



Capital Improvement Program

Fiscal Year 2023



Amherst Home Rule Charter

SECTION 5.7: CAPITAL INVENTORY AND CAPITAL IMPROVEMENT PROGRAM

(a) Capital Inventory: The Town Manager, in consultation with the Superintendent of schools and Library Director, shall establish and update at least annually an inventory of significant capital assets of The Town, including those assets under the jurisdiction of the School Committee and Library Trustees, such as buildings, infrastructure (for water, sewer, storm water, as well as roads), vehicles, moveable equipment, and such other property as determined by the Town Council. The Town Council shall establish the requirements for the inventory, such as age, condition, maintenance and repair history, remaining useful life, and other features as the Town Council may deem appropriate.

(b) Capital Improvement Program: The Town Manager, with the advice of a Joint Capital Planning Committee composed of, at a minimum, representatives from the Town Council, School Committee, and Library Trustees, shall create a capital improvement program, which shall include: (i) a clear summary of its contents; (ii) a list of all capital improvements proposed to be undertaken during the next 5 fiscal years with supporting data and rationale; (iii) cost estimates, method of financing, and recommended time schedules; and (iv) the estimated annual cost of operating and maintaining the facilities and/or equipment included. The above information shall be revised and extended each year.

(c) Submission: Not later than May 1, the Town Manager shall prepare and submit to the Town Council the capital inventory and the 5-year capital improvement program.

(d) Public Forum: The Town Council shall make the proposed capital improvement program available to the public and shall hold at least one public forum on the capital improvement program.

(e) Adoption: At any time after the public forum but before June 30, the Town Council shall adopt the capital improvements program, which may be amended, provided that each amendment shall be voted on separately and that an increase in the capital improvements program as submitted shall clearly identify the method of financing to accomplish the proposed increase.



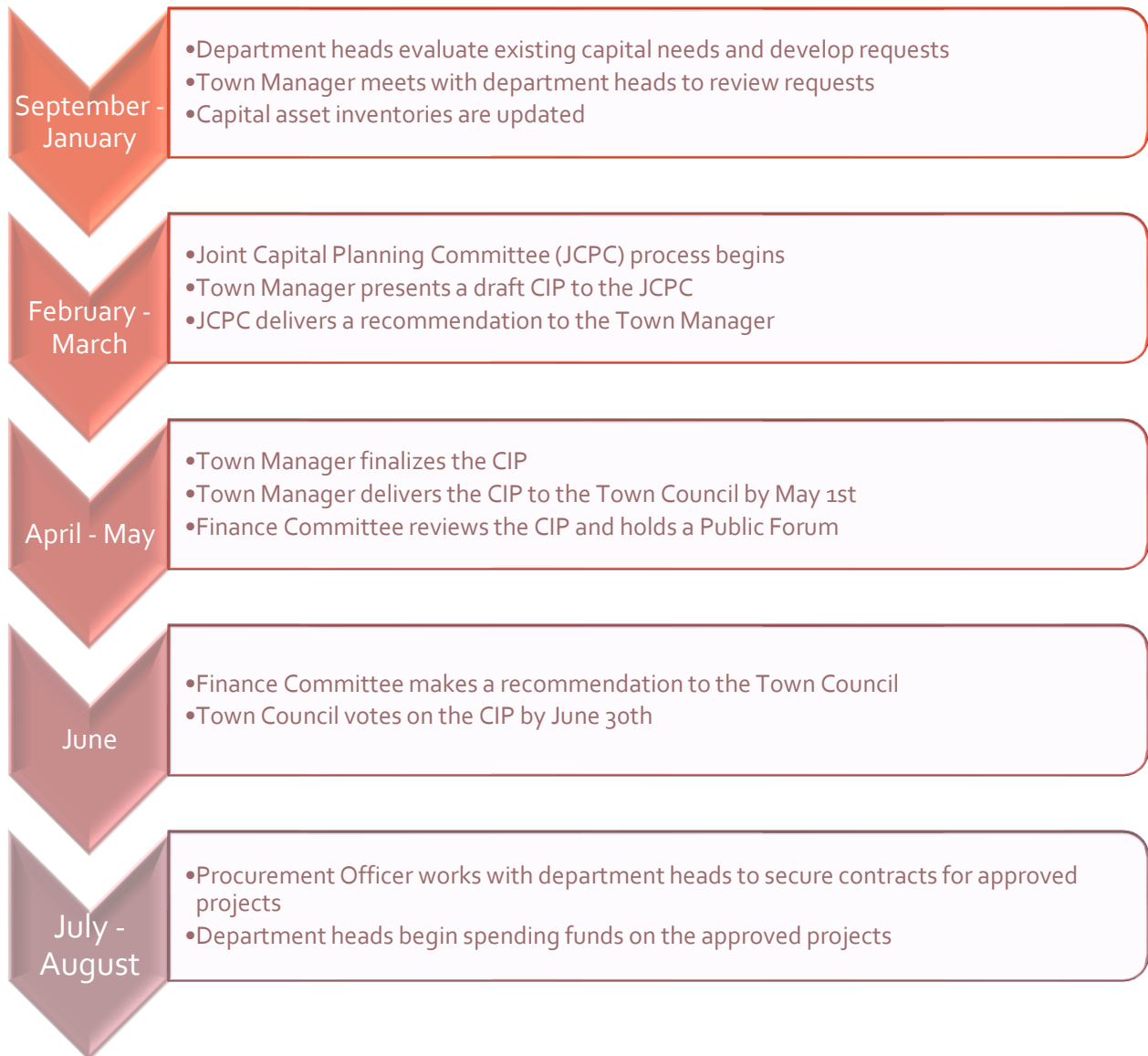
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INTRODUCTION

