

**SOLID WASTE
FUND**

SOLID WASTE FUND

MISSION STATEMENT: To provide for the environmentally safe disposal of solid waste, to develop and promote programs that are viable alternatives to landfilling, and to do so through a user fee based revenue system.

SOLID WASTE SUMMARY

	FY 06 Actual	FY 07 Budget	FY 07 Actual	FY 08 Budget	FY 09 Manager	Change FY 08 - 09	Percent Change
Operating Revenues	\$ 371,132	410,000	396,365	450,300	486,300	36,000	8.0%
Interest	\$ 37,356	30,000	43,452	30,000	30,000	0	0.0%
SUBTOTAL REVENUES	\$ 408,488	440,000	439,818	480,300	516,300	36,000	7.5%
Borrowing							
Authorizations	\$ 0	0	0	0	0	0	0.0%
Other Available Funds	\$ 0	0	0	0	0	0	0.0%
Taxation	\$ 0	0	0	0	0	0	0.0%
Surplus Funds	\$ 37,021	33,497	33,497	42,951	109,224	66,273	154.3%
TOTAL RESOURCES	\$ 445,509	473,497	473,315	523,251	625,524	102,273	19.5%
Operating Budget	\$ 445,509	473,497	473,315	523,251	537,524	14,273	2.7%
Gen. Fund Services	\$ 0	0	0	0	0	0	0.0%
Debt Service	\$ 0	0	0	0	0	0	0.0%
Capital Program	\$ 0	0	0	0	88,000	88,000	—
TOTAL APPROPRIATION	\$ 445,509	473,497	473,315	523,251	625,524	102,273	19.5%

SIGNIFICANT BUDGET CHANGES:

The recommended FY 09 Solid Waste Fund budget requires the use of \$109,224 from fund balance, primarily to fund an \$88,000 capital item. Fund balance as of July 1, 2007 equals \$537,287.

NOTE: The landfill remains a significant capital asset, the Fund has a substantial fund balance, and the Town has long term obligations to cap and perform environmental monitoring of the landfill site. While the landfill has closed, a solid waste transfer and recycling operation continues to operate. Since FY 05, operating revenues have not been sufficient to reimburse the General Fund for services provided. In FY 05, Solid Waste appropriations were included in the General Fund budget.

SOLID WASTE FUND**RESOURCES**

GOAL STATEMENT: To provide a fee structure that minimizes or eliminates the need for support from the General Fund.

CONTINUING OBJECTIVES:

To continue to seek funding sources to minimize the need for tax support.

LONG RANGE OBJECTIVES:**FY 09 OBJECTIVES:**

To maintain disposal and entrance fees at current levels.

To generate new revenue to the Solid Waste Fund from a cell tower rental and pursuit of methane gas credits.

SERVICE LEVELS:

	FY 03 <u>Actual</u>	FY 04 <u>Actual</u>	FY 05 <u>Actual</u>	FY 06 <u>Actual</u>	FY 07 <u>Actual</u>
Operating Revenues	89	66	95	83	84
Interest	11	4	5	8	9
Surplus	0	3	0	8	7
Other Available Funds	0	0	0	0	0
Taxation	0	26	0	0	0

SOLID WASTE FUND**RESOURCES**

	FY 06 Actual	FY 07 Budget	FY 07 Actual	FY 08 Budget	FY 09 Manager	Change FY 08 - 09	Percent Change
Tipping Fees	235,505	235,000	242,561	245,000	245,000	0	0.0%
Refuse Liens	0	0	845	0	0	0	0.0%
Variances	16,170	20,000	18,690	20,000	20,000	0	0.0%
Recycling	43,901	40,000	28,748	40,000	40,000	0	0.0%
SLF Miscellaneous	1,472	5,000	715	25,000	25,000	0	0.0%
Entrance fee	90,950	110,000	114,680	120,300	120,300	0	0.0%
Interest	37,356	30,000	43,452	30,000	30,000	0	0.0%
Cell Tower Rental	0	0	0	0	18,000	18,000	-
Methane Gas Credit	0	0	0	0	18,000	18,000	-

SIGNIFICANT BUDGET CHANGES:

New revenue to be generated from a cell tower rental (\$18,000) and methane gas credits (\$18,000).

SOLID WASTE FUND**4435: SOLID WASTE FACILITIES**

MISSION STATEMENT: To operate a solid waste transfer and recycling facility and to promote programs that promotes viable alternatives to landfilling.

CONTINUING OBJECTIVES:

To operate a clean, safe, efficient facility for the temporary disposal of solid waste and recyclables.
 To assess appropriate fees to mitigate the cost of providing these facilities.
 To develop recycling education and source reduction programs.
 To monitor privately operated recycling efforts in the community.
 To increase awareness of and promote the purchase of recycled products.
 To provide hazardous waste and paint collection days.
 To adhere to all D.E.P. regulations that relate to the facilities.

