

AMHERST - PELHAM *Regional* SCHOOL DISTRICT
AMHERST, MASSACHUSETTS

SCHOOL ADMINISTRATION OFFICES
170 CHESTNUT STREET
AMHERST, MASSACHUSETTS 01002

August 5, 2008

To: Community Voices / Budget Choices Facilitation Committee

From: Helen Vivian, Interim Co-Superintendent
Al Sprague, Interim Co-Superintendent
Rob Detweiler, Director of Finance and Operations

Cc: Amherst Pelham Regional School Committee

RE: Amherst Pelham Regional Schools Budget and Services Scenarios for FY 10 – 14

Attached are six funding scenarios for the period FY 10 - 14.

1. A Level Services budget projects the current FY09 budget forward five years with no enhancements or reductions in service.
2. A Level Funding budget illustrates the cuts necessary to the operating budget should no increased funding be available for the schools.
3. A "worst case scenario" as projected by the Town is driven by a 1.8% cut to assessments in FY10 and a 2.9% increase in assessments in following years. The scenario assumes a 15% cut in State Aid in FY10 followed by 2% increases in state aid in following years.

A list of services to be restored or added is included, sorted first by priority level, and also by functional area.

4. A budget with Minimal Enhancements to the schools made in FY10
5. A budget with Adequate Enhancements to the schools made in FY10
6. A budget with Optimal Enhancements to the schools made in FY10

For the Regional School District the assessments to the member towns is but one revenue source. Other sources include State funding in the form of Chapter 70 aid and transportation reimbursement, Medicaid reimbursement, charter school assessment reimbursement, school choice revenues, and interest revenue. It is important to note that several of these revenue sources are expected to be reduced for FY10. This will leave the member town assessments to pick up the bulk of any operating budget increases.

The cost estimates are preliminary and subject to change, particularly in outlying years. Most instructive are the overall financial trends that these models reveal.

AMHERST-PELHAM REGIONAL SCHOOL DISTRICT

5-Year Budget Projections

LEVEL SERVICES

GENERAL FUND BUDGET

	FY09	FY10	FY11	FY12	FY13	FY14	% Increase
	Total	Total	Total	Total	Total	Total	Total
Wages (1)	16,383,650	17,237,244	17,998,018	18,779,407	19,576,320	20,361,343	4.0%
Health Insurance (2)	3,149,550	3,307,028	3,472,379	3,619,617	3,781,578	3,948,736	10.0%
Other	2,076,611	2,556,488	2,758,660	2,980,157	3,222,875	3,483,999	8.3%
Subtotal Personnel	21,609,811	23,100,760	24,229,056	25,379,180	27,000,774	28,471,979	5.4%
SE Tuitions	925,373	962,388	1,000,883	1,040,919	1,082,556	1,125,858	4.0%
Other Programs (Charter, Choice, Voc, etc)	1,383,574	1,405,360	1,427,988	1,450,464	1,473,842	1,498,158	1.6%
Transportation	932,368	970,957	1,014,036	1,054,487	1,093,249	1,133,832	3.7%
Utilities (3)	520,083	572,091	629,300	692,230	761,454	837,599	10.0%
Electric, Gas	514,358	642,948	771,537	887,268	975,994	1,073,594	10.0%
Oil							
Other	867,506	889,494	912,827	931,694	951,245	971,507	2.1%
Instructional	1,087,902	1,122,914	1,156,784	1,190,645	1,223,657	1,258,038	2.8%
Operational	280,000	280,000	280,000	280,000	280,000	280,000	0.0%
Contingency Funding from E&D							
	28,120,995	29,946,912	31,422,412	33,106,887	34,842,770	36,650,565	5.2%

BUDGET SUPPORT

	FY09	FY10	FY11	FY12	FY13	FY14	% Increase
	Total	Total	Total	Total	Total	Total	Total
Revenue							
Chapter 70	9,863,632	10,081,305	10,282,931	10,488,589	10,698,361	10,912,328	2.0%
Chapter 70 to Stabilization	(150,000)	(90,000)	(90,000)	(90,000)	(90,000)	(90,000)	2.0%
SUBTOTAL: available from Ch 70	9,713,632	9,991,305	10,192,931	10,398,589	10,608,361	10,822,328	2.0%
Transportation Reimbursement	817,841	834,198	850,882	867,899	885,257	902,963	2.0%
Medicaid Reimbursement	120,000	70,000	70,000	70,000	70,000	70,000	0.0%
Charter Reimbursement	100,000	80,000	60,000	40,000	40,000	40,000	-33.3%
Choice Revenues	710,000	650,000	650,000	650,000	650,000	650,000	0.0%
Indirect Cost Reimbursement	34,000	38,000	38,000	38,000	38,000	38,000	0.0%
Interest Revenue	220,000	125,000	125,000	125,000	125,000	125,000	0.0%
E&D for budget support	100,000						0.0%
E&D for contingency	280,000	280,000	280,000	280,000	280,000	280,000	0.0%
Total Revenue	12,115,473	12,068,502	12,266,813	12,469,489	12,696,619	12,928,291	1.8%
Assessment Required for LEVEL SERVICES	16,005,522	17,878,409	19,155,600	20,637,398	22,146,152	23,722,274	7.1%
Amherst	12,395,375	13,845,040	14,834,096	15,981,601	17,149,980	18,370,529	7.3%
Pelham	1,024,307	1,146,006	1,227,874	1,322,857	1,419,568	1,520,598	7.3%
Leverett	1,130,932	1,258,640	1,348,554	1,452,873	1,559,089	1,670,048	7.3%
Shutesbury	1,454,908	1,628,723	1,745,075	1,880,067	2,017,514	2,161,099	7.3%
	16,005,522	17,878,409	19,155,600	20,637,398	22,146,152	23,722,274	7.1%

(1) Fulltime and part-time salaries FY10-14 include steps (if eligible) and COLA (3.5, 3.0, 3.0, 3.0, 3.0). FY09 budgeted positions projected, no turnover.