The Capital Improvement Program (CIP) outlines the vision for maintaining, improving and replacing Town owned assets including buildings, vehicles, equipment, and land. Town staff conduct a rigorous process to prepare and implement the CIP which spans the entire year as outlined below:

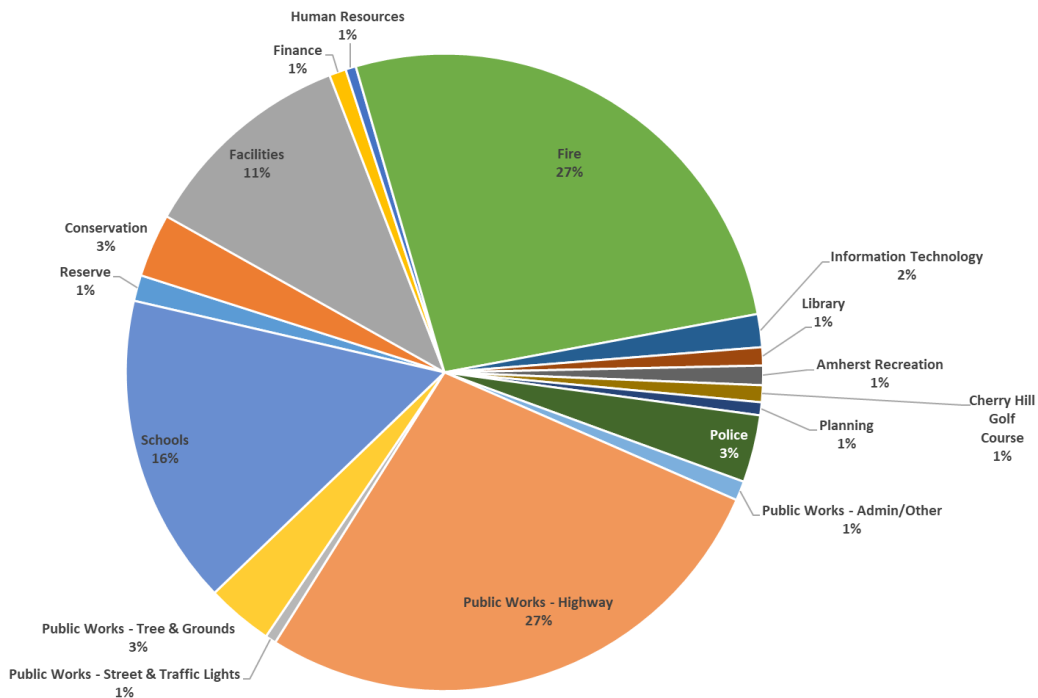


The plan for FY 2023 includes investments in school and town buildings, accessibility improvements, sustainability improvements, public safety equipment, roads and sidewalks, vehicle replacements, zoning, and more. This plan addresses the aging ladder truck and allocates resources to newer buildings such as the Police Station and Crocker Farm to maintain them for years to come. The annual investment in sustainability initiatives is doubled to



\$200,000 per year and many of the vehicle purchases will include hybrid technology. The estimated financial impact of buildings identified for replacement is also included in the plan.

