



## **REPORT OF THE JOINT CAPITAL PLANNING COMMITTEE APRIL 2015**

### **FY16 Recommendation Summary**

Recommendations for Fiscal Year 2016 capital plan funding total \$3,140,457 and include \$1,764,024 for equipment, \$544,550 for buildings and \$831,883 for facilities. In addition the spreadsheets show an additional \$523,346 in projects funded by the Community Preservation Act.

The Joint Capital Planning Committee (JCPC) recommends that 7.5% of the local property tax levy be committed to the capital plan for Fiscal Year 2016, no change from FY15. This maintains the level of tax support for capital for Fiscal Year 2016 but it brings it no closer to the optimum level of 10% of the levy proposed in the Town's financial policies.

In addition to property taxes, money for the recommended Five Year Capital Plan will come from ambulance receipts, grant funds from the federal and state government, and unexpended balances from previously authorized capital projects. The Enterprise Funds contain their own capital appropriations and are not included in this report.

Besides funding outright purchases, the capital budget pays off debt incurred previously for capital projects; for instance, the FY16 plan includes the fifth year of debt service on \$4.5 million in borrowing Town Meeting approved in November 2010 to start repairing the Town's deteriorating roads. The capital budget also includes the Town's share of debt service on capital expenditures authorized by the Amherst-Pelham Regional School Committee (\$31,388 in FY16).

Another source for capital spending is the Community Preservation Act (CPA) fund. CPA projects are recommended by the Community Preservation Act Committee as detailed in its separate report to Town Meeting. These FY16 projects are shown with a purple background in the later pages of this JCPC report, as is a total of \$321,537 for repayment in FY16 from CPA funds of debt incurred for previously approved CPA projects.

### **Why Capital Planning?**

JCPC, comprising two representatives each from the Select Board, School Committee, Jones Library Board of Trustees, and Finance Committee, advises the Town Manager, Finance Committee, and Town Meeting on the capital needs of the Town. It was organized in 1992 as

the Town began to recover from the fiscal crisis of the early 1990s, when state aid was reduced, property tax limits were imposed, and the Town used reserves and unexpended capital appropriations to balance three years of operating budgets. Capital needs were neglected. It has taken 23 years of careful planning and management to get equipment on regular replacement schedules and buildings free of some of the health and safety problems that arose from failure to keep up those facilities during that period.

After several years of decreased state aid, many cities and towns, including Amherst, are faced with often-conflicting needs to meet increasing operating expenses, provide for pensions and other post-employment benefits (OPEB), satisfy capital needs, and rebuild reserves. The Financial Management Policies and Objectives, adopted by the Finance Committee in January 2008 and reviewed by JCPC, acknowledge the need to adequately fund a viable multi-year capital plan to maintain infrastructure, replace worn equipment, and provide for other long-range capital assets.

While we have been funding a capital plan for many years to great success, in recent years the funding has remained below the target of 10% of the local property tax levy. As such, we are falling behind where we need to be in order to fully maintain our capital assets. In order to balance our current five year capital plan we will need to increase the percentage of the tax levy used to support capital by 0.5% per year (i.e., to 8% in FY17, 8.5% in FY18, etc.). However, only one of the four major capital projects beginning to be discussed is even shown in the current five year plan, the Fire Station (and the number shown is a rough estimate from several years ago). The Wildwood School project, the Jones Library project, and the DPW facility are all currently getting underway. The timelines for these four projects and the funding sources to pay for them are yet to be fully determined, however, significant help is available from the state for both the school and the library. Needless to say, the Town will need to commit significant funding from many different sources to these large capital projects over the next several years while at the same time trying to maintain our commitment to other capital needs. JCPC will be actively working to inform the public about these projects and their progress.

### **What are Capital Improvements?**

A capital improvement is a tangible asset or project with an estimated useful life of five (5) years or more, and a cost of \$5,000 or more. Among the items properly classified as capital improvements are:

- New public buildings, or additions to existing buildings, including land acquisition costs and equipment needed to furnish the new building or addition for the first time;
- Major alterations, renovations, or improvements to existing buildings that extend the useful life of the existing buildings by ten (10) years;
- Land acquisition and /or improvement, unrelated to a public building, but necessary for conservation or park and recreation purposes;
- Major equipment acquisition, replacement or refurbishment, including but not limited to vehicles, furnishings, and information technology systems' hardware and software; or other items that combined in purpose together make it a Capital Project;
- New construction or major improvements to Town's physical infrastructure, including streets, sidewalks, storm water drains, the water distribution system, and the sanitary

sewer system. Infrastructure improvements must extend the useful life of the infrastructure by at least ten (10) years to be appropriately classified as a capital improvement;

- A feasibility study, engineering design services, or consultant services which are ancillary to a future capital improvement project.

### **How Are Capital Needs Prioritized?**

JCPC reviews requests for capital plan funding that meet several criteria. Successful capital planning facilitates postponing some capital expenditures in favor of others as part of the planning process. JCPC has adopted the following guidelines for prioritizing capital projects, with examples listed in parentheses. The guidelines themselves are not necessarily listed in priority order:

- Imminent threat to health and safety of citizens, employees or property (police cruisers and radios, self-contained breathing apparatus for firefighters, building repairs, improving accessibility for people with disabilities);
- Maintenance and improvement of capital assets (major repairs of buildings, replacement of vehicles and equipment, park and play area renovations);
- Requirement of state or federal law (asbestos cleanup program mandated by federal law in 1986, removal of gas tanks, etc.);
- Improvement of the infrastructure (streets and sidewalks, water and sewer programs);
- Improvement/maintenance of productivity (equipment replacement, computer hardware / software);
- Improvement of an overburdened situation (Town Hall renovations, cemetery expansion program);
- Newly identified need (recreation fields);
- Priority assigned by Department (Very High, High, Medium, Low); and
- Consistency with and in furtherance of long-term planning objectives of the Town (Master Plan, Climate Action Plan, Historic Preservation Plan, Disability Access Transition Plan, etc.).

### **Where Does The Money Come From?**

Funds for the recommended Five Year Capital Plan will come from the same sources as before: property taxes, enterprise and other special purpose funds of the Town, grant funds from the federal and state government, and unexpended balances from previously authorized capital projects. This plan assumes commitment of 7.5% of the local property tax levy in FY16. Earlier capital plans used as much as 10% of the tax levy, which along with the other resources was enough to keep up with renovation and maintenance of existing buildings and equipment replacement, but not enough to cover significant new projects. We haven't come close to this goal since FY07 and will need to increase the funding level for capital projects in subsequent years or we will fall significantly behind in preserving and maintaining our capital assets.