(2) Health Insurance FY10-14 based on June 2008 trend analysis, projecting 5%, 5%, 10%, 10%, 10%.

(3) Utilities % increases from Lower Pioneer Valley Educational Collaborative joint purchase group.

AMHERST-PELHAM REGIONAL SCHOOL DISTRICT

5-Year Budget Projections

LEVEL FUNDING

GENERAL FUND BUDGET

	FY09	FY10	FY11	FY12	FY13	FY14	% Increase
Wages (1)	16,383,650	17,237,244	17,998,018	18,779,407	19,576,320	20,361,343	4.2%
Health Insurance (2)	3,149,550	3,307,028	3,472,379	3,619,617	3,767,578	3,915,736	10.0%
Other	2,076,611	2,556,488	2,758,980	2,980,157	3,222,875	3,488,989	8.1%
Subtotal Personnel	21,609,811	23,100,760	24,228,056	25,579,180	27,000,774	28,471,979	5.6%
SE Tuitions	925,373	962,388	1,000,883	1,040,919	1,082,556	1,125,858	4.0%
Other Programs (Charter, Choice, Voc, etc)	1,383,574	1,405,360	1,427,988	1,450,454	1,473,642	1,498,158	1.6%
Transportation	932,388	970,957	1,014,036	1,054,487	1,093,249	1,133,832	3.7%
Utilities (3)	520,083	572,091	629,300	692,230	761,454	837,599	10.0%
Electric, Gas	514,358	642,948	771,537	887,268	975,984	1,073,594	10.0%
Oil							
Other	867,506	899,494	912,827	931,694	951,245	971,507	2.1%
Instructional	1,087,902	1,122,914	1,156,784	1,190,645	1,223,657	1,256,038	2.8%
Operational	280,000	280,000	280,000	280,000	280,000	280,000	0.0%
Contingency Funding from E&D							
CUTS: to level funding		(1,872,887)	(3,150,078)	(4,631,876)	(6,140,630)	(7,716,752)	
	<u>28,120,995</u>	<u>28,074,024</u>	<u>28,272,335</u>	<u>28,475,011</u>	<u>28,702,141</u>	<u>28,933,813</u>	0.8%

	FY09	FY10	FY11	FY12	FY13	FY14	% Increase
Cuts per year		(1,872,887)	(1,277,190)	(1,481,798)	(1,508,754)	(1,576,123)	
		<u>28,120,995</u>	<u>28,272,335</u>	<u>28,475,011</u>	<u>28,702,141</u>	<u>28,933,813</u>	0.8%

BUDGET SUPPORT

	FY09	FY10	FY11	FY12	FY13	FY14	% Increase
Revenue	9,883,632	10,081,305	10,282,931	10,488,589	10,698,361	10,912,328	2.0%
Chapter 70	(150,000)	(90,000)	(90,000)	(90,000)	(90,000)	(90,000)	0.0%
Chapter 70 to Stabilization	9,733,632	9,991,305	10,192,931	10,398,589	10,608,361	10,822,328	2.0%
SUBTOTAL: available from Ch 70							
Transportation Reimbursement	817,841	934,198	850,882	867,899	885,257	902,963	2.0%
Medicaid Reimbursement	120,000	70,000	70,000	70,000	70,000	70,000	0.0%
Charter Reimbursement	100,000	80,000	60,000	40,000	40,000	40,000	-33.3%
Choice Revenues	710,000	650,000	650,000	650,000	650,000	650,000	0.0%
Indirect Cost Reimbursement	34,000	38,000	38,000	38,000	38,000	38,000	0.0%
Interest Revenue	220,000	125,000	125,000	125,000	125,000	125,000	0.0%
E&D for budget support	100,000	-	-	-	-	-	0.0%
E&D for contingency	280,000	280,000	280,000	280,000	280,000	280,000	0.0%
Total Revenue	<u>12,115,473</u>	<u>12,068,502</u>	<u>12,266,813</u>	<u>12,469,489</u>	<u>12,696,619</u>	<u>12,928,291</u>	1.8%
Assessment Required for LEVEL FUNDING	16,005,522	16,005,522	16,005,522	16,005,522	16,005,522	16,005,522	0.0%
Amherst	12,395,375	12,394,676	12,394,676	12,394,676	12,394,676	12,394,676	0.0%
Pelham	1,024,307	1,025,954	1,025,954	1,025,954	1,025,954	1,025,954	0.0%
Leverett	1,130,932	1,126,789	1,126,789	1,126,789	1,126,789	1,126,789	0.0%
Shutesbury	1,454,908	1,458,103	1,458,103	1,458,103	1,458,103	1,458,103	0.0%
	<u>16,005,522</u>	<u>16,005,522</u>	<u>16,005,522</u>	<u>16,005,522</u>	<u>16,005,522</u>	<u>16,005,522</u>	0.0%

(1) Fulltime and part-time salaries FY10-14 include steps (if eligible) and COLA (3.5, 3.0, 3.0, 3.0, 3.0). FY09 budgeted positions projected, no turnover.
 (2) Health Insurance FY10-14 based on June 2008 trend analysis, projecting 5%, 5%, 10%, 10%, 10%.
 (3) Utilities % increases from Lower Pioneer Valley Educational Collaborative joint purchase group.