The chart below illustrates how the FY 2023 plan allocates funds across departments (does not include borrowings for building projects). All of the projects are considered through the lens of sustainability and how the Town can reduce its environmental impact.



The five-year plan includes projects that are deemed the highest priority and can be funded with projected resources. There are other important capital projects that are not included in the five-year plan due to insufficient funding or because they are still in the planning phase. Those projects are also presented in this document.

A five year plan is just that, a planning tool to guide decision making and solicit feedback and input. The plan is constantly evolving as circumstances change. In addition, Town staff are actively seeking alternative funding sources to address eligible projects on the capital plan.

The road ahead on capital will be challenging as we have seen a reduction in revenues related to COVID-19, an increase in capital requests related to aging buildings and vehicles, and are working to address the replacement of multiple buildings in Town. To be successful, we will need to prioritize needs over wants, be diligent in our planning, and be decisive when opportunities arise.

The Town welcomes and encourages your feedback and questions on this plan. You may communicate with us by email or by using the budget feedback form on the Town website located here: [Budget Feedback](#). Of course, you can always attend a public meeting and share your thoughts during public comment. There will also be several meetings focused on the budget and on capital.



TIMELINE

The Calendar for the Joint Capital Planning Committee’s review of the Capital Improvement Program is shown below. Click [here](#) for a link to their report.

Joint Capital Planning Committee Meeting Dates

Date	Agenda
Thursday, Feb 10, 2022 5:00 – 6:00 PM	Introductions Review role of Joint Capital Planning Committee Review FY22 plan Review timeline and process for FY23
Thursday, Feb 17, 2022 5:00 – 7:00 PM	Present Town Manager’s Preliminary Five-Year Capital Improvement Program & Review of Capital Inventory & Unspent Articles (45 min) General Questions (60 min) Resident Capital Request (15 min)
Thursday, Feb 24, 2022 6:30 – 8:30 PM	<u>Project Discussions:</u> Finance and Human Resources (15 min) Facilities (45 min) Police (30 min) School and Town Info Technology (30 min)
Thursday, Mar 3, 2022 5:00 – 7:00 PM	<u>Project Discussions:</u> Library (30 min) Fire (30 min) Public Works (60 min)
Thursday, Mar 10, 2022 5:00 – 7:00 PM	<u>Project Discussions:</u> School Facilities (60 min) Conservation & Planning (45 min) Recreation (15 min)
Thursday, Mar 17, 2022 6:30 – 8:30 PM	Recommendation Discussion
Thursday, Mar 24, 2022 5:00 – 7:00 PM	Finalize Recommendation Report Discussion



