
328	Public Works Facility								
329	Salt Shed						200,000	200,000	
330	Renovations	5,000	5,000	5,000	5,000	5,000	5,000	25,000	
333	Security System	20,000				20,000		20,000	
335									
336	Ruxton Building								
337									
338	Conservation Building								
339	Hitchcock Center - Building/Roof Repairs	10,000							
340	Hitchcock Center - Sewer Connection				15,000			15,000	
341	Hitchcock Center - Site Design					10,000		10,000	
342	South Amherst Equipment Storage Bldg								
343									
351	Habitat for Humanity	20,000						-	
352									
353	Jones Library								
	Roof Repairs		14,000						
354	Roof Repairs		11,000					11,000	
359	Fire System Upgrade		30,000					30,000	
360	HVAC Improvements			435,000				435,000	
361	Carpet			15,000	30,000			45,000	
362	Planning and Design Grant Match			20,000				20,000	

GENERAL FUND CAPITAL PROGRAM - BUILDINGS
FY 2014 - 2018

		FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	TOTAL	Unfunded
	MUNICIPAL BUILDINGS:	Approved						FY 14 - FY 18	List
373	Exterior Lighting				5,000			5,000	
374	Exterior Renovations: Painting, Storm Windows, & Repointing Stonework					30,000		30,000	
375	Interlibrary Loan Delivery Room Redesign				5,000			5,000	
376	Parking Lot Project					20,000		20,000	
377									
378									
379									
380	North Amherst Library Rehabilitation		18,000					18,000	
381									
382	SCHOOL BUILDINGS:								
383	School Security	5,000	150,000	25,000	25,000	25,000	25,000	250,000	
386	Energy Management Upgrade	10,000		10,000	10,000	10,000	10,000	40,000	
387	Interior Upgrades		30,000	30,000	30,000	30,000	30,000	150,000	
388	Amherst Schools Asbestos Management	5,000		5,000	5,000	5,000	5,000	20,000	
393	East Street School							-	
394	Crocker Farm								
404	Exterior Maintenance			15,000				15,000	
407	New Front Sign				15,000			15,000	
408	Door Hardware			25,000				25,000	
410	Fort River								
414	Repave lot				71,000			71,000	
415	Upgrade Parking Lot Lighting			15,000				15,000	
418	Roof				70,000	1,250,000		1,320,000	
419	Exterior Doors	8,500		8,500	8,500	15,000		32,000	
422	Burglar Alarm System	17,000						-	
423	Outside Air Grills			6,000				6,000	
435	Wildwood								
439	Boiler Room Replacement	6,896	400,000					400,000	
444	Upgrade Parking Lot Lighting				15,000			15,000	
445	Repave lot				60,000	272,000		332,000	
446	Outside Air Grills		6,000					6,000	
447	Exterior Doors	15,000	8,500	8,500	15,000			32,000	
451	TOTAL BUILDINGS	446,396	787,500	8,798,000	4,599,500	2,242,000	470,000	16,897,000	-
452	Less CPA	20,000	14,000					14,000	
453	Less Grants							-	
454	Less Ambulance							-	
455	Less Borrowing	184,000	400,000	435,000		1,435,000		2,270,000	
456	Less Debt Exclusion		-	8,000,000	4,000,000			12,000,000	
457	Less Other Available Funds							-	
458	Total Tax Supported Buildings	242,396	373,500	363,000	599,500	807,000	470,000	2,613,000	

GENERAL FUND CAPITAL PROGRAM - FACILITIES
FY 2014 - 2018

	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	TOTAL	Unfunded
MUNICIPAL FACILITIES:	Approved						FY 14 - FY 18	List
459 Downtown Improvements								
460 Downtown Improvements Matching Fund					10,000	10,000	20,000	
464 Downtown Wayfinding Sign System					15,000	5,000	20,000	
466								
467 Village Center Design/Improvements					10,000		10,000	
472								
473 N Amherst Center Studies & Improvement	50,000							
474								
475 Gateway/Town Center Rezoning	40,000							
476								
477 Town-Wide GIS Mapping/Flood Area Analysis		-	50,000				50,000	
478								
504 Amherst History Museum Rehabilitation	25,000							
505 Amherst History Museum Database	22,000							
506								
518 School Crossing Light				10,000			10,000	
519								
520 Sidewalks								
521 Around Town	30,000	30,000	30,000	30,000	30,000	30,000	150,000	
527								
528 Street and Traffic Lights								
529 Purchase Streetlights	6,000	6,000	6,000	6,000	6,000	6,000	30,000	
537								
538 Road Maintenance/Improvements	500,000	500,000	500,000	500,000	500,000	500,000	2,500,000	
547								
548 Gray Street Connector					17,000		17,000	
549								
550 Tree Planting Plan	612,000							
551 Tree Removal Support		40,000		20,000	40,000	40,000	140,000	
552								
557 Transfer Station								
558 Engineering			50,000			45,000	95,000	
559 Construction				250,000	250,000		500,000	
563								
564 Land Acquisition								
567 Open Space		10,000						
568 Appraisals and Surveys	25,000							
569								
570 Cemetery Improvements								
571 West Cemetery	40,000							
602								
603 Mill River		60,000						
607 Lifeguard Chairs		-					-	
610 Resurfacing					50,000		50,000	
613 Shade units		-					-	
617 Surfacing for Playgrounds					5,000		5,000	
618								
619 Kiwanis Park								
620 Comfort Station (ADA)						140,000	140,000	
625								
626 Cherry Hill								
629 Parking Lot Resurfacing					85,000		85,000	
630 Fence Replacement					7,500		7,500	
631 Irrigation Pond Dredging						60,000	60,000	
634								
636 Kendrick Park					3,250,000		3,250,000	
655								
656 Miscellaneous								
672 North Amherst Community Farm Repairs	25,000							
673 HAP Olympia Oaks Project Gen Construc	250,000							
		21,401						
		53,994						
		106,000						
		156,000						
674								
675 Conservation								
678 Puffer's Pond Dredging-Permitting					100,000		100,000	
679 Puffer's Pond Fencing (cliffs)		15,000					15,000	