LONG RANGE OBJECTIVES:

To improve data management systems and data collection.
 To increase source reduction and recycling of the compostable portion of the waste stream.
 To increase commercial (multifamily complexes, businesses, and institutions) recycling rates through technical assistance, promotion and enforcement.

FY 09 OBJECTIVES:

To complete the Comprehensive Site Assessment for the Old Landfill.
 Complete permitting and installation of the New Landfill Cell Tower and begin receiving rental income.
 Complete certification of the landfill gas systems destruction of Greenhouse gases. This will provide Carbon Credits that can be traded on the Chicago Carbon Exchange.

SERVICE LEVELS	FY 03 Actual	FY 04 Actual	FY 05 Actual	FY 06 Actual	FY 07 Actual
MSW Received & Transferred	5,560*	44	166	201	265
Construction & Demo		370*	1012	1,163	1,744
Recycling Paper (tons)	1,750	502**	535	426	514
Mixed Glass, Cans and Plastic	585	124	135	136	141
Metal	176	193	209	242	216
Oil (gallons)	1,195	1,520	1,600	1,825	1,150
Household Hazardous Waste (gallons)	2,160	3,350	2,922	2,910	2,645
Paint—Oil/Latex (gallons)	1,301	996	1,079	2,119	1,854
Tires (tons)	5.5	3.65	9.3	7.7	20.0
Compost Bins	50	31	45	36	42
Electronics (tons)	12	16.93	22	31	32
Leaves (tons)	295	23.68	34	45	48
Christmas Trees (tons)	10	12.12	7	30	30

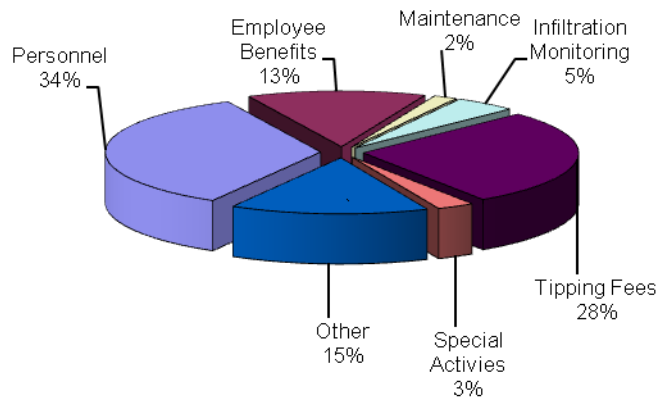
* Last year as landfill

SOLID WASTE FUND

4435: SOLID WASTE FACILITIES

	FY 06 Actual	FY 07 Budget	FY 07 Actual	FY 08 Budget	FY 09 Manager	Change FY 08 - 09	Percent Change
Personnel Services	\$ 193,355	230,117	216,854	244,615	258,888	14,273	5.8%
Operating Expenses	\$ 252,154	233,380	253,343	238,636	238,636	0	0.0%
Capital Outlay	\$ 0	10,000	3,118	40,000	40,000	0	0.0%
TOTAL APPROPRIATION	\$ 445,509	473,497	473,315	523,251	537,524	14,273	2.7%
SOURCES OF FUNDS							
Solid Waste Revenues	\$ 408,488	440,000	439,818	480,300	516,300	36,000	7.5%
Solid Waste Surplus	\$ 37,021	33,497	33,497	42,951	21,224	(21,727)	-50.6%
Taxation	\$ 0	0	0	0	0	0	0.0%
POSITIONS							
Full Time	4.16	3.60	3.60	3.60	3.60	0.00	
Part Time with Benefits	0.00	0.00	0.00	0.00	0.00	0.00	
Full Time Equivalents	4.16	3.60	3.60	3.60	3.60	0.00	

MAJOR COMPONENTS:



Personnel Services include a crew supervisor, one laborer, one laborer/truck driver, and a secretary shared with the General Fund. Also included is \$72,117 for health, retirement, life insurance and other employee benefits.

Maintenance, \$9,500, includes funds to repair buildings and equipment.

Infiltration Monitoring, \$25,000, includes funds for testing soil and gases emitted from the landfills.

Other includes \$12,000 for diesel fuel, \$9,220 for utilities, and smaller amounts for tools and equipment and office supplies.

Tipping fees, \$150,000, is the cost of transporting and disposing of waste and recyclables collected at the Amherst transfer station.

SIGNIFICANT BUDGET CHANGES:

Personnel services increases include employee steps/COLA increases and the Solid Waste Fund share of increases to employee health insurance costs (\$5,547).