FIVE YEAR PLAN

FY 23 - 27 Capital Improvement Program	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	FY 23 - FY 27
Funding Summary	Approved	Proposed	Projected	Projected	Projected	Projected	Projected
Prior Year Levy Limit	57,197,439	59,363,267	61,497,349	63,684,783	65,926,903	68,225,076	
+ 2.5% Allowable Increase	1,429,936	1,484,082	1,537,434	1,592,120	1,648,173	1,705,627	
New Growth Estimate	735,892	650,000	650,000	650,000	650,000	650,000	
Levy Limit Estimate	59,363,267	61,497,349	63,684,783	65,926,903	68,225,076	70,580,703	
Cash Capital (Goal 10%)	\$ 4,671,888 8.5%	\$ 5,719,744 10.0%	\$ 6,233,143 10.5%	\$ 6,457,222 10.5%	\$ 6,686,902 10.5%	\$ 6,922,325 10.5%	\$ 32,019,336
Debt Exclusion Override	\$ -	\$ -	\$ -	\$ 1,270,000	\$ 2,274,900	\$ 2,362,300	\$ 5,907,200
Reserves (Stabilization)		\$ 500,000	\$ 1,400,000	\$ 1,150,000	\$ 900,000	\$ 600,000	\$ 4,550,000
Community Preservation Act	\$ 388,148	\$ 488,720	\$ 558,460	\$ 395,250	\$ 304,350	\$ 260,400	\$ 2,007,180
Comcast Funding	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 375,000
Other	\$ 761,522	\$ 510,200	\$ 48,700	\$ 543,000	\$ -	\$ 361,500	\$ 1,463,400
State Aid	\$ 841,883	\$ 825,991	\$ 841,883	\$ 841,883	\$ 841,883	\$ 841,883	\$ 4,193,523
Total	\$ 6,738,440	\$ 8,119,655	\$ 9,157,186	\$ 10,732,355	\$ 11,083,035	\$ 11,423,408	\$ 50,515,639
Borrowing	20,374,310	59,900,000	1,400,000	14,627,500	2,500,000	-	78,427,500
FY 23 - 27 Capital Improvement Program	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	FY 23 - FY 27
Expenditure Summary	Approved	Proposed	Projected	Projected	Projected	Projected	Projected
Cash Capital							
Actual Debt (includes CPA, Comcast)	\$ 1,286,035	\$ 2,383,965	\$ 2,519,461	\$ 2,626,167	\$ 2,457,808	\$ 2,406,897	\$ 12,394,298
Projected Debt	\$ -	\$ 30,000	\$ 1,377,167	\$ 2,822,067	\$ 2,900,517	\$ 3,055,297	\$ 10,185,047
New Projects	\$ 3,835,656	\$ 4,369,499	\$ 4,348,600	\$ 3,256,400	\$ 2,825,600	\$ 2,406,600	\$ 17,206,699
Total Cash Capital	\$ 5,121,691	\$ 6,783,464	\$ 8,245,228	\$ 8,704,634	\$ 8,183,924	\$ 7,868,794	\$ 39,786,044
Debt Exclusion Override	\$ -	\$ -	\$ -	\$ 1,270,000	\$ 2,274,900	\$ 2,362,300	\$ 5,907,200
Other	\$ 761,522	\$ 510,200	\$ 48,700	\$ 543,000	\$ -	\$ 361,500	\$ 1,463,400
State Aid	\$ 841,883	\$ 825,991	\$ 841,883	\$ 841,883	\$ 841,883	\$ 841,883	\$ 4,193,523
Total	\$ 6,725,096	\$ 8,119,655	\$ 9,135,811	\$ 11,359,517	\$ 11,300,707	\$ 11,434,477	\$ 51,350,167
Over/Under Available Funding	13,345	(0)	21,375	(627,162)	(217,672)	(11,069)	(834,528)

Overview

The top section of this chart shows what funds are available for capital. Each year, a percentage of the levy is earmarked for capital and is called cash capital. That percentage is as follows: FY22 – 8.5%, FY23 – 10%, FY24 to FY27 – 10.5%. Other sources of funds include borrowing, State Aid, Community Preservation Act, Comcast and other revenue sources.

The bottom section of the chart shows the proposed uses and how they will be funded.

The bottom line shows whether the plan is in balance or not for each year.