### **The Recommended Capital Plan – A One-Year Budget, A Five Year Plan**

The General Fund Five Year Capital Plan for FY16-20 includes voted appropriations from FY15, a proposed budget for FY16, and a tentative plan of capital investment for the period FY17-20. Next year JCPC will update the plan to balance projected expenditures with projected available

revenues for subsequent years. The total capital budget in any fiscal year is comprised of direct cash expenditures for capital items, debt service (interest and principal) on all prior bonded expenditures, and debt service on new authorized and issued bonds, if any. The plan is organized into three categories of projects: major equipment (vehicles, technology, etc.), building needs, and facility needs (road maintenance, parks, open space, etc.). Included in the plan are recommendations developed by the Community Preservation Act (CPA) Committee for eligible community housing, open space, historic preservation, and recreation projects funded from the local voter-approved 3% property tax CPA surcharge and matching state funds. JCPC appreciates the CPA Committee’s cooperation and coordination of their recommendations to allow presentation of both plans at the Annual Town Meeting. Recommendations for FY16 capital plan funding total \$3,140,457, plus new Community Preservation Act projects of \$523,326 and include the following:

**Equipment [Note: Included in 2015 ATM Article 13 and Article 15]**

JCPC recommends a total of \$1,764,024 for equipment items. Of this total, the Ambulance Fund supplies \$77,000 for a defibrillators, computers, and stretchers; borrowing accounts for \$416,000 for Fire and Police equipment; repurposed prior year appropriations make up \$115,000 for computer equipment, and taxation funds the remaining \$1,006,024.

<b>Cost</b>	<b>Item and Description</b>
<b>\$8,000</b>	Photocopier Fire Department photocopier
<b>\$123,000</b>	Computer equipment Annual Computer equipment replacement, including servers, PCs, printers, routers, switches, and other technology systems. This year there will be a focus on replacing desktop computers.
<b>\$60,000</b>	Core Switches Replace the core switches (Town Hall and the Police Station) that run all the Town’s servers. (Repurposed appropriations)
<b>\$55,000</b>	Building Switch Replace the building switches that connect and power computers, phones, cameras, wireless access points, door access and HVAC systems with in the buildings. (Repurposed appropriations)
<b>\$35,000</b>	Software New Munis modules for on-line permitting, work order tracking, and Human Resources open employee self-enrollment.
<b>\$105,000</b>	Police Vehicles Replace three Police cruisers as part of the department’s ongoing vehicle replacement program. The Amherst Police Department currently utilizes 11 marked police vehicles (black and white) and 3 unmarked police vehicles (silver) for routine patrol. Department protocol is to replace patrol vehicles after they reach approximately 100,000 miles and administrative vehicles after they reach approximately 120,000 miles.

<b>\$12,000</b>	<b>Police In Car Video System</b>
	Equipment to record video and audio all motor vehicle stops to protect both the public and police personnel. Two units.
<b>\$15,000</b>	<b>Ambulance Laptop Computers</b>
	Purchase three laptops that are used in the ambulances to collect data on and write patient care reports. (Ambulance Fund)
<b>\$17,000</b>	<b>Automatic External Defibrillators</b>
	Replace eight aging defibrillators that are carried in police cruisers and fire engines. (Ambulance Fund)
<b>\$306,000</b>	<b>Fire Breathing Apparatus Replacement</b>
	Replace oxygen bottles, masks, and other related equipment for firefighters. Their current self-contained breathing apparatus is reaching the end of its 15 year retirement age. The new equipment will be smaller, lighter, and will contain more oxygen than the present equipment. (Debt)
<b>\$30,000</b>	<b>EMS Defibrillators</b>
	Purchase of a defibrillator for the ambulance fleet. This type of defibrillator also acts as a monitor for a patient being transported in an ambulance.
<b>\$20,000</b>	<b>Fire Protective Gear</b>
	Replacement of firefighter protective gear (helmet, coat, bunker pants, boots) as part of an ongoing program to keep the gear up to date and replace worn equipment.
<b>\$45,000</b>	<b>Jaws of Life</b>
	Replace hydraulic extrication tools, known as "Jaws of Life," on both front line engines. These tools are used primarily at motor vehicle accidents for extricating patients trapped in damaged motor vehicles. The existing tools are approximately 15 years old and one failed last year.
<b>\$18,000</b>	<b>Fire Hose</b>
	Periodic replacement of fire hose. Project is to purchase new fire hose, including forestry lines, 1¾" and 2½" attack lines, and some 4" supply lines.
<b>\$5,000</b>	<b>Scoop Stretchers</b>
	Scoop stretchers are small and portable, allowing firefighters to carry patients out of narrow or confined spaces. Newer models are ergonomically designed for greater comfort and stability as well as to accommodate use of automatic CPR devices. (Ambulance Fund)
<b>\$30,000</b>	<b>Staff Vehicle</b>
	Replaced a 2004 vehicle. Normal replacement of Fire Department staff cars as they reach or surpass use of 10 years or more. This unit is an 11 year old, eight-cylinder vehicle with more than 122,000 total mileage. The vehicle will be auctioned, traded in, or donated to a vocational school program. The vehicle presently used by the Assistant Chief for Operations & Training will transition to the staff vehicle role. The replacement vehicle will become the Assistant Fire Chief's Command vehicle. The replacement vehicle will be similar to the fuel efficient, six-cylinder vehicles presently used by the Fire Chief and Assistant Chief for Operations and Training.

<b>\$10,000</b>	<b>Stair Chairs</b>	The stair chairs are used to carry a patient up or down a flight of stairs. The current stair chairs have a load capacity of 350 pounds. The Fire Department has experienced the need for increased load carrying capacity as well as better stair chair technology for navigating stairwells with heavier patients. The new stair chairs have a load rating of 500 pounds and come with a mechanism that controls the descent of the stair chair down a staircase and minimizes the amount of lifting during the descent. (Ambulance Fund)
<b>\$26,790</b>	<b>Fire Utility Van</b>	This vehicle replace a 1997 one presently used primarily for the Call and Student Force Firefighters. It was a used vehicle when the Fire Department obtained it in 2000. The vehicle is used for emergency response to bring additional personnel to incident scenes, for weekly drills, and for transport of personnel to varied training venues. The present vehicle has more than 82,000 miles and its maintenance needs are increasing. Major engine and frame work will be necessary in the next year.
<b>\$110,000</b>	<b>Dispatch Center Console Radios</b>	The communication center's current PC based radio system is 7 years old. The equipment runs the Windows XP operating system which is no longer supported. This equipment has reached its life expectancy and the vendor cannot guarantee that repairs will be available if equipment fails in the future. Current equipment is also limited in its channel and digital capabilities. (Debt)
<b>\$45,000</b>	<b>Pick-Up Truck</b>	Replace a ¾ ton pick-up truck with a plow for the DPW Highway Division.
<b>\$150,000</b>	<b>DPW Large Truck</b>	Replace a large dump/sander truck in the Highway Division. (Chapter 90 funds)
<b>\$20,000</b>	<b>Sander Equipment</b>	Plowing and sanding equipment necessary for the DPW Large truck to be used to fight snow and ice.
<b>\$50,000</b>	<b>One Ton Dump Truck</b>	Replace a one ton dump truck in the DPW Trees and Grounds Division.
<b>\$45,000</b>	<b>Pick-Up Truck</b>	Replace a ¾ ton pick-up truck in the DPW Trees and Grounds Division.
<b>\$20,000</b>	<b>Electrical Equipment on Town Common</b>	Replace small equipment in the parks and commons areas. For FY16, the DPW will also purchase, so called, spider boxes to be used on the Common to provide electricity during events. The current system of allowing users to choose how they wire the Common often conflicts with the safety of the system and causes circuits to trip during events.
<b>\$17,334</b>	<b>Conservation Department Tractor</b>	Conservation Department staff maintain more than 5,000 acres of conservation and watershed protection land in 3 towns while caring for 80 miles of trails, and mowing 250 acres of open space. The existing tractor is 14 years old and is in poor condition. It was undersized when it was purchased. Conservation staff have done all they can to extend the life of this equipment. (Lease payment)