AMHERST-PELHAM REGIONAL SCHOOL DISTRICT

5-Year Budget Projections

WORST CASE SCENARIO: STATE FUNDING CUT 15%

GENERAL FUND BUDGET

	FY09	FY10	FY11	FY12	FY13	FY14	% Increase	% Increase	% Increase
	Total	Total	Total	Total	Total	Total	Total	Total	Total
Wages (1)	16,383,650	17,237,244	17,998,018	18,779,407	19,576,320	20,361,343	4.4%	4.3%	4.2%
Health Insurance (2)	3,149,550	3,307,028	3,472,379	3,619,617	3,781,578	3,948,899	5.0%	5.0%	5.0%
Other	2,076,811	2,556,488	2,758,660	2,980,157	3,222,875	3,488,939	23.1%	8.0%	8.1%
Subtotal Personnel	21,609,811	23,100,760	24,229,056	25,579,180	27,000,774	28,471,979	6.9%	5.6%	5.6%
SE Tuitions	925,373	962,388	1,000,883	1,040,919	1,082,556	1,125,858	4.0%	4.0%	4.0%
Other Programs (Charter, Choice, Voc, etc)	1,383,574	1,405,380	1,427,988	1,450,464	1,473,842	1,498,168	1.6%	1.6%	1.6%
Transportation	932,388	970,957	1,014,036	1,054,487	1,093,249	1,133,832	4.1%	4.0%	3.7%
Utilities (3)	520,083	572,091	629,300	692,230	761,454	837,599	10.0%	10.0%	10.0%
Electric, Gas	514,358	642,948	771,537	887,268	975,994	1,073,594	25.0%	15.0%	10.0%
Oil									
Other	867,506	889,494	912,827	931,694	951,245	971,507	2.5%	2.1%	2.1%
Instructional	1,087,902	1,122,914	1,156,784	1,190,645	1,223,657	1,258,038	3.2%	2.9%	2.8%
Operational	280,000	280,000	280,000	280,000	280,000	280,000	0.0%	0.0%	0.0%
Contingency Funding from E&D									
CUMULATIVE CUTS:									
to state aid cut worst case scenario	28,120,995	26,105,707	26,726,203	27,363,626	28,038,418	28,731,050	-7.2%	2.4%	2.5%
Cuts per year		(3,841,204)	(855,005)	(1,047,052)	(1,061,091)	(1,115,163)			

BUDGET SUPPORT

	FY09	FY10	FY11	FY12	FY13	FY14	% Increase	% Increase	% Increase
	Total	Total	Total	Total	Total	Total	Total	Total	Total
Revenue									
Chapter 70	9,883,632	8,401,087	8,569,109	8,740,491	8,915,301	9,093,607	-15.0%	2.0%	2.0%
Chapter 70 to Stabilization	(150,000)	(90,000)	(90,000)	(90,000)	(90,000)	(90,000)			
SUBTOTAL: available from Ch 70	9,733,632	8,311,087	8,479,109	8,650,491	8,825,301	9,003,607	-14.6%	2.0%	2.0%
Transportation Reimbursement	817,841	834,198	850,882	867,899	885,257	902,963	2.0%	2.0%	2.0%
Medicaid Reimbursement	120,000	70,000	70,000	70,000	70,000	70,000	-41.7%	0.0%	0.0%
Charter Reimbursement	100,000	80,000	60,000	40,000	40,000	40,000	-20.0%	-33.3%	0.0%
Choice Revenues	710,000	650,000	650,000	650,000	650,000	650,000	-8.5%	0.0%	0.0%
Indirect Cost Reimbursement	34,000	38,000	36,000	38,000	38,000	38,000	11.8%	0.0%	0.0%
Interest Revenue	220,000	125,000	125,000	125,000	125,000	125,000	-43.2%	0.0%	0.0%
E&D for budget support	100,000	-	-	-	-	-	-100.0%	0.0%	0.0%
E&D for contingency	280,000	280,000	280,000	280,000	280,000	280,000	0.0%	0.0%	0.0%
Total Revenue	12,115,473	10,388,285	10,552,991	10,721,391	10,913,558	11,109,570	-0.4%	1.6%	1.8%
Assessment Required for WORST CASE	16,005,522	15,717,422	16,173,212	16,642,235	17,124,860	17,621,481			
Amherst	12,395,375	12,171,572	12,524,535	12,887,747	13,261,492	13,646,075	-1.8%	2.9%	2.9%
Pelham	1,024,307	1,007,487	1,036,703	1,066,767	1,097,704	1,129,537	-1.6%	2.9%	2.9%
Leverett	1,130,932	1,106,507	1,138,594	1,171,613	1,205,590	1,240,552	-2.2%	2.9%	2.9%
Shutesbury	1,454,908	1,431,857	1,473,380	1,516,108	1,560,075	1,605,317	-1.6%	2.9%	2.9%
Total	16,005,522	15,717,422	16,173,212	16,642,235	17,124,860	17,621,481	-1.8%	2.9%	2.9%

(1) Fulltime and part-time salaries FY10-14 include steps (if eligible) and COLA (3.5, 3.0, 3.0, 3.0, 3.0). FY09 budgeted positions projected, no turnover.

(2) Health insurance FY10-14 based on June 2008 trend analysis, projecting 5%, 5%, 10%, 10%, 10%.

(3) Utilities % increases from Lower Pioneer Valley Educational Collaborative joint purchase group.