FY23 Capital Improvement Program

Revised 3.28.22

Department	Location	Type	Project Description	Funding Source	FY 23	FY 24	FY 25	FY 26	FY 27	FY23 - FY27 TOTAL
Capital Reserve										
All	All	All	Capital Reserve for Cost Escalation/Inflation	Other	100,000					100,000
Department Total					100,000	-	-	-	-	100,000
Facilities										
Facilities	All Buildings	Facility	Interior/Exterior Maintenance/ADA Improvements	Cash Capital	251,000	55,000	90,000	55,000	55,000	506,000
Facilities	All Buildings	Equipment	Equipment	Cash Capital			65,000			65,000
Facilities	All Buildings	Facility	Building Automation System Upgrade	Cash Capital	55,900					55,900
Facilities	All Buildings	Facility	Energy Sustainability Improvements	Cash Capital	200,000	200,000	200,000	200,000	200,000	1,000,000
Facilities	Bangs	Facility	Windows	Cash Capital			175,000			175,000
Facilities	Bangs	Equipment	Portable Assistive Listening Systems	Cash Capital	93,142					93,142
Facilities	Child Care Facility	Facility	Natural Gas Conversion	Cash Capital			25,000			25,000
Facilities	Child Care Facility	Facility	HVAC Upgrade	Cash Capital	35,000					35,000
Facilities	Child Care Facility	Grounds	Paving	Cash Capital		50,000				50,000
Facilities	Munson Memorial	Facility	Shed	Cash Capital			23,000			23,000
Facilities	Police Station	Facility	Exterior Maintenance	Cash Capital	100,000					100,000
Facilities	Police Station	Facility	Roof Design & Repair	Cash Capital		300,000				300,000
Facilities	North Fire Station	Facility	Siding Replacement	Cash Capital	64,300					64,300
Facilities	North Fire Station	Facility	Sprinkler System Extension	Cash Capital	36,000					36,000
Facilities	Town Hall	Facility	Flooring	Cash Capital			80,000			80,000
Facilities	Town Hall	Facility	Boiler Replacement	Cash Capital		140,000				140,000
Department Total					835,342	745,000	658,000	255,000	255,000	2,748,342
Information Technology										
Information Technology	Town Hall	Equipment	Technology Equipment/Infrastructure Replacemer	Cash Capital	75,000	200,000	125,000	125,000	125,000	650,000
Information Technology	Town Hall	Facility	Other Department Requests	Cash Capital	10,000	-	-	46,000		56,000
Information Technology	Jones Library	Equipment	IT Equipment	Cash Capital	42,200	29,200	51,500	29,200	29,200	181,300
Department Total					127,200	229,200	176,500	200,200	154,200	887,300
Finance										
Finance	Town Hall	Planning	Cyclical Inspection Program 2023	Cash Capital	65,000					65,000
Department Total					65,000	-	-	-	-	65,000
Human Resources										
Human Resources	Town Hall	Planning	Compensation Study - All Departments	Cash Capital	40,000					40,000
Department Total					40,000	-	-	-	-	40,000
Fire										
Fire	Fire Station	Equipment	Replace Hose	Cash Capital		18,000				18,000
Fire	Fire Station	Equipment	Portable Radios	Cash Capital		45,000				45,000
Fire	Fire Station	Equipment	Thermal Imaging Cameras	Cash Capital		21,000	21,000			42,000
Fire	Fire Station	Equipment	Ambulance Laptop Computers	Cash Capital	15,000		15,000		15,000	45,000
Fire	Fire Station	Equipment	Power Stretchers	Other			45,500			45,500
Fire	Fire Station	Equipment	Automatic CPR Devices	Other			56,000			56,000
Fire	Fire Station	Equipment	EMS Defibrillators/Monitors	Other	48,700	48,700	80,000			177,400
Fire	Fire Station	Equipment	Protective gear	Cash Capital	40,000	40,000	40,000	40,000	40,000	200,000
Department Total					103,700	172,700	257,500	40,000	55,000	628,900