<b>\$11,000</b>	<b>Greens Mower – Cherry Hill Golf Course</b>
	This piece of equipment will replace a 1993 Toro 3000 that was purchased with an estimated ten year life span. It has over 4,700 hours on it (mileage equivalent of over 283,000). It has a significant hydraulic oil leak which cannot be repaired in-house. (First year of a three year lease payment)
<b>\$12,500</b>	<b>Rough Mower – Cherry Hill Golf Course</b>
	Final year of a three year lease payment to purchase a rough mower.
<b>\$5,000</b>	<b>Furniture</b>
	Annual allocation to buy desks, chairs, tables, cabinets, or other furniture in various buildings throughout the Town, on an as needed basis.
<b>\$25,000</b>	<b>Library Technology Equipment Replacement</b>
	The infrastructure replacements are a critical part of maintaining a reliable technology infrastructure in the Jones Library. These replacements will include servers, routers, switches, printers, and desktop computers and laptops.
<b>\$15,000</b>	<b>Jones Library Website Upgrade</b>
	Upgrade the Jones Library website to the same platform (CivicPlus) on which the Town's website runs.
<b>\$5,000</b>	<b>Jones Library Copier</b>
	Replace the photocopier in the Jones Library's main office.
<b>\$92,500</b>	<b>School Bus</b>
	Replace the oldest bus in the fleet, a 2003 bus. The School Department's goal is a ten year replacement rotation. The fleet is almost on track to be on schedule for the plan. The fleet consists of eight full time buses and one spare.
<b>\$33,000</b>	<b>School SPED Van</b>
	Replaces a SPED van, which is used to transport special education students.
<b>\$5,000</b>	<b>School Furniture</b>
	Replace school furniture in the elementary schools, as needed.
<b>\$12,400</b>	<b>Crocker Farm Photocopier</b>
	Replace the photocopier at the Crocker Farm Elementary School. The copier makes over 560,000 copies per year and is nearing its useful life expectancy.
<b>\$161,500</b>	<b>School Computer Replacements</b>
	This appropriation will cover replacement of computers, laptops, tablets, printers, monitors, servers, switches, and other related equipment throughout the elementary schools.
<b>\$8,000</b>	<b>School Multimedia Equipment</b>
	Whiteboards, document cameras, and other multimedia equipment.

**Buildings [Note: Included in 2015 ATM 14]**

JCPC recommends a total of \$544,550 for building repairs and renovations, \$17,879 to be funded through reappropriating prior year capital balances and \$526,671 to be funded through taxation.

<b>Cost</b>	<b>Item and Description</b>
<b>\$25,000</b>	<b>Building Envelope Repairs</b> Annual allocation to general building repairs. The Facilities Director asked that this sum continue to be set aside annually to cover the costs of unexpected repairs to roofs, HVAC units, and other items that arise during the course of the year.
<b>\$20,000</b>	<b>Town Hall Exterior Repairs</b> The Town Hall needs roof and brick work to keep the building in excellent working order and to repair leaks that developed this winter.
<b>\$33,000</b>	<b>Bangs Center Window Repair</b> This will repair, replace, and clean window mechanisms. The windows are in bad condition. They do not close or open and there are many with no insulation.
<b>\$25,000</b>	<b>Bangs Center Flooring</b> The entrance floor is cracked. New Vinyl Coated Tile (VCT) will be used to replace the existing ceramic tile. Also these funds will be used to replace flooring in the kitchen area and the large activity room. Flooring type will be selected by what is best for the space and ongoing maintenance.
<b>\$25,000</b>	<b>Clinic Space</b> This request is to support the mission of the Bangs Community Center and the opening of a community health center there. This will allow reconfiguring of spaces in the building.
<b>\$35,000</b>	<b>Munson Library Exterior Maintenance</b> Shutters and exterior wood needs to be glazed, painted, and repaired. Doors need repair and weather proofing. All this should extend the life of the asset and reduce the energy consumption.
<b>\$4,550</b>	<b>Monson Access Control</b> Add card access to doors within the building, thereby eliminating keys and improving the monitoring of the building usage. This building is heavily used by many community groups. The new keyless access system will increase building security.
<b>\$30,000</b>	<b>Monson Library Walkways</b> The front walks have heaved and are spalling. They have become a hazard. This appropriation is for new concrete and brick work. The current patches last only a year due to the New England weather and frost heaves.
<b>\$25,000</b>	<b>East Street School Sign</b> Install a sign for LSSE's new home at the East Street School.
<b>\$50,000</b>	<b>South Amherst Campus Western Structures</b> There are three rotted structures enclosing exits on the west side of the building that need to be replaced. They serve as emergency exits. The structures, concrete work, and brickwork need to be repaired or replaced.



<b>\$10,000</b>	<b>Police Station Interior Repairs</b>
	The police station was built in 1989. It is showing its age and high level of use. These funds will be used for paint and to replace carpet, flooring, ceiling tiles, interior doors, and hardware.
<b>\$20,000</b>	<b>Police Building Infrastructure</b>
	The furnaces, chiller, generator, fan coil units, and other key heating and cooling controls date from 1989. These funds will be used to evaluate and engineer the eventual replacement of these items.
<b>\$5,000</b>	<b>Public Works Facilities</b>
	\$5,000 is for ongoing facility improvements/repairs at the DPW Garage.
<b>\$7,000</b>	<b>Cherry Hill Clubhouse Roof Repair</b>
	The Chery Hill Gold Course clubhouse roof developed a major leak this winter and these funds will be used to repair it.
<b>\$75,000</b>	<b>Crocker Farm Parking Lot Repair and Reconfiguration</b>
	Consolidating the four elementary schools into three increased the number of students and staff at Crocker Farm. There is a need for more parking. This money would be used to expand the parking area by up to 20 spaces. The work would be combined with the DPW paving contract. The Planning Board has approved the project.
<b>\$25,000</b>	<b>Crocker Farm Playground</b>
	Remove barriers at the Crocker Farm Pre-School Playground to make it ADA accessible. Install ramp and level the grounds within the playground.
<b>\$15,000</b>	<b>Fort River Exterior Doors</b>
	The exterior doors are rotting out from the New England weather. The doors are not completely secure doors due to the design of the crash bars. The plan has been to change doors systematically, starting on the worst doors. This has been working out well and the new doors that have gone in are performing very well.
<b>\$70,000</b>	<b>Fort River Barn Roof</b>
	The Fort River barn is used to store surplus school equipment. Its roof leaks. This request is for the funds to replace the roof. (Partial funding from repurposed debt appropriations)
<b>\$45,000</b>	<b>Fort River Fire Alarm System</b>
	The fire alarm system was installed in 1973 and is reaching the end of its useful life. It has passed annual tests every year. During recent testing, however, the system required multiple attempts to reset. This appropriation will replace the fire alarm system with a modern system.