AMHERST PELHAM REGIONAL SCHOOL DISTRICT
COMMUNITY VOICES / BUDGET CHOICES

LIST OF SERVICE RESTORATIONS / ADDITIONS TO REGIONAL BUDGET IF FUNDING AVAILABLE - sorted by priority

Function	Description	Priority	Restore or Add	#FTE	Salaries	Benefits	Operating Expenses	TOTAL	Cumulative Total
Instructional	After-school Program Coordinator - MS	Minimal	A				2,000	2,000	
Instructional	Teachers - MS (academic, arts, SE specialized)	Minimal	R	4.00	216,936	44,060		260,996	
Instructional	Teachers - HS (class size, electives, SE specialized)	Minimal	R	6.00	325,404	66,090		391,494	
Instructional	Paraprofessionals (MS & HS) - reg ed, lib	Minimal	R	3.00	44,349	33,045		77,394	
Instructional	Inclusion paras (IA) - special education	Minimal	R	5.00	91,820	55,075		146,895	
Instructional	Custodians (MS & HS)	Minimal	R	1.00	34,000	11,015		45,015	
Instructional	Supplies, textbooks, expenses	Minimal	R				5,000	5,000	
Instructional	Libraries - restore 50% of cuts since FY03	Minimal	R				15,000	15,000	
Instructional	Summer School (MS & HS)	Minimal	R				25,000	25,000	
Information Technology	Distance Learning Coordinator	Minimal	A	0.20	10,847			10,847	
Information Technology	Distance Learning	Minimal	A				8,000	8,000	
Information Technology	Powerschool training for staff	Minimal	A				12,500	12,500	
Information Technology	MS/HS Tech Coordinator	Minimal	R	1.00	54,234	11,015		65,249	
Facilities	OT Drivers	Minimal	A				5,000	5,000	
Facilities	Sub-contract services	Minimal	A				7,500	7,500	
Facilities	Supplies & Services (10% inc.)	Minimal	A				21,500	21,500	
Facilities	Summer Maintenance Help	Minimal	R				18,000	18,000	
Central Office	Grants Administrator	Minimal	A	0.25	15,000			15,000	
Central Office	Asst. Superintendent (includes curriculum)	Minimal	R	0.50	50,000	5,508		55,508	
	Minimal Total							1,187,897	1,187,897
Instructional	After-school Program Coordinators - MS	Adequate	A				2,000	2,000	
Instructional	Replace furniture - MS & HS	Adequate	A				20,000	20,000	
Instructional	SE Diagnostician/Team Leader	Adequate	A	2.00	108,468	22,030		130,498	
Instructional	Teachers -MS (reg & spec ed)	Adequate	R	6.00	325,404	66,090		391,494	
Instructional	Paraprofessionals - MS & HS (library)	Adequate	R	3.00	44,349	33,045		77,394	
Instructional	Libraries - restore to FY03 level	Adequate	R				15,000	15,000	
Instructional	Student Activity Advisors - HS	Adequate	R				5,000	5,000	
Instructional	School Psychologist	Adequate	R	0.50	27,117			27,117	
Instructional	Teachers -HS (reg & spec ed)	Adequate	R/A	6.00	325,404	66,090		391,494	
Instructional	Custodians (MS & HS)	Adequate	R/A	1.00	34,000	11,015		45,015	
Instructional	Supplies, textbooks, expenses	Adequate	R/A				100,000	100,000	
Information Technology	Web Administrator	Adequate	A	0.20	7,600			7,600	
Information Technology	MS Tech Coordinator, existing to Full Time HS	Adequate	A	0.50	27,117	5,508		32,625	
Information Technology	Additional projector carts	Adequate	A				16,000	16,000	
Information Technology	Laptop Carts HS/MS	Adequate	A				200,000	200,000	

Function	Description	Priority	Restore or Add	#FTE	Salaries	Benefits	Operating Expenses	TOTAL	Cumulative Total
Information Technology	Upgraded Web site capabilities	Adequate	A				25,000	25,000	
Facilities	School Year Driver/Maintainers	Adequate	A	1.00	35,000	11,015		46,015	
Facilities	Preventative Maintenance	Adequate	A				20,000	20,000	
Facilities	Supplies & Services (10% inc.)	Adequate	A				23,500	23,500	
Central Office	Grants Administrator	Adequate	A	0.25	15,000			15,000	
Central Office	Prof. Development (mentors, courses, etc.)	Adequate	A				150,000	150,000	
Central Office	One additional curriculum day (all teachers)	Adequate	A				58,000	58,000	
Central Office	Accountant	Adequate	A	0.50	30,000	5,508		35,508	
Central Office	Curriculum Director (K-12)	Adequate	R	0.50	40,000			40,000	
	Adequate Total							1,874,259	3,062,156
Instructional	Classroom Teachers - MS (reg & spec ed)	Optimal	A	4.00	216,936	44,060		260,996	
Instructional	Classroom Teachers - HS (reg & spec ed)	Optimal	A	6.00	325,404	66,090		391,494	
Instructional	Supplies, textbooks, expenses	Optimal	A				100,000	100,000	
Instructional	After-School Program Coordinators - MS	Optimal	A				3,000	3,000	
Instructional	Replace furniture - MS & HS	Optimal	A				50,000	50,000	
Instructional	Enhance security bldg entrance, etc	Optimal	A				120,000	120,000	
Instructional	Student Activity Advisors	Optimal	R				5,000	5,000	
Information Technology	Technology Curriculum Coordinator	Optimal	A	0.50	27,117			27,117	
Information Technology	Redesign Data Center	Optimal	A				10,000	10,000	
Information Technology	Increase classroom tech	Optimal	A				100,000	100,000	
Information Technology	Data projector in every classroom	Optimal	A				300,000	300,000	
Information Technology	Replace/update aging software	Optimal	R				30,000	30,000	
Facilities	Maintenance Supervisor	Optimal	A	0.50	30,000	5,508		35,508	
Facilities	Inventory/Purchasing	Optimal	A	0.50	22,500	5,508		28,008	
Facilities	Update Systems	Optimal	A				25,000	25,000	
Facilities	Supplies & Services (10% inc.)	Optimal	A				26,000	26,000	
Central Office	Grants Administrator	Optimal	A	0.25	15,000			15,000	
Central Office	Safety Coordinator	Optimal	A	0.25	13,559			13,559	
Central Office	Prof. development (mentors, courses, etc.)	Optimal	A				100,000	100,000	
Central Office	Two additional curriculum days (all teachers)	Optimal	A				116,000	116,000	
Central Office	Curriculum Director (7-12 replaces K-12)	Optimal	R	1.00	80,000	11,015		91,015	
Central Office	Student Services Administrator	Optimal	R	0.50	37,500	5,508		43,008	
Central Office	Attendance Officer	Optimal	R	0.25	13,559			13,559	
	Optimal Total							1,904,262	4,966,418
	Grand Total							4,966,418	