FY23 Capital Improvement Program

Revised 3.28.22

Department	Location	Type	Project Description	Funding Source	FY 23	FY 24	FY 25	FY 26	FY 27	FY23 - FY27 TOTAL
Police										
Police	Police Station	Equipment	In Car Video System (2 per year)	Cash Capital		18,000		18,000		36,000
Police	Police Station	Facility	Lockers	Cash Capital		80,000				80,000
Police	Police Station	Facility	Replace IMC Data System	Cash Capital				300,000		300,000
Department Total					-	98,000	-	318,000	-	416,000
Schools										
Schools	Crocker Farm	Facility	Roof	Borrowing			100,000	2,500,000		2,600,000
Schools	Crocker Farm	Facility	Roof Repair	Cash Capital						-
Schools	Crocker Farm	Facility	Replacement Windows	Borrowing			500,000			500,000
Schools	Crocker Farm	Equipment	Electrical Service Upgrade	Cash Capital		50,000	50,000	50,000	20,000	170,000
Schools	Crocker Farm	Facility	Gym Floor Replacement/HVAC	Borrowing	350,000					350,000
Schools	Crocker Farm	Equipment	HVAC Equipment Replacement	Borrowing			490,000			490,000
Schools	Crocker Farm	Equipment	Replace univents	Cash Capital	105,000					105,000
Schools	Crocker Farm	Grounds	Accessible Playground	Cash Capital	75,000	125,000				200,000
Schools	Crocker Farm	Equipment	Cafetorium Curtain Replacement	Cash Capital					50,000	50,000
Schools	Schools	Equipment	Energy Management Upgrades	Cash Capital	10,000	10,000	15,000	15,000	15,000	65,000
Schools	Schools	Equipment	Elec Bus Batteries	Cash Capital		150,000				150,000
Schools	Schools	Equipment	Technology Equipment	Cash Capital	195,100	190,400	167,400	282,400	207,400	1,042,700
Schools	Schools	Equipment	Copiers	Cash Capital	-	36,000	12,000	51,000	-	99,000
Schools	Schools	Facility	HVAC Replacements & Improvements	Cash Capital	100,000	100,000	100,000	100,000	100,000	500,000
Schools	Schools	Facility	Electrical System Certification	Cash Capital			80,000			80,000
Schools	Schools	Facility	Interior/Exterior Upgrades & ADA Improvements	Cash Capital	160,000	135,000	110,000	70,000	70,000	545,000
Schools	Schools	Facility	Asbestos Management	Cash Capital	20,000	20,000	20,000	20,000	-	80,000
Schools	Schools	Facility	School Security	Cash Capital	25,000	25,000	25,000	10,000	10,000	95,000
Schools	Schools	Equipment	Furniture Replacement	Cash Capital	20,000	20,000	20,000	20,000	20,000	100,000
Department Total					1,060,100	861,400	1,689,400	3,118,400	492,400	7,221,700
Public Works										
Public Works - Admin/Other	Public Works	Equipment	Radio Upgrade to Digital	Cash Capital			35,000	35,000		70,000
Public Works - Admin/Other	Public Works	Facility	Waste Processing	Cash Capital			40,000			40,000
Public Works - Admin/Other	Public Works	Grounds	Transportation plan	Cash Capital	50,000	50,000	50,000	50,000	50,000	250,000
Public Works - Admin/Other	Public Works	Grounds	Storm Water Management Program	Cash Capital	25,000	100,000	100,000	100,000	100,000	425,000
Public Works - Highway	Public Works	Grounds	Sidewalks Around Town	Cash Capital	200,000	50,000	50,000	50,000	50,000	400,000
Public Works - Highway	Public Works	Grounds	Road Repair/Resurfacing	Cash Capital	730,157	500,000	500,000	500,000	500,000	2,730,157
Public Works - Highway	Public Works	Grounds	Road Repair/Resurfacing	State Aid	825,991	841,883	841,883	841,883	841,883	4,193,523
Public Works - Street & Traffic Light	Public Works	Equipment	Repair and Replace Audible Pedestrian Signals	Cash Capital	30,000					30,000
Public Works - Street & Traffic Light	Public Works	Equipment	Street Light Relamping	Cash Capital	12,000		12,000		12,000	36,000
Public Works - Tree & Grounds	Public Works	Equipment	Field Maintenance Equipment	Cash Capital		70,000	24,000			94,000
Public Works - Tree & Grounds	Public Works	Equipment	5 foot Scag Mower	Cash Capital	18,500		18,500			37,000
Public Works - Tree & Grounds	Public Works	Grounds	Tree Removal Support	Cash Capital	40,000	20,000	40,000	20,000	20,000	140,000
Department Total					1,931,648	1,631,883	1,711,383	1,596,883	1,573,883	8,445,680



FY23 Capital Improvement Program

Revised 3.28.22

Department	Location	Type	Project Description	Funding Source	FY 23	FY 24	FY 25	FY 26	FY 27	FY23 - FY27 TOTAL
<u>Conservation</u>										
Conservation	Town Hall	Equipment	Forestry mower	Cash Capital	30,000					30,000
Conservation	Town Hall	Equipment	Chipper	Cash Capital	35,000					35,000
Conservation	Town Hall	Equipment	Compact Excavator	Cash Capital		65,000				65,000
Conservation	Town Hall	Facility	Larch Hill building demolition	Cash Capital	55,000					55,000
Conservation	Town Hall	Grounds	South East Street Bridge Replacement	Cash Capital	50,000					50,000
Conservation	Town Hall	Grounds	Dam/dike repair	Cash Capital	75,000	25,000				100,000
Department Total					245,000	90,000	-	-	-	335,000
<u>Planning</u>										
Planning	Town Hall	Planning	Affordable Housing pre-development	Cash Capital		50,000				50,000
Planning	Town Hall	Planning	Planning Consultants (Solar, Boltwood Garage, other)	Cash Capital	50,000	50,000	50,000	50,000	50,000	250,000
Planning	Town Hall	Planning	East Village planning & rezoning	Cash Capital		50,000				50,000
Department Total					50,000	150,000	50,000	50,000	50,000	350,000
<u>Amherst Recreation</u>										
Amherst Recreation	Middle School	Grounds	Signs Rec Facilities and Areas	Cash Capital	75,000					75,000
Amherst Recreation	Middle School	Facility	Playground Replacement War Memorial	Borrowing		350,000				350,000
Amherst Recreation	Middle School	Facility	Playground Replacement Mill River	Borrowing		400,000				400,000
Department Total					75,000	750,000	-	-	-	825,000
<u>Cherry Hill Golf Course</u>										
Cherry Hill Golf Course	Cherry Hill	Equipment	Fairway Unit	Cash Capital			40,000			40,000
Cherry Hill Golf Course	Cherry Hill	Grounds	Parking Lot Repairs/Patching	Cash Capital		20,000				20,000
Cherry Hill Golf Course	Cherry Hill	Grounds	Irrigation Pond Dredging	Cash Capital		75,000				75,000
Cherry Hill Golf Course	Cherry Hill	Equipment	Groundsmanager 4300 Rough Mower	Cash Capital	35,000					35,000
Cherry Hill Golf Course	Cherry Hill	Facility	Carpeting and Furnishings Clubhouse	Cash Capital		25,000				25,000
Department Total					35,000	120,000	40,000	-	-	195,000
<u>Jones Library</u>										
Library	Jones Library	Facility	Special Collections Shelving	Cash Capital	24,000					24,000
Department Total					24,000	-	-	-	-	24,000