SOLID WASTE FUND**GENERAL FUND SERVICES**

GOAL STATEMENT: To compensate the General Fund for services provided by various departments.

CONTINUING OBJECTIVES:

To ensure that all costs related to solid waste services are identified and appropriately charged through evaluation and modification of the indirect cost model used to assess charges for General Fund administrative support.

LONG RANGE OBJECTIVES:**FY 09 OBJECTIVES:****SERVICE LEVELS:**

	<u>FY 03</u> <u>Actual</u>	<u>FY 04</u> <u>Actual</u>	<u>FY 05</u> <u>Actual</u>	<u>FY 06</u> <u>Actual</u>	<u>FY 07</u> <u>Actual</u>
Number of departments reimbursed	0	0	0	0	0

SOLID WASTE FUND**GENERAL FUND SERVICES**

	FY 06 Actual	FY 07 Budget	FY 07 Actual	FY 08 Budget	FY 09 Manager	Change FY 08 - 09	Percent Change
General Fund Services	\$ 0	0	0	0	0	0	0.0%
Transfer to Trust Fund	\$ 0	0	0	0	0	0	0.0%
TOTAL APPROPRIATION	\$ 0	0	0	0	0	0	0.0%
SOURCES OF FUNDS							
Solid Waste Revenue	\$ 0	0	0	0	0	0	0.0%

SIGNIFICANT PROGRAM CHANGES:

This fund no longer generates sufficient revenue to compensate the General Fund for services provided.

SOLID WASTE FUND**DEBT SERVICE**

GOAL STATEMENT: To provide funds for principal and interest payments for temporary and long-term debt.

CONTINUING OBJECTIVES:

LONG RANGE OBJECTIVES:

FY 09 OBJECTIVES:

SERVICE LEVELS:	FY 03 <u>Actual</u>	FY 04 <u>Actual</u>	FY 05 <u>Actual</u>	FY 06 <u>Actual</u>	FY 07 <u>Actual</u>
Number of existing issues	2	2	0	0	0
Number of new issues	0	0	0	0	0

SOLID WASTE FUND**DEBT SERVICE**

		FY 06 Actual	FY 07 Budget	FY 07 Actual	FY 08 Budget	FY 09 Manager	Change FY 08 - 09	Percent Change
Principal	\$	0	0	0	0	0	0	0.0%
Interest	\$	0	0	0	0	0	0	0.0%
TOTAL APPROPRIATION	\$	0	0	0	0	0	0	0.0%
SOURCES OF FUNDS								
Solid Waste Revenue	\$	0	0	0	0	0	0	0.0%
Taxation		0	0	0	0	0	0	0.0%
Surplus	\$	0	0	0	0	0	0	0.0%

MAJOR COMPONENTS:**SIGNIFICANT PROGRAM CHANGES:**

None.

SOLID WASTE FUND**CAPITAL PROGRAM SUMMARY**

GOAL STATEMENT: To provide for the maintenance and improvement of the Town's solid waste disposal system.

CONTINUING OBJECTIVES:

To maintain a capital plan that ensures the safe operation of the landfill/recycling area.

LONG RANGE OBJECTIVES:**FY 09 OBJECTIVES:**

Complete the Comprehensive Site Assessment for the Old Landfill.

SERVICE LEVELS:

	<u>FY 03 Actual</u>	<u>FY 04 Actual</u>	<u>FY 05 Actual</u>	<u>FY 06 Actual</u>	<u>FY 07 Actual</u>
Number of Projects:					
Department Equipment	0	0	0	0	0
Existing Facilities	0	0	0	0	0
New Facilities	0	0	0	0	0

SOLID WASTE FUND**CAPITAL PROGRAM SUMMARY**

	FY 06 Actual	FY 07 Budget	FY 07 Actual	FY 08 Budget	FY 09 Manager	Change FY 08 - 09	Percent Change
Departmental Equip.	\$ 0	0	0	0	0	0	0.0%
Existing Facilities	\$ 0	0	0	0	88,000	88,000	-
New Facilities	\$ 0	0	0	0	0	0	0.0%
TOTAL APPROPRIATION	\$ 0	0	0	0	88,000	88,000	-
SOURCES OF FUNDS							
Solid Waste Revenue	\$ 0	0	0	0	0	0	0.0%
Borrowing Auth.	\$ 0	0	0	0	0	0	0.0%
Surplus Funds	\$ 0	0	0	0	88,000	88,000	-
General Fund Transfers	\$ 0	0	0	0	0	0	0.0%
Other Available Funds	\$ 0	0	0	0	0	0	0.0%

MAJOR COMPONENTS:

Completion of a Comprehensive Site Assessment for the old Landfill at a cost of \$88,000.