**Facilities [Note: Included in 2015 ATM Article 14]**

A total of \$831,883 is recommended for facilities' needs, of which \$140,000 is funded via taxation. Additional road maintenance and repairs will be done with \$691,883 in Chapter 90 funds from the State.

<b>Cost</b>	<b>Item and Description</b>
<b>\$10,000</b>	<b>Downtown Signage</b> The Town is working with the Amherst Business Improvement District and Amherst Area Chamber of Commerce on a new downtown sign system. This year's appropriation will serve as a match for a state grant, which was received, to create a signage system.
<b>\$10,000</b>	<b>North Amherst Center Studies</b> The Town is embarking on a project to improve the North Pleasant/Meadow/Pine Streets and North Pleasant/Montague/Sunderland Road intersections. Part of that project will be a community planning process to examine the layout, pedestrian flow, public uses, and opportunities for revitalizing private uses in the village center which lies south of the Mill River. These funds will be used to support that public process.
<b>\$40,000</b>	<b>Boltwood Walk Replacement</b> The public walkway between the Unitarian Meetinghouse plaza on North Pleasant Street and the Bangs Community Center is one of the most heavily-travelled walkways in Amherst. The walkway was installed in 1979 and has been in poor condition for years. The recent expansion of the Unitarian Meetinghouse required demolition of portions of the walkway between the church and the commercial building to the south. Both the Unitarian Society and the abutting property owner (Barry Roberts) will share the cost to redesign and improvement of the walkway. This request represents the Town's share of the replacement cost.
<b>\$30,000</b>	<b>Sidewalk Improvements</b> This is a multi-year project to tackle a backlog of sidewalk repairs. This money will be pool with other money to address the sidewalks on town streets. Chapter 90 will pay for sidewalks that are on roads that are being repaved. This money will be used for sidewalks that are not on the Chapter 90 list and sidewalks on streets that are having other work completed. This money may also be used to extend new sidewalks as approved by the Select Board.
<b>\$691,883</b>	<b>Road Maintenance and Improvements</b> This is the amount of the annual Chapter 90 state road repair program monies that will be dedicated to repaving. (Chapter 90)
<b>\$50,000</b>	<b>Road Repair and Improvements</b> This is a multi-year project to tackle the backlog of localized street repairs. This money will be used to hire a paving machine and to do localized repairs to existing roads to improves the ride on the road and extend the time needed before a major resurfacing job.

## **Key Capital Planning Issues Going Forward**

The Five Year Capital Plan is in balance, if spending on capital increases by 0.5% of the property tax levy each year through FY19. One project requested for FY16 was moved to later years; \$281,000 in requested items were completely removed from the Plan because of lack of funds or because other funds, such as grants or the Community Preservation Act may be more appropriate sources of funding. The Plan identifies several major projects on the horizon, including repairs and renovations of Fort River and Wildwood elementary schools; dredging and beach and trail improvements at Puffer's Pond; a new fire headquarters; renovating or replacing the 19<sup>th</sup> century Department of Public Works facility; and major renovation of the Jones Library. Many other projects large and small will compete for scarce resources. Because Amherst's debt level is much lower than that of communities with comparably high bond ratings, larger projects might prudently be financed by borrowing, with debt repayments included in the capital plan for future years. But this will be possible only if the Town increases funding allocations to the capital budget over a period of years as recommended by the JCPC and the Finance Committee, either through increased general tax support or earmarked property tax support via a debt exclusion override. An adequately funded capital plan should be a critical component of any long-term financial plan for the Town.

### **JOINT CAPITAL PLANNING COMMITTEE**

Katherine Appy, School Committee  
Tamson Ely, Library Trustees  
Richard Hood, School Committee  
Connie Kruger, Select Board  
Jonathan McCabe, Library Trustees  
Kay Moran (chair), Finance Committee  
Doug Slaughter, Finance Committee  
Jim Wald, Select Board