FY23 Capital Improvement Program

Revised 3.28.22

Department	Location	Type	Project Description	Funding Source	FY 23	FY 24	FY 25	FY 26	FY 27	FY23 - FY27 TOTAL
Vehicles										
Library	Jones Library	Equipment	Truck with Plow	Cash Capital		40,000				40,000
Library	Jones Library	Equipment	Jones Delivery Van	Cash Capital	46,200					46,200
Amherst Recreation	Middle School	Equipment	Mini Van	Cash Capital		35,000				35,000
Cherry Hill Golf Course	Cherry Hill	Equipment	Workman Utility Vehicle	Cash Capital	30,000					30,000
Conservation	Town Hall	Equipment	Tractor	Cash Capital		100,000				100,000
Public Works - Tree & Grounds	Public Works	Equipment	One Ton Dump 4X4 with Plow	Cash Capital	139,000	139,000		139,000	139,000	556,000
Public Works - Tree & Grounds	Public Works	Equipment	3/4 Ton Pickup with Plow	Cash Capital	59,000		59,000			118,000
Public Works - Highway	Public Works	Equipment	Holder sidewalk Plow/Wacker replacement	Cash Capital		180,000				180,000
Public Works - Highway	Public Works	Equipment	5-7 yd Dump/Sander Truck (35-40k lb)	Cash Capital		170,000	170,000			340,000
Public Works - Highway	Public Works	Equipment	5-7 yd Dump/Sander Truck snow equipment	Cash Capital		50,000	50,000			100,000
Public Works - Highway	Public Works	Equipment	One Ton Dump 4X4 with Plow	Cash Capital	139,000		139,000		139,000	417,000
Public Works - Highway	Public Works	Equipment	3/4 Ton Pickup with Plow	Cash Capital	59,000		59,000			118,000
Public Works - Highway	Public Works	Equipment	Replace Back hoe or Mini	Cash Capital	75,000			150,000		225,000
Schools	Schools	Equipment	Amherst School Buses	Cash Capital		105,000		105,000		210,000
Schools	Schools	Equipment	Special Education Vans	Cash Capital	60,000		80,000		60,000	200,000
Schools	Schools	Equipment	Maintenance Fleet Vehicles	Cash Capital		50,000	35,000		70,000	155,000
Schools	Schools	Equipment	Accessible Van	Cash Capital	70,000					70,000
Schools	Schools	Equipment	Trans Transmitter and Software	Cash Capital	10,000					10,000
Police	Police Station	Equipment	Cruisers (hybrids)	Cash Capital	260,000	195,000	195,000	195,000	260,000	1,105,000
Fire	Fire Station	Equipment	Staff Vehicle (hybrid)	Cash Capital	55,000					55,000
Fire	Fire Station	Equipment	Shift Supervisor Vehicle (hybrid)	Cash Capital		55,000				55,000
Fire	Fire Station	Equipment	Ambulance (Hybrid)	Other	361,500		361,500		361,500	1,084,500
Fire	Fire Station	Equipment	Pumper Truck	Borrowing		650,000				650,000
Fire	Fire Station	Equipment	Ladder Truck	Borrowing	1,500,000					1,500,000
Fire	Fire Station	Equipment	All Terrain Vehicle	Cash Capital		22,000				22,000
Vehicle Total					2,863,700	1,791,000	1,148,500	589,000	1,029,500	7,421,700
Building Replacement/Renovation										
Fire	Fire Station	Facility	New Building	Borrowing			13,537,500			13,537,500
Public Works - Admin/Other	Public Works	Facility	New Building	Borrowing	18,050,000					18,050,000
Schools	Schools	Facility	New Building	Borrowing	40,000,000					40,000,000
Building Replacement/Renovation Total					58,050,000	-	13,537,500	-	-	71,587,500
Grand Total					65,605,690	6,639,183	19,268,783	6,167,483	3,609,983	101,291,122