AMHERST PELHAM REGIONAL SCHOOL DISTRICT
COMMUNITY VOICES / BUDGET CHOICES

LIST OF SERVICE RESTORATIONS / ADDITIONS TO REGIONAL BUDGET IF FUNDING AVAILABLE - sorted by function

Function	Description	Priority	Restore or Add	#FTE	Salaries	Benefits	Operating Expenses	TOTAL
Instructional	Teachers - MS (academic, arts, SE specialized)	Minimal	R	4.00	216,936	44,060		260,996
Instructional	Teachers - HS (class size, electives, SE specialized)	Minimal	R	6.00	325,404	66,090		391,494
Instructional	Paraprofessionals (MS & HS) - reg ed, lib	Minimal	R	3.00	44,349	33,045		77,394
Instructional	Inclusion paras (IA) - special education	Minimal	R	5.00	91,820	55,075		146,895
Instructional	Custodians (MS & HS)	Minimal	R	1.00	34,000	11,015		45,015
Instructional	After-school Program Coordinator - MS	Minimal	A				2,000	2,000
Instructional	Supplies, textbooks, expenses	Minimal	R				5,000	5,000
Instructional	Libraries - restore 50% of cuts since FY03	Minimal	R				15,000	15,000
Instructional	Summer School (MS & HS)	Minimal	R				25,000	25,000
Instructional	Teachers -MS (reg & spec ed)	Adequate	R	6.00	325,404	66,090		391,494
Instructional	Teachers -HS (reg & spec ed)	Adequate	R/A	6.00	325,404	66,090		391,494
Instructional	Custodians (MS & HS)	Adequate	R/A	1.00	34,000	11,015		45,015
Instructional	Paraprofessionals - MS & HS (library)	Adequate	R	3.00	44,349	33,045		77,394
Instructional	Supplies, textbooks, expenses	Adequate	R/A				100,000	100,000
Instructional	Libraries - restore to FY03 level	Adequate	R				15,000	15,000
Instructional	After-school Program Coordinators - MS	Adequate	A				2,000	2,000
Instructional	Student Activity Advisors - HS	Adequate	R				5,000	5,000
Instructional	Replace furniture - MS & HS	Adequate	A				20,000	20,000
Instructional	SE Diagnostician/Team Leader	Adequate	A	2.00	108,468	22,030		130,498
Instructional	School Psychologist	Adequate	R	0.50	27,117			27,117
Instructional	Classroom Teachers - MS (reg & spec ed)	Optimal	A	4.00	216,936	44,060		260,996
Instructional	Classroom Teachers - HS (reg & spec ed)	Optimal	A	6.00	325,404	66,090		391,494
Instructional	Supplies, textbooks, expenses	Optimal	A				100,000	100,000
Instructional	After-School Program Coordinators - MS	Optimal	A				3,000	3,000
Instructional	Student Activity Advisors	Optimal	R				5,000	5,000
Instructional	Replace furniture - MS & HS	Optimal	A				50,000	50,000
Instructional	Enhance security bldg entrance, etc	Optimal	A				120,000	120,000
Instructional Total								3,104,296
Central Office	Assist. Superintendent (includes curriculum)	Minimal	R	0.50	50,000	5,508		55,508
Central Office	Grants Administrator	Minimal	A	0.25	15,000			15,000
Central Office	Curriculum Director (K-12)	Adequate	R	0.50	40,000			40,000
Central Office	Grants Administrator	Adequate	A	0.25	15,000			15,000
Central Office	Prof. Development (mentors, courses, etc.)	Adequate	A				150,000	150,000
Central Office	One additional curriculum day (all teachers)	Adequate	A				58,000	58,000
Central Office	Accountant	Adequate	A	0.50	30,000	5,508		35,508

Function	Description	Priority	Restore or Add	#FTE	Salaries	Benefits	Operating Expenses	TOTAL
Central Office	Curriculum Director (7-12 replaces K-12)	Optimal	R	1.00	80,000	11,015		91,015
Central Office	Grants Administrator	Optimal	A	0.25	15,000			15,000
Central Office	Student Services Administrator	Optimal	R	0.50	37,500	5,508		43,008
Central Office	Attendance Officer	Optimal	R	0.25	13,559			13,559
Central Office	Safety Coordinator	Optimal	A	0.25	13,559			13,559
Central Office	Prof. development (mentors, courses, etc.)	Optimal	A				100,000	100,000
Central Office	Two additional curriculum days (all teachers)	Optimal	A				116,000	116,000
Central Office Total								761,155
Information Technology	Distance Learning Coordinator	Minimal	A	0.20	10,847			10,847
Information Technology	MS/HS Tech Coordinator	Minimal	R	1.00	54,234	11,015		65,249
Information Technology	Distance Learning	Minimal	A				8,000	8,000
Information Technology	Powerschool training for staff	Minimal	A				12,500	12,500
Information Technology	Web Administrator	Adequate	A	0.20	7,600			7,600
Information Technology	MS Tech Coordinator, existing to Full Time HS	Adequate	A	0.50	27,117	5,508		32,625
Information Technology	Additional projector carts	Adequate	A				16,000	16,000
Information Technology	Laptop Carts HS/MS	Adequate	A				200,000	200,000
Information Technology	Upgraded Web site capabilities	Adequate	A				25,000	25,000
Information Technology	Technology Curriculum Coordinator	Optimal	A	0.50	27,117			27,117
Information Technology	Redesign Data Center	Optimal	A				10,000	10,000
Information Technology	Replace/update aging software	Optimal	R				30,000	30,000
Information Technology	Increase classroom tech	Optimal	A				100,000	100,000
Information Technology	Data projector in every classroom	Optimal	A				300,000	300,000
Information Technology Total								844,937
Facilities	Summer Maintenance Help	Minimal	R				18,000	18,000
Facilities	OT Drivers	Minimal	A				5,000	5,000
Facilities	Sub-contract services	Minimal	A				7,500	7,500
Facilities	Supplies & Services (10% inc.)	Minimal	A				21,500	21,500
Facilities	School Year Driver/Maintainers	Adequate	A	1.00	35,000	11,015		46,015
Facilities	Preventative Maintenance	Adequate	A				20,000	20,000
Facilities	Supplies & Services (10% inc.)	Adequate	A				23,500	23,500
Facilities	Maintenance Supervisor	Optimal	A	0.50	30,000	5,508		35,508
Facilities	Inventory/Purchasing	Optimal	A	0.50	22,500	5,508		28,008
Facilities	Update Systems	Optimal	A				25,000	25,000
Facilities	Supplies & Services (10% inc.)	Optimal	A				26,000	26,000
Facilities Total								256,030
Grand Total								4,966,418