Staff Liaisons: Sanford Pooler, Finance Director  
Sonia Aldrich, Comptroller



**GENERAL FUND CAPITAL PROGRAM - EQUIPMENT**  
**FY 2016 - 2020**

	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	TOTAL	Unfunded
<b>EQUIPMENT:</b>	Approved						FY16 - FY20	List
<b>1 Information Technology</b>								
2 Photocopiers	15,000	8,000	15,000	15,000	15,000	15,000	68,000	
3 Infrastructure	123,000	123,000	123,000	123,000	123,000	123,000	615,000	
4 Document/Records/Images Scanning				25,000	25,000	25,000	75,000	
5 Disaster Recovery Systems and Plan			20,000				20,000	
6 Indoor/Outdoor Wireless Systems Upgrades	20,000	-			16,000		16,000	
7 Core Switch Replacement	60,000	60,000					60,000	
8 Building Switch Replacements		55,000	75,000	75,000			205,000	
9 Building Rewiring				50,000			50,000	
10 Virtual Desktops					50,000		50,000	
11 Electric Vehicle	30,000						-	
12 Information Systems - Other Depts.	60,000	35,000	65,000				100,000	
13 Total	308,000	281,000	298,000	288,000	229,000	163,000	1,259,000	
14								
<b>15 Town Clerk</b>								
16 Accuvote Tabulators				90,000			90,000	
17 GEMS Central Tabulation System			9,000				9,000	
18 Total	-	-	9,000	90,000	-	-	99,000	
19								
<b>20 Police</b>								
21 Fingerprint Machine							-	
22 Cruisers	105,000	105,000	140,000	105,000	105,000	105,000	560,000	
23 Fingerprint Scanner System	15,000						-	
24 Crowd Management Tools, Protective Gear			4,247	5,353			9,600	
25 Mountable & Mobile Surveillance Cameras			24,000				24,000	
26 Firearms Training Steal Target System				3,000			3,000	
27 In Car Video System		12,000		12,000			24,000	
28 Total	120,000	117,000	168,247	125,353	105,000	105,000	620,600	
29							-	
<b>30 Fire</b>								
31 All Terrain Vehicle				22,000			22,000	
32 Ambulance	255,000		230,000		235,000		465,000	
33 Ambulance Laptop Computers		15,000		15,000		15,000	45,000	
34 Automatic External Defibrillators		17,000					17,000	
35 Breathing Apparatus Replacement		306,000					306,000	
36 Building Furnishings					15,000		15,000	
37 EMS Defibrillators (5)		30,000				150,000	180,000	
38 Equipment for New Pumper	20,000						-	
39 Pickup Truck (4 wd)	35,000				30,000		30,000	
40 Portable Radios	14,000						-	
41 Power Loaders for Ambulances	91,600						-	
42 Protective Gear	40,000	20,000	40,000	40,000	40,000	40,000	180,000	
43 Pumper (replace 1999 pumper)				400,000			400,000	
44 Replace "Jaws of Life" for E-1 and E-2		45,000					45,000	
45 Replace 1984 Brush Fire Truck				24,000			24,000	
46 Replace Fueling System @ North Station	20,000						-	
47 Replace hose		18,000		18,000		18,000	54,000	
48 Scoop Stretchers		5,000					5,000	
49 Shift Supervisor Vehicle (new)				35,000			35,000	
50 Staff Vehicle		30,000		30,000		30,000	90,000	
51 Stair Chairs		10,000					10,000	
52 Thermal Imaging Camera				21,000		21,000	42,000	
53 Van (Used)		26,790					26,790	
54 Total	475,600	522,790	270,000	605,000	320,000	274,000	1,991,790	
55								
<b>56 Communication Center</b>								
57 Communication Console Radio Replacement		110,000					110,000	
58 Total	-	110,000	-	-	-	-	110,000	
59								
<b>60 Public Works</b>								
<b>61 Highway</b>								
62 Sidewalk Plow (highway)				150,000			150,000	
63 One Ton Dump 4x4 Plow (highway)	60,500		60,500		60,000		120,500	
64 3/4 Ton Pickup with Plow (highway)		45,000	45,000	45,000	45,000	45,000	225,000	
65 Dump/Sander Truck	-	150,000		150,000		150,000	450,000	
66 Dump/Sander Truck Equipment		20,000		20,000		20,000	60,000	
67 Air Compressor (highway)	12,000						-	
68 John Deer 544K Loader (highway)	185,850						-	
69 <b>Tree and Grounds</b>								
70 One Ton Dump 4x4 Plow w/ Garbage Body (t&g)		50,000		40,000		45,000	135,000	
71 3/4 Ton Pickup with Plow (t&g)	42,000			42,000		42,000	84,000	
72 3/4 Ton Pickup with Plow (t&g)		45,000				45,000	90,000	
73 5 ft Scag Mower				18,500			18,500	

**GENERAL FUND CAPITAL PROGRAM - EQUIPMENT**  
**FY 2016 - 2020**

		FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	TOTAL	Unfunded
	<b>EQUIPMENT:</b>	Approved						FY16 - FY20	List
74	Toro 580D Replacement	136,561						-	
75	Park Replacement Equipment		20,000	5,000	5,000	5,000	5,000	40,000	
76	<b>Solid Waste</b>								
77	Trash Truck				180,000			180,000	
78	Total	436,911	330,000	110,500	650,500	110,000	352,000	1,553,000	
79									
80	<b>Conservation</b>								
81	Tractor		17,334	17,334	17,334			52,002	
82	Forestry Mower					30,000		30,000	
83	Brush Hog	5,000						-	
84	Trailer	5,000						-	
85	Dump Trailer				10,000			10,000	
86	Harrow			5,000				5,000	
87	Total	10,000	17,334	22,334	27,334	30,000		97,002	
88									
89	<b>LSSE</b>								
90	Pickup Truck and Trailer	15,000						-	
91	Tee Box, Collar and Greens Mower - Cherry Hill		11,000	11,000	11,000			33,000	
92	Workman Utility Vehicle - Cherry Hill						16,000	16,000	
93	Rough Mower - Cherry Hill	12,500	12,500					12,500	
94	Greens Mower - Cherry Hill					11,667	11,667	23,333	
95	Total	27,500	23,500	11,000	11,000	11,667	27,667	84,833	
96									
97	<b>Building Maintenance</b>								
98	Furniture (all buildings)	10,000	5,000	10,000	10,000	10,000	10,000	45,000	10,000
99	Total	10,000	5,000	10,000	10,000	10,000	10,000	45,000	
100									
101	<b>Library</b>								
102	Self-checkout equipment					20,000		20,000	
103	Snow-blower	4,000						-	
104	Truck with Plow						40,000	40,000	
105	Infrastructure Replacements	20,000	25,000	20,000	20,000	20,000	20,000	105,000	
106	Website Migration to Civcpus		15,000	15,000				30,000	
107	Security System	10,000						-	
108	Public Disability Access Computer					10,000		10,000	
109	Copier/printer/scanner	5,000	5,000	5,000	5,000	5,000	5,000	25,000	
110	Total	39,000	45,000	40,000	25,000	55,000	65,000	230,000	
111									
112	<b>Schools</b>							-	*
113	Buses		92,500		93,000	95,000	95,000	375,500	
114	SPED Vans	32,000	33,000	34,000	35,000	36,000	36,000	174,000	
115	Handicap Van			50,000				50,000	
116	Maintenance Feet Vehicles			35,000		35,000		70,000	
117	Bus/Van Security	54,000						-	
118	Replace Kitchen Equipment (FR & WW)	10,000						-	
119	Furniture (all schools)	5,000	5,000	5,000	5,000	5,000	5,000	25,000	
120	Backup Generators (FR & WW)			85,000		75,000		160,000	
121	Telecommunications	3,900	-	6,100	6,100	3,900	3,900	20,000	
122	Copiers	18,400	12,400		27,850	6,000	25,000	71,250	
123	Computer Technology	175,900	161,500	195,900	195,900	175,000	175,000	903,300	
124	Multimedia - Audio/Visual	8,000	8,000	8,000	19,550	8,000	8,000	51,550	
125	Total	307,200	312,400	419,000	382,400	438,900	347,900	1,900,600	
126	<b>TOTAL EQUIPMENT</b>	1,734,211	1,764,024	1,358,081	2,214,587	1,309,567	1,344,567	7,990,825	10,000
127	Less Chapter 90	-	150,000	-	150,000	-	150,000	450,000	
128	Less Grants							-	
129	Less Ambulance	346,600	77,000	230,000	-	235,000	-	542,000	
130	Less Borrowing	322,411	416,000		550,000			966,000	
131	Less Debt Exclusion							-	
132	Less Other Available Funds		115,000	-	180,000			295,000	
133	<b>TOTAL TAX SUPPORTED EQUIPMENT</b>	1,065,200	1,006,024	1,128,081	1,334,587	1,074,567	1,194,567	5,737,825	