GENERAL FUND CAPITAL PROGRAM - FACILITIES
FY 2014 - 2018

	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	TOTAL	Unfunded
MUNICIPAL FACILITIES:	Approved						FY 14 - FY 18	List
681 Puffer's Beach/Trail Improvements						100,000	100,000	
685								
692 TOTAL FACILITIES	1,625,000	998,395	636,000	816,000	4,375,500	936,000	7,761,895	-
693 Less Chapter 90	500,000	500,000	500,000	500,000	500,000	500,000	2,500,000	
694 Less CPA	387,000	407,395					407,395	
695 Less Grants	-		-	-			-	
696 Less Borrowing	612,000				3,250,000		3,250,000	
697 Less Debt Exclusion								
698 Less Other Available Funds	-	15,000	50,000	250,000	250,000	45,000	610,000	
699 Total Tax Supported Facilities	126,000	76,000	86,000	66,000	375,500	391,000	994,500	

LONG TERM DEBT SERVICE - TOWN OF AMHERST

Issue	Maturity Date	FY 2013 Budget	FY 2014 Budget	FY 2015 Projected	FY 2016 Projected	FY 2017 Projected	FY 2018 Projected	FY 2019 Projected	FY 2020 Projected	FY 2021 Projected	FY 2022 Projected
General Fund Debt:											
Municipal:											
Town Hall Refunding	FY 16	185,000	178,600	167,200	156,000						
Wildwood School Roof	FY 13	61,013									
Crocker Farm School	FY 19	252,000	237,959	235,500	225,325	209,325	198,550	192,850			
Sidewalks (2005)	FY 14	70,200	67,600								
Plum Brook Recreation Area	FY 15	51,840	50,160	48,720							
Town Hall Exterior (General Fund)	FY 20	34,370	33,390	32,550	31,815	31,150	30,380	29,540	28,560		
Town Hall Exterior (CPA)	FY 20	27,619	26,832	26,157	25,566	25,032	24,413	23,738	22,950		
DPW - Roads Reconstruction	FY 21	558,000	546,750	536,625	525,375	513,563	500,625	487,125	473,625	458,438	
Hawthorne Property Acquisition (CPA)	FY 21	62,000	60,750	59,625	58,375	57,063	55,625	54,125	52,625	50,938	
Bangs Community Center Roof/HVAC	FY 20	46,422	40,219	39,274	56,244	55,069	53,708	52,223	50,490		
Marks Meadow Portable Classrooms	FY 19	32,190	34,650	34,050	33,150	27,250	26,500	25,750			
South Amherst School Renovation	FY 22	21,640	24,300	23,900	23,300	22,700	22,100	16,500	16,050	15,600	15,300
Amherst Housing Authority (CPA)	FY 22	44,100	43,400	42,700	41,650	40,600	39,550	38,500	37,450	36,400	35,700
Tree Planting	FY 18		68,920	67,320	65,790	63,954	62,118				
DPW Sander	FY 18		33,785	33,000	32,250	31,350	30,450				
Central Fire Station Repairs	FY 24		23,419	22,816	22,356	21,804	21,252	20,700	20,148	19,596	19,044
Police Radios	FY 18		28,154	27,500	26,875	26,125	25,375				
Road Repair	FY 24		127,275	124,000	121,500	118,500	115,500	112,500	109,500	106,500	103,500
Subtotal Municipal Debt		1,446,394	1,626,163	1,520,937	1,445,571	1,243,485	1,206,146	1,053,551	811,398	687,472	173,544
Regional School District Debt (Amherst Share):											
High School Renovations & Additions **	FY 18	259,374	213,522	171,480	125,377	83,238	37,329				
High School Roof	FY 15	103,689	99,918	96,148							
Middle School Windows				165,434	161,758	158,082	154,405	150,729	147,053	143,386	137,000
Subtotal Regional School District Debt		363,063	313,440	433,062	287,135	241,320	191,734	150,729	147,053	143,386	137,000
TOTAL GENERAL FUND DEBT		1,809,457	1,939,603	1,953,999	1,732,706	1,484,805	1,397,880	1,204,280	958,451	830,858	310,544
CPA 66% Plum Brook		(34,215)	(33,106)	(32,155)							
CPA \$225k Town Hall		(27,619)	(26,832)	(26,157)	(25,566)	(25,032)	(24,413)	(23,738)	(22,950)		
CPA Hawthorne Acquisition		(62,000)	(60,750)	(59,625)	(58,375)	(57,063)	(55,625)	(54,125)	(52,625)	(50,938)	
CPA Housing Authority			(43,400)	(42,700)	(41,650)	(40,600)	(39,550)	(38,500)	(37,450)	(36,400)	(35,700)
Water Fund Debt											
Centennial WTP Upgrades	FY 32	298,850	294,850	290,850	284,850	278,850	272,850	266,850	260,850	254,850	250,850
TOTAL WATER FUND DEBT		298,850	294,850	290,850	284,850	278,850	272,850	266,850	260,850	254,850	250,850
Sewer Fund Debt											
Chapel Road Sewer Extension	FY 14	106,000	102,000								
Middle Street Sewer Extension	FY 13	193,206									
Sewer Ext, Harkness Design	FY 22	20,860	17,500	12,200	11,900	11,600	11,300	11,000	10,700	10,400	10,200
Amherst Woods Extension	FY 33		313,490	306,950	302,450	282,950	268,750	264,750	260,750	256,750	252,750
TOTAL SEWER FUND DEBT		320,066	432,990	319,150	314,350	294,550	280,050	275,750	271,450	267,150	262,950
Transportation Fund Debt											
Boltwood Parking Garage Refunding	FY 20	65,975	59,125	57,625	56,313	55,125	48,825	47,475	45,900		
TOTAL TRANSPORTATION FUND DEBT		65,975	59,125	57,625	56,313	55,125	48,825	47,475	45,900		
TOTAL ENTERPRISE FUND DEBT		684,891	786,965	667,625	655,513	628,525	601,725	590,075	578,200	522,000	513,800
TOTAL DEBT (ALL FUNDS)		2,494,348	2,726,568	2,621,624	2,388,219	2,113,330	1,999,605	1,794,355	1,536,651	1,352,858	824,344