AMHERST-PELHAM REGIONAL SCHOOL DISTRICT

5-Year Budget Projections

MINIMAL ENHANCEMENTS

GENERAL FUND BUDGET

	FY09	FY10	FY11	FY12	FY13	FY14	% Increase
	Total	Total	Total	Total	Total	Total	Total
Wages (1)	16,383,650	17,237,244	17,998,018	18,779,407	19,576,320	20,361,343	4.2%
Health Insurance (2)	3,149,550	3,307,028	3,472,379	3,819,617	4,201,578	4,621,736	10.0%
Other	2,076,811	2,556,488	2,758,660	2,980,157	3,222,875	3,488,899	8.1%
Subtotal Personnel	21,609,811	23,100,760	24,229,056	25,579,180	27,000,774	28,471,979	5.6%
SE Tuitions	925,373	962,388	1,000,883	1,040,919	1,082,556	1,125,858	4.0%
Other Programs (Charter, Choice, Voc, etc)	1,383,574	1,405,360	1,427,988	1,450,464	1,473,842	1,498,158	1.6%
Transportation	932,368	970,957	1,014,036	1,054,487	1,093,249	1,133,832	3.7%
Utilities (3)	520,083	572,091	629,300	692,230	761,454	837,599	10.0%
Electric, Gas	514,358	642,948	771,537	887,268	975,984	1,073,594	10.0%
Oil							
Other	867,506	889,494	912,827	931,694	951,245	971,507	2.1%
Instructional	1,087,902	1,122,914	1,156,784	1,190,645	1,223,657	1,258,038	2.8%
Operational	260,000	280,000	280,000	280,000	280,000	280,000	0.0%
Contingency Funding from E&D		1,187,897	1,247,292	1,309,656	1,375,139	1,443,896	5.0%
Add: Minimal Enhancements (4)							
	<u>28,120,995</u>	<u>31,134,809</u>	<u>32,669,704</u>	<u>34,416,543</u>	<u>36,217,909</u>	<u>38,094,482</u>	<u>5.2%</u>
Annual increase for enhancements		1,187,897	59,395	62,365	65,483	68,757	

BUDGET SUPPORT

	FY09	FY10	FY11	FY12	FY13	FY14	% Increase
	Total	Total	Total	Total	Total	Total	Total
Revenue	9,893,632	10,081,305	10,282,931	10,488,589	10,698,361	10,912,328	2.0%
Chapter 70	(150,000)	(90,000)	(90,000)	(90,000)	(90,000)	(90,000)	0.0%
Chapter 70 to Stabilization							
SUBTOTAL: available from Ch 70	9,733,632	9,991,305	10,192,931	10,398,589	10,608,361	10,822,328	2.0%
Transportation Reimbursement	817,841	834,198	850,882	867,899	885,257	902,963	2.0%
Medicaid Reimbursement	120,000	70,000	70,000	70,000	70,000	70,000	0.0%
Charter Reimbursement	100,000	80,000	60,000	40,000	40,000	40,000	-33.3%
Choice Revenues	710,000	650,000	650,000	650,000	650,000	650,000	0.0%
Indirect Cost Reimbursement	34,000	38,000	38,000	38,000	38,000	38,000	0.0%
Interest Revenue	220,000	125,000	125,000	125,000	125,000	125,000	0.0%
E&D for budget support	100,000	-	-	-	-	-	0.0%
E&D for contingency	280,000	280,000	280,000	280,000	280,000	280,000	0.0%
Total Revenue	<u>12,115,473</u>	<u>12,068,502</u>	<u>12,286,813</u>	<u>12,469,489</u>	<u>12,696,619</u>	<u>12,928,291</u>	<u>1.8%</u>
Assessment Required for MINIMAL ENHANCEMENT	16,005,522	19,066,306	20,402,891	21,947,054	23,521,291	25,166,171	
Amherst	12,365,375	14,764,948	15,799,999	16,995,799	18,214,888	19,486,683	7.0%
Pelham	1,024,307	1,222,150	1,307,825	1,406,806	1,507,715	1,613,152	7.2%
Leverett	1,130,932	1,342,268	1,436,364	1,545,073	1,655,899	1,771,698	7.2%
Shutesbury	1,454,908	1,736,940	1,858,703	1,999,377	2,142,790	2,292,638	7.2%
	<u>16,005,522</u>	<u>19,066,306</u>	<u>20,402,891</u>	<u>21,947,054</u>	<u>23,521,291</u>	<u>25,166,171</u>	<u>7.0%</u>

(1) Fulltime and part-time salaries FY10-14 include steps (if eligible) and COLA (3.5, 3.0, 3.0, 3.0, 3.0). FY09 budgeted positions projected, no turnover.