**GENERAL FUND CAPITAL PROGRAM - BUILDINGS**  
**FY 2016 - 2020**

		FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	TOTAL	Unfunded
	<b>MUNICIPAL BUILDINGS:</b>	Approved						FY16 - FY20	List
134	<b>Building Envelope Repairs (all buildings)</b>	25,000	25,000	25,000	25,000	25,000	25,000	125,000	
135									
136	<b>Town Hall</b>								
137	Exterior Maintenance		20,000					20,000	
138	Interior Maintenance				20,000	25,000		45,000	
139									
140	<b>Bangs Community Center</b>								
141	Exterior Maintenance				10,000		10,000	20,000	
142	Security System					20,000		20,000	
143	Interior Maintenance	60,000		35,000	10,000	55,000		100,000	
144	Patio Repair				35,000			35,000	
145	Window Repairs		33,000	7,000				40,000	
146	Flooring		25,000			25,000	25,000	75,000	
147	Clinic Space		25,000	10,000				35,000	
148	LAR Dividing Wall						40,000	40,000	
149									
150	<b>North Amherst School</b>								
151	Exterior Maintenance			5,000	5,000			10,000	
152	Interior Maintenance						5,000	5,000	
153	Basement Baseline Renovation	50,000						-	
154									
155	<b>Child Care Facility</b>								
156	Exterior Maintenance						10,000	10,000	
157	Paving					30,000		30,000	
158	Natural Gas Conversion				25,000			25,000	
159									
160	<b>Munson Library</b>								
161	Window Repairs				40,000			40,000	
162	Exterior Maintenance	5,000	35,000					35,000	
163	Access Control		4,550					4,550	
164	Interior Maintenance			25,000				25,000	
165	Hall Air Conditioner						75,000	75,000	
166	Bathrooms			15,000				15,000	
167	Walkway Reconstruction		30,000					30,000	
168	Flooring			25,000				25,000	
169	ADA Lift						100,000	100,000	
170									
171	<b>East Street School</b>								
172	Build out and Roof	700,000						-	
173	Ngas Conversion				20,000			20,000	
174	Exterior Brick and Trim					35,000	350,000	385,000	
175	Signs		25,000					25,000	
176									
177	<b>South Amherst Campus</b>								
178	South Wall				100,000			100,000	
179	Basketball / Rec Area						60,000	60,000	
180	Roof					12,000	125,000	137,000	
181	Parking Area						60,000	60,000	
182	West Structures and Doors		50,000					50,000	
183	Heating Condensate Modifications			5,000				5,000	
184									
185	<b>Fire Stations</b>								
186	Design/Construction-Fire HQ				12,000,000			12,000,000	
187	North Station Underground Gasoline Tank	80,000						-	
188	Boiler - North Station						79,000	79,000	
189	Rooftop HVAC North Station						60,000	60,000	
190									
191	<b>Police Station</b>								
192	Interior Maintenance	15,000	10,000					10,000	
193	Exterior Maintenance			35,000				35,000	
194	Building Infrastructure		20,000					20,000	
195	Roof Design and Repair				15,000	185,000		200,000	
196	Front Walk/Front Door	25,000						-	
197	Gasoline Tank	30,000						-	
198									
199	<b>Public Works Facility</b>								
200	Renovations	5,000	5,000	5,000	5,000	5,000	5,000	25,000	
201	Security System					20,000	20,000	40,000	
202									
203	<b>Conservation Building</b>								
204	Hitchcock Center - Sewer Connection				15,000			15,000	

**GENERAL FUND CAPITAL PROGRAM - BUILDINGS**  
**FY 2016 - 2020**

		FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	TOTAL	Unfunded
	<b>MUNICIPAL BUILDINGS:</b>	Approved						FY16 - FY20	List
205	Hitchcock Center - Site Design						10,000	10,000	
206									
207	<b>Cherry Hill Golf Course</b>								
208	Clubhouse Roof Repair		7,000						
209									
210	<b>Jones Library</b>								
211	HVAC Improvements					435,000		435,000	
212	Carpet	10,000				30,000		30,000	
213	Planning and Design Grant Match	25,000						-	
214	Interior plaster and painting						50,000	50,000	
215	Jones Insulation Upgrade						25,000	25,000	
216	Exterior Lighting						5,000	5,000	
217	Exterior Renovations: Painting, Storm Windows, & Repointing Stonework					30,000		30,000	
218	Interlibrary Loan Delivery Room Redesign					5,000		5,000	
219	Parking Lot Project					20,000		20,000	
220									
221	<b>North Amherst Library Rehabilitation</b>								
222									
223	<b>SCHOOL BUILDINGS:</b>								
224	School Security			25,000	25,000	25,000	25,000	100,000	
225	Energy Management Upgrade			10,000	10,000		5,000	25,000	
226	Interior Upgrades	30,000	0	30,000	30,000	30,000	30,000	120,000	30,000
227	Amherst Schools Asbestos Management			5,000	5,000		2,500	12,500	
228	Feasibility (MSBA)	1,000,000						-	
229									
230	<b>Crocker Farm</b>								
231	Exterior Maintenance	15,000						-	
232	New Front Sign						25,000	25,000	
233	Grounds (Parking)		75,000					75,000	
234	Upgrade Parking Lot Lighting					15,000		15,000	
235	Preschool Playground (ADA)		25,000					25,000	
236									
237	<b>Fort River</b>								
238	Repave lot						71,000	71,000	
239	Upgrade Parking Lot Lighting			15,000				15,000	
240	Roof			70,000	1,250,000			1,320,000	
241	Exterior Doors	15,000	15,000	15,000	8,500	8,500		47,000	
242	Outside Air Grills	6,000						-	
243	Barn Roof	4,000	70,000					70,000	
244	Fire Alarm System		45,000					45,000	
245									
246	<b>Wildwood</b>								
247	Upgrade Parking Lot Lighting				15,000			15,000	
248	Repave lot				60,000	272,000		332,000	
249	Exterior Doors				15,000			15,000	
250	<b>TOTAL BUILDINGS</b>	2,100,000	544,550	362,000	13,743,500	1,307,500	1,297,500	17,255,050	30,000
251	Less CPA							-	
252	Less Grants	600,000						-	
253	Less Ambulance							-	
254	Less Borrowing	1,100,000		85,000	1,250,000	620,000	350,000	2,305,000	
255	Less Debt Exclusion				12,000,000			12,000,000	
256	Less Other Available Funds		17,879		60,000			77,879	
257	<b>Total Tax Supported Buildings</b>	400,000	526,671	277,000	433,500	687,500	947,500	2,872,171	