** Funded via temporary property tax increase from Proposition 2 1/2 Debt Exclusion.

Short Term & Projected Debt

SHORT-TERM DEBT & PROPOSED / PROJECTED DEBT

	FY 14	FY 15	FY 16	FY 17	FY 18
Short-Term Interest (budgeted)	20,000	20,000	20,000	20,000	20,000
Tree Planting \$306,000 @ 2.5% (5 Years)		61,200 7,650	61,200 6,120	61,200 4,590	61,200 3,060
DPW Sander \$150,000 @ 2% (5 Years)		30,000 3,000	30,000 2,400	30,000 1,800	30,000 1,200
Fire Stations - Option 1 (FSSC 8/06) New Substation So. Amherst \$12,00,000 @ 5% (20 years)			600,000 600,000	600,000 570,000	600,000 540,000
Fire Station Debt Exclusion (for discussion only)			(1,200,000)	(1,170,000)	(1,140,000)
DPW Bucket Truck \$105,000 @ 2% (5 Years)		21,000 2,100	21,000 1,680	21,000 1,260	21,000 840
Pumper \$400,000 @ 3.5% (10 Years)		40,000 14,000	40,000 12,600	40,000 11,200	40,000 9,800
DPW Sander \$170,000 @ 2% (5 Years)		34,000 3,400	34,000 2,720	34,000 2,040	34,000 1,360
DPW Sidewalk Plow \$150,000 @ 2% (5 Years)			30,000 3,000	30,000 2,400	30,000 1,800
Library HVAC \$435,000 @ 3.5% (10 Years)			43,500 15,225	43,500 13,703	43,500 12,180
Fort River Roof \$1,250,000 @ 3.5% (10 Years)					125,000 44,133
Police Station Roof Repair \$185,000 @ 3.5% (10 Years)					18,500 6,475
Kendrick Park \$3,250,000 @ 4% (10 years)					325,000 130,000
CPA AHA Rehabilitate Units at Ann Whalen \$110,000 @ 3% (10 Years)		11,000 3,300	11,000 2,970	11,000 2,640	11,000 2,310
CPA South East Street Rock Farm Property \$125,000 @ 3% (10 Years)		12,500 3,750	12,500 3,375	12,500 3,000	12,500 2,625
Total	20,000	266,900	353,290	345,833	987,483

JOINT CAPITAL PLANNING COMMITTEE

PRIORITIZED PROJECT RESTORATION/CUT LIST

Line #	Item	FY 14
POTENTIAL RESTORATION		
204	School Lawnmower	12,000
POTENTIAL CUT		
529	Streetlight Replacements	6,000