(2) Health Insurance FY10-14 based on June 2008 trend analysis, projecting 5%, 5%, 10%, 10%, 10%.

(3) Utilities % increases from Lower Pioneer Valley Educational Collaborative joint purchase group.

(4) Assume enhancements added in FY10 increase by 5% pre year FY11-14.

AMHERST-PELHAM REGIONAL SCHOOL DISTRICT

5-Year Budget Projections
ADEQUATE ENHANCEMENTS

GENERAL FUND BUDGET

	FY09	FY10	FY11	FY12	FY13	FY14	% Increase
	Total	Total	Total	Total	Total	Total	% Increase
Wages (1)	16,383,650	17,237,244	17,998,018	18,779,407	19,576,320	20,361,343	4.2%
Health Insurance (2)	3,149,550	3,307,028	3,472,379	3,619,617	3,781,578	3,948,899	5.0%
Other	2,076,611	2,556,488	2,758,660	2,960,157	3,222,875	3,488,899	23.1%
Subtotal Personnel	21,609,811	23,100,760	24,229,056	25,579,180	27,000,774	28,471,979	6.9%
SE Tuitions	925,373	982,388	1,000,863	1,040,919	1,082,556	1,125,858	4.0%
Other Programs (Charter, Choice, Voc, etc)	1,383,574	1,405,360	1,427,988	1,450,464	1,473,842	1,498,158	1.6%
Transportation	932,368	970,957	1,014,036	1,054,487	1,093,249	1,133,832	4.1%
Utilities (3)	520,083	572,091	629,300	692,230	761,454	837,599	10.0%
Electric, Gas	514,358	642,948	771,537	887,268	975,994	1,073,594	25.0%
Oil							
Other	667,506	889,494	912,827	931,694	951,245	971,507	2.5%
Instructional	1,087,902	1,122,914	1,156,784	1,190,645	1,223,657	1,256,038	3.2%
Operational	280,000	280,000	280,000	280,000	280,000	280,000	0.0%
Contingency Funding from E&D		3,062,156	3,215,264	3,376,027	3,544,828	3,722,070	17.4%
Add: Adequate Enhancements (4)		33,009,068	34,637,676	36,482,914	38,387,598	40,372,635	
	28,120,995	33,009,068	34,637,676	36,482,914	38,387,598	40,372,635	17.4%
Annual increase for enhancements		3,062,156	153,108	160,763	168,801	177,241	

BUDGET SUPPORT

	FY09	FY10	FY11	FY12	FY13	FY14	% Increase
	Total	Total	Total	Total	Total	Total	% Increase
Revenue							
Chapter 70	9,883,632	10,081,305	10,282,931	10,488,589	10,698,361	10,912,328	2.0%
Chapter 70 to Stabilization	(150,000)	(90,000)	(90,000)	(90,000)	(90,000)	(90,000)	2.0%
SUBTOTAL: available from Ch 70	9,733,632	9,991,305	10,192,931	10,398,589	10,608,361	10,822,328	2.0%
Transportation Reimbursement	817,841	834,198	850,882	867,899	885,257	902,963	2.0%
Medicaid Reimbursement	120,000	70,000	70,000	70,000	70,000	70,000	-41.7%
Charter Reimbursement	180,000	80,000	60,000	40,000	40,000	40,000	-20.0%
Choice Revenues	710,000	650,000	650,000	650,000	650,000	650,000	-8.5%
Indirect Cost Reimbursement	34,000	38,000	38,000	38,000	38,000	38,000	11.8%
Interest Revenue	220,000	125,000	125,000	125,000	125,000	125,000	-43.2%
E&D for budget support	100,000	-	-	-	-	-	-100.0%
E&D for contingency	280,000	280,000	280,000	280,000	280,000	280,000	0.0%
Total Revenue	12,115,473	12,068,502	12,266,813	12,469,489	12,696,619	12,928,291	-0.4%
Assessment Required for ADEQUATE ENHANCEI	16,005,522	20,940,565	22,370,863	24,013,425	25,690,980	27,444,344	30.8%

Amherst	12,395,375	16,216,374	17,323,997	18,595,996	19,895,095	21,252,800	30.8%
Pelham	1,024,307	1,342,290	1,433,972	1,539,261	1,646,792	1,759,182	31.0%
Leverett	1,130,932	1,474,216	1,574,909	1,690,545	1,808,645	1,932,082	30.4%
Shutesbury	1,454,908	1,907,685	2,037,986	2,187,623	2,340,448	2,500,180	31.1%
	16,005,522	20,940,565	22,370,863	24,013,425	25,690,980	27,444,344	30.8%

(1) Fulltime and part-time salaries FY10-14 include steps (if eligible) and COLA (3.5, 3.0, 3.0, 3.0, 3.0). FY09 budgeted positions projected, no turnover.
 (2) Health Insurance FY10-14 based on June 2008 trend analysis, projecting 5%, 5%, 10%, 10%, 10%.
 (3) Utilities % increases from Lower Pioneer Valley Educational Collaborative joint purchase group.
 (4) Assume enhancements added in FY10 increase by 5% pre year FY11-14.