**GENERAL FUND CAPITAL PROGRAM - FACILITIES**  
**FY 2016 - 2020**

	FY 15 Approved	FY 16	FY 17	FY 18	FY 19	FY 20	TOTAL FY16 - FY20	Unfunded List
<b>MUNICIPAL FACILITIES:</b>								
258 <b>Downtown Improvements</b>								
259 Downtown Improvements Matching Fund					10,000	10,000	20,000	
260 Downtown Wayfinding Sign System		10,000	10,000		5,000	5,000	30,000	
261								
262 <b>Village Center Design/Improvements</b>					10,000	10,000	20,000	
263								
264 <b>East Village Plan and Rezoning</b>					35,000		35,000	
265								
266 <b>Cushman Village Plan and Rezoning</b>						35,000	35,000	
267								
268 <b>Gatehouse Village Plan and Rezoning</b>						35,000	35,000	
269								
270 <b>Town-Wide GIS Mapping/Flood Area Analysis</b>	52,000						-	
271								
272 <b>No. Amherst center studies &amp; improvements</b>		10,000			30,000		40,000	
273								
274 <b>Boltwood Walk walkway replacement</b>		40,000					40,000	
275								
276 <b>North downtown streetscape improvements</b>					100,000		100,000	
277								
278 <b>Assessing</b>								
279 Triennial Revaluation Consulting Services	60,000							
280								
281 <b>School Crossing Light (DPW)</b>	10,000			10,000			10,000	
282								
283 <b>Street and Traffic Lights</b>								
284 Purchase Streetlights	6,000	0	6,000	6,000	6,000	6,000	24,000	6,000
285								
286 <b>Sidewalks</b>								
287 Around Town	30,000	30,000	30,000	30,000	30,000	30,000	150,000	
288								
289 <b>Road Maintenance/Improvements</b>	841,883	691,883	841,883	691,883	841,883	841,883	3,909,415	
290								
291 <b>Road Repairs</b>	100,000	50,000	100,000	100,000	100,000	100,000	450,000	
292								
293 <b>Mill Street Bridge</b>					2,075,000		2,075,000	
294								
295 <b>Tree Removal Support</b>			20,000	40,000	20,000	40,000	120,000	
296								
297 <b>Transportation Plan</b>					50,000	50,000	100,000	50,000
298								
299 <b>NPDES Program Implementation</b>			100,000	100,000	100,000	100,000	400,000	
300								
301 <b>Transfer Station</b>								
302 Engineering			50,000				50,000	
303 Construction				250,000	250,000		500,000	
304								
305 <b>Land Acquisition</b>								
306 Open Space	25,000	25,000					25,000	
307								
308 <b>Mill River</b>								
309 Resurfacing and liner							-	150,000
310 Surfacing for Playgrounds							-	5,000
311 Aquatic Climbing Wall								30,000
312 Amherst Baseball - Improvements to Fields		127,351					127,351	
313							-	
314 <b>Groff Park</b>								
315 Wading Pool (REC)	4,000						-	
316								
317 <b>Kiwanis Park</b>								
318 Comfort Station (ADA)						145,000	145,000	
319								
320 <b>Cherry Hill</b>								
321 Parking Lot Resurfacing					90,000		90,000	
322 Fence Replacement					7,500		7,500	
323 Irrigation Pond Dredging						60,000	60,000	
324 Roof Replacement						15,000	15,000	
325								
326 <b>Kendrick Park</b>						3,250,000	3,250,000	
327								
328 <b>North Amherst Field</b>		50,000						

**GENERAL FUND CAPITAL PROGRAM - FACILITIES**  
**FY 2016 - 2020**

	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	TOTAL	Unfunded
MUNICIPAL FACILITIES:	Approved						FY16 - FY20	List
329								
330	<b>Miscellaneous</b>							
331				35,000		35,000	70,000	
332	50,000						-	
333	80,000						-	
334	75,000						-	
335	40,000						-	
336	41,785						-	
337		105,995					105,995	
338		25,000					25,000	
339		95,000					95,000	
340		20,000					20,000	
341		25,000					25,000	
342		25,000					25,000	
343		25,000					25,000	
344								
345	<b>Conservation</b>							
346			100,000			750,000	850,000	
347					100,000		100,000	
348								
349	1,415,668	1,355,229	1,257,883	1,262,883	3,860,383	5,517,883	13,254,261	241,000
350	841,883	691,883	841,883	691,883	841,883	841,883	3,909,415	
350	315,785	523,346					523,346	
352					2,075,000		2,075,000	
353						3,250,000	3,250,000	
354							-	
355	60,000	-	50,000	250,000	250,000		550,000	
356	198,000	140,000	366,000	321,000	693,500	1,426,000	2,946,500	

% of Tax Levy Calculation for Capital Plan

	FY 14 Budget	FY 15 Budget	FY 16 Projected	FY 16 Variance vs 7.5%	FY 17 Projected	FY 18 Projected	FY 19 Projected	FY 20 Projected	FY 21 Projected	
Prior Year Levy Limit	41,550,978	43,044,827	44,828,489		46,549,201	48,312,931	50,120,755	51,973,774	53,873,118	
+ 2.5% Allowable Increase	1,038,774	1,076,121	1,120,712		1,163,730	1,207,823	1,253,019	1,299,344	1,346,828	
ESTIMATED New Growth	455,075	707,541	600,000		600,000	600,000	600,000	600,000	600,001	
ESTIMATED Levy Limit	43,044,827	44,828,489	46,549,201		48,312,931	50,120,755	51,973,774	53,873,118	55,819,947	
<b>10.0% (Funding Goal)</b>	4,304,483	4,472,095	4,654,920	1,163,730	4,831,293	5,012,075	5,197,377	5,387,312	<b>5,581,995</b>	
9.5%	4,089,259	4,248,490	4,422,174	930,984	4,589,728	4,761,472	4,937,508	<b>5,117,946</b>	5,302,895	
9.0%	3,874,034	4,024,885	4,189,428	698,238	4,348,164	4,510,868	<b>4,677,640</b>	4,848,581	5,023,795	
8.5%	3,658,810	3,801,281	3,956,682	465,492	4,106,599	<b>4,260,264</b>	4,417,771	4,579,215	4,744,695	
8.0%	3,443,586	3,577,676	3,723,936	232,746	<b>3,865,035</b>	4,009,660	4,157,902	4,309,849	4,465,596	
7.5% (FY15)	3,228,362	<b>3,354,071</b>	<b>3,491,190</b>	0	<b>3,623,470</b>	<b>3,759,057</b>	<b>3,898,033</b>	<b>4,040,484</b>	<b>4,186,496</b>	
7.25% (FY09)	3,120,750	3,242,269	3,374,817	(116,373)	3,502,688	3,633,755	3,768,099	3,905,801	4,046,946	
7.0% (FY08 and FY14)	<b>3,013,138</b>	3,130,466	3,258,444	(232,746)	3,381,905	3,508,453	3,638,164	3,771,118	3,907,396	
6.5% (FY10, FY12 & FY13)	2,797,914	2,906,862	3,025,698	(465,492)	3,140,341	3,257,849	3,378,295	3,501,753	3,628,297	
6.25% (FY11 projected)	2,690,302	2,795,059	2,909,325	(581,865)	3,019,558	3,132,547	3,248,361	3,367,070	3,488,747	
6.0%	2,582,690	2,683,257	2,792,952	(698,238)	2,898,776	3,007,245	3,118,426	3,232,387	3,349,197	
5.64% (FY11 approved)	2,427,728	2,522,261	2,625,375	(865,815)	2,724,849	2,826,811	2,931,321	3,038,444	3,148,245	
Variance vs 7.5%			0		241,565	501,208	779,607	1,077,462	1,395,499	3,995,340
Increase from previous year		340,933	137,119		132,280	135,587	138,976	142,451	146,012	695,306
<b>Total Increase</b>		<b>340,933</b>	137,119		373,844	636,794	918,583	1,219,913	1,541,511	Total FY17-21