AMHERST-PELHAM REGIONAL SCHOOL DISTRICT

5-Year Budget Projections
OPTIMAL ENHANCEMENTS

GENERAL FUND BUDGET

	FY09	FY10	% Increase	FY11	% Increase	FY12	% Increase	FY13	% Increase	FY14	% Increase
	Total	Total		Total		Total		Total		Total	
Wages (1)	16,383,650	17,237,244	5.2%	17,998,018	4.4%	18,779,407	4.3%	19,576,320	4.2%	20,361,343	4.0%
Health Insurance (2)	3,149,550	3,307,028	5.0%	3,472,379	5.0%	3,619,617	10.0%	4,201,578	10.0%	4,621,736	10.0%
Other	2,076,511	2,556,488	23.1%	2,758,660	7.9%	2,980,157	8.0%	3,222,875	8.1%	3,488,999	8.3%
Subtotal Personnel	21,609,811	23,100,760	6.9%	24,229,056	4.9%	25,579,180	5.6%	27,000,774	5.6%	28,471,979	5.4%
SE Tuitions	925,373	962,388	4.0%	1,000,883	4.0%	1,040,919	4.0%	1,082,556	4.0%	1,125,858	4.0%
Other Programs (Charter, Choice, Voc, etc)	1,383,574	1,405,360	1.6%	1,427,988	1.6%	1,450,464	1.6%	1,473,842	1.6%	1,496,158	1.6%
Transportation	932,388	970,957	4.1%	1,014,036	4.4%	1,054,487	4.0%	1,093,249	3.7%	1,133,832	3.7%
Utilities (3)											
Electric, Gas	520,083	572,091	10.0%	629,300	10.0%	692,230	10.0%	761,454	10.0%	837,599	10.0%
Oil	514,358	642,948	25.0%	771,537	20.0%	887,268	15.0%	975,984	10.0%	1,073,594	10.0%
Other											
Instructional	867,506	889,494	2.5%	912,827	2.6%	931,694	2.1%	951,245	2.1%	971,507	2.1%
Operational	1,087,902	1,122,914	3.2%	1,156,784	3.0%	1,190,645	2.9%	1,223,657	2.8%	1,258,038	2.8%
Contingency Funding from E&D	280,000	280,000	0.0%	280,000	0.0%	280,000	0.0%	280,000	0.0%	280,000	0.0%
Add: Optimal Enhancements (4)		4,966,418		5,214,739	5.0%	5,475,476	5.0%	5,749,250	5.0%	6,036,712	5.0%
	<u>28,120,995</u>	<u>34,913,330</u>	<u>24.2%</u>	<u>36,637,151</u>	<u>4.9%</u>	<u>38,552,363</u>	<u>5.3%</u>	<u>40,592,020</u>	<u>5.2%</u>	<u>42,687,277</u>	<u>5.2%</u>
Annual increase for enhancements		4,966,418		248,321		260,737		273,774		287,462	

BUDGET SUPPORT

	FY09	FY10	% Increase	FY11	% Increase	FY12	% Increase	FY13	% Increase	FY14	% Increase
	Total	Total		Total		Total		Total		Total	
Revenue											
Chapter 70	9,883,632	10,081,305	2.0%	10,282,931	2.0%	10,488,589	2.0%	10,698,361	2.0%	10,912,328	2.0%
Chapter 70 to Stabilization	(150,000)	(90,000)		(90,000)		(90,000)		(90,000)		(90,000)	
SUBTOTAL: available from Ch 70	9,733,632	9,991,305	2.6%	10,192,931	2.0%	10,398,589	2.0%	10,608,361	2.0%	10,822,328	2.0%
Transportation Reimbursement	817,841	834,198	2.0%	850,882	2.0%	867,899	2.0%	885,257	2.0%	902,963	2.0%
Medicaid Reimbursement	120,000	70,000	-41.7%	70,000	0.0%	70,000	0.0%	70,000	0.0%	70,000	0.0%
Charter Reimbursement	100,000	80,000	-20.0%	60,000	-25.0%	40,000	-33.3%	40,000	0.0%	40,000	0.0%
Choice Revenues	710,000	650,000	-8.5%	650,000	0.0%	650,000	0.0%	650,000	0.0%	650,000	0.0%
Indirect Cost Reimbursement	34,000	38,000	11.8%	38,000	0.0%	38,000	0.0%	38,000	0.0%	38,000	0.0%
Interest Revenue	220,000	125,000	-43.2%	125,000	0.0%	125,000	0.0%	125,000	0.0%	125,000	0.0%
E&D for budget support	100,000	-	-100.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%
E&D for contingency	280,000	280,000	0.0%	280,000	0.0%	280,000	0.0%	280,000	0.0%	280,000	0.0%
Total Revenue	12,115,473	12,068,502	-0.4%	12,266,813	1.6%	12,469,489	1.7%	12,696,619	1.8%	12,928,291	1.8%
Assessment Required for OPTIMAL ENHANCEME	16,005,522	22,844,827		24,370,339		26,112,874		27,895,401		29,758,987	
Amherst	12,395,375	17,691,034	42.7%	18,872,390	6.7%	20,221,809	7.2%	21,602,199	6.8%	23,045,359	6.7%
Pelham	1,024,307	1,464,353	43.0%	1,562,139	6.7%	1,673,835	7.2%	1,788,095	6.8%	1,907,551	6.7%
Leverett	1,130,932	1,608,276	42.2%	1,715,672	6.7%	1,838,346	7.2%	1,963,836	6.8%	2,095,033	6.7%
Shutesbury	1,454,908	2,081,164	43.0%	2,220,138	6.7%	2,378,883	7.2%	2,541,271	6.8%	2,711,044	6.7%
	<u>16,005,522</u>	<u>22,844,827</u>	<u>42.7%</u>	<u>24,370,339</u>	<u>6.7%</u>	<u>26,112,874</u>	<u>7.2%</u>	<u>27,895,401</u>	<u>6.8%</u>	<u>29,758,987</u>	<u>6.7%</u>

(1) Fulltime and part-time salaries FY10-14 include steps (if eligible) and COLA (3.5, 3.0, 3.0, 3.0, 3.0). FY09 budgeted positions projected, no turnover.
 (2) Health Insurance FY10-14 based on June 2008 trend analysis, projecting 5%, 5%, 10%, 10%, 10%.
 (3) Utilities % increases from Lower Pioneer Valley Educational Collaborative Joint purchase group.
 (4) Assume enhancements added in FY10 increase by 5% pre year FY11-14.