**LONG TERM DEBT SERVICE - TOWN OF AMHERST**

Issue	Maturity Date	FY 2015 Budget	FY 2016 Projected	FY 2017 Projected	FY 2018 Projected	FY 2019 Projected	FY 2020 Projected	FY 2021 Projected	FY 2022 Projected	FY 2023 Projected	FY 2024 Projected
<b>General Fund Debt:</b>											
<b>Municipal:</b>											
Town Hall Refunding	FY 16	167,200	156,000								
Crocker Farm School	FY 19	235,500	225,325	209,325	198,550	192,850					
Plum Brook Recreation Area	FY 15	16,565									
Town Hall Exterior (General Fund)	FY 20	32,550	31,815	31,150	30,380	29,540	28,560				
DPW - Roads Reconstruction	FY 21	536,625	525,375	513,563	500,625	487,125	473,625	458,438			
Bangs Community Center Roof/HVAC	FY 20	39,274	56,244	55,069	53,708	52,223	50,490				
Marks Meadow Portable Classrooms	FY 19	34,050	33,150	27,250	26,500	25,750					
South Amherst School Renovation	FY 22	23,900	23,300	22,700	22,100	16,500	16,050	15,600	15,300		
Tree Planting	FY 18	67,320	65,790	63,954	62,118						
DPW Sander	FY 18	33,000	32,250	31,350	30,450						
Central Fire Station Repairs	FY 24	22,816	22,356	21,804	21,252	20,700	20,148	19,596	19,044	18,584	
Police Radios	FY 18	27,500	26,875	26,125	25,375						
Road Repair	FY 24	124,000	121,500	118,500	115,500	112,500	109,500	106,500	103,500	101,000	
Trees, part II	FY 19	68,850	66,096	64,872	63,648	62,424					
DPW Trucks	FY 19	93,500	91,800	90,100	88,400	86,700					
AFD Pumper Truck	FY 24	54,000	48,000	47,200	46,400	45,600	44,800	44,000	43,200		
East St School Renovations	FY 25		95,060	92,400	88,900	85,400	82,600	79,800	77,000	74,200	72,800
Wildwood Feasibility Study (31.6%)	FY 18		41,653	179,546	108,853						
2 Mowers	FY 18		48,548	47,632	46,716						
Loader	FY 18		65,367	64,134	62,900						
<b>Subtotal Municipal Debt</b>		<b>1,576,650</b>	<b>1,776,504</b>	<b>1,706,674</b>	<b>1,592,375</b>	<b>1,217,312</b>	<b>825,773</b>	<b>723,934</b>	<b>258,044</b>	<b>193,784</b>	<b>72,800</b>
<b>Regional School District Debt (Amherst Share):</b>											
High School Renovations & Additions **	FY 18	171,480	125,377	83,238	37,329						
High School Roof	FY 15	96,148									
Regional Projects FY 13 - 15	FY 26		31,388	239,000	232,723	226,445	220,167	213,890	207,612	201,334	195,057
<b>Subtotal Regional School District Debt</b>		<b>267,628</b>	<b>156,765</b>	<b>322,238</b>	<b>270,052</b>	<b>226,445</b>	<b>220,167</b>	<b>213,890</b>	<b>207,612</b>	<b>201,334</b>	<b>195,057</b>
<b>CPA Debt</b>											
CPA 66% Plum Brook	FY 15	32,155									
CPA \$225k Town Hall	FY 20	26,157	25,566	25,032	24,413	23,738	22,950				
CPA Hawthorne Acquisition	FY 21	59,625	58,375	57,063	55,625	54,125	52,625	50,938			
CPA Housing Authority	FY 22	42,700	41,650	40,600	39,550	38,500	37,450	36,400	35,700		
S. East St Land acquisition	FY 24	7,800	7,200	7,080	6,960	6,840	6,720	6,600	6,480		
Ann Whalen Unit Preservation (Housing)	FY 24	14,300	13,200	12,980	12,760	12,540	12,320	12,100	11,880		
Rolling Green Unit Preservation (Housing)	FY 25		175,546	150,313	147,500	144,688	141,875	139,063	136,250		
<b>Subtotal CPA Debt</b>		<b>182,737</b>	<b>321,537</b>	<b>293,068</b>	<b>286,808</b>	<b>280,431</b>	<b>273,940</b>	<b>245,101</b>	<b>190,310</b>	<b>0</b>	<b>0</b>
<b>TOTAL GENERAL FUND DEBT</b>		<b>2,027,015</b>	<b>2,254,806</b>	<b>2,321,980</b>	<b>2,149,235</b>	<b>1,724,188</b>	<b>1,319,880</b>	<b>1,182,925</b>	<b>655,966</b>	<b>395,118</b>	<b>267,857</b>

\*\* Funded via temporary property tax increase from Proposition 2 1/2 Debt Exclusion.

**SHORT-TERM DEBT & PROPOSED / PROJECTED DEBT**

	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FY 19</b>	<b>FY 20</b>
Short-Term Interest (budgeted)	10,000	20,000	20,000	20,000	20,000
Fire Stations - Option 1 (FSSC 8/06)					
New Substation So. Amherst				600,000	600,000
<u>\$12,00,000 @ 5% (20 years)</u>				600,000	570,000
Fire Station Debt Exclusion (for discussion only)				(1,200,000)	(1,170,000)
Breathing Apparatus		61,200	61,200	61,200	61,200
<u>\$306,000 @ 2% (5 years)</u>		6,120	4,896	3,672	2,448
Police Communications Equipment		22,000	22,000	22,000	22,000
<u>\$110,000 @ 2% (5 years)</u>		2,200	1,760	1,320	880
Fort River Roof			132,000	132,000	132,000
<u>\$1,250,000 @ 3.5% (10 Years)</u>			46,200	41,580	36,960
Police Station Roof Repair			18,500	18,500	18,500
<u>\$185,000 @ 3.5% (10 Years)</u>			6,475	5,828	5,180
Fire Pumper				40,000	40,000
<u>\$400,000 @ 3.5% (10 Years)</u>				14,000	12,600
Police Roof					18,500
<u>\$185,000 @ 3.5% (10 Years)</u>					6,475
DPW Sidewalk Plow				30,000	30,000
<u>\$150,000 @ 2% (5 Years)</u>				3,000	2,400
Library HVAC					43,500
<u>\$435,000 @ 3.5% (10 Years)</u>					15,225
<b>Total</b>	<b>10,000</b>	<b>111,520</b>	<b>313,031</b>	<b>393,100</b>	<b>467,868</b>