FY23 REQUEST DETAIL

The green leaf symbol highlights projects that directly or indirectly support sustainability improvements through energy efficiency measures or other means. 

Capital Reserve: Reserve for Cost Escalation/Inflation - \$100,000 from Other (Prior Year Capital)

Cost inflation for vehicles and building materials has been higher than normal. This project will mitigate against the possibility of the specific project requests below having insufficient funds due to cost escalation by establishing a pool of funds that can be allocated to specific projects. These funds will only be allocated to projects where it has been demonstrated that the original estimate was appropriate at the time it was submitted.

Facilities: Interior/exterior Maintenance/Accessibility Improvements - \$251,000 from Cash Capital

General and ongoing repair needs for all Town owned buildings. Scope of these typical repairs includes work to walls, ceilings and flooring in office spaces and public areas. Replacement and repair of electrical, plumbing and HVAC fixtures, parts and equipment. Maintenance of exterior building envelope including minor masonry, roofing, doors and windows. Includes building components subject to greater wear such as bathroom partitions and accessories, door hardware and closers, signs, window treatments and service counters. Includes repairs and replacement to building grounds including sidewalks, walkways, stairways, handrails and lighting. Accessibility improvements are also within the scope of this request.

This request includes the replacement of three gas fired hot water heaters at Amherst Police Department, North Fire Station, and North Amherst school with high efficiency heat pump hot water heaters.

Facilities: Building Automation System Upgrade - \$55,900 from Cash Capital

Implementation of a new system to stay current with today's technology and software. The new system will provide for higher security and eliminate disruptions. This upgrade will also give the Facility department greater control over the building HVAC systems allowing for reductions in energy consumption.

Facilities: Energy Sustainability Improvements - \$200,000 from Cash Capital

Funds for projects related to reducing the Town's carbon footprint. These funds are proposed to be used broadly for sustainability improvements such as improving heating and cooling systems, upgrading vehicle requests to be hybrids or electric where needed, preparing buildings for solar panels and other energy saving initiatives.

Facilities: Bangs Community Center Portable Assistive Listening Systems - \$93,142 from Cash Capital

Request for two portable AV racks which will provide a complete system for mobile hearing assistance and sound reinforcement. One system is designed to support sixteen microphones for the large activity room at the Bangs Community Center. The second system is smaller, with only four microphones and is designed to travel easily to support the other meeting spaces at the Bangs Community Center. The portable PA system includes: wireless



gooseneck microphones, belt pack receivers and headphones, sound speakers, and other AV mixing equipment.

Facilities: Childcare Facility HVAC - \$35,000 from Cash Capital



Replacement of the HVAC system in the lower level of the North Amherst School with a new high efficiency air source heat pump. This project will help eliminate a fossil fuel furnace.

Facilities: Police Department Exterior Maintenance - \$100,000 from Cash Capital

Ongoing necessary repairs to the building envelope and features including gutters, mortar joints, walls, rails, walkways, steps, windows and doors, garage bay doors, driveway, and parking.

Facilities: North Fire Station Siding Replacement - \$64,300 from Cash Capital

Covering of plywood siding on the exterior which is deteriorating with commercial metal siding panels.

Facilities: North Fire Station Sprinkler System - \$36,000 from Cash Capital

Extension of the fire suppression system on the second floor to areas where it does not currently reach like the student quarters and staff dormitory.

Town IT: Technology Equipment/Infrastructure Replacements - \$75,000 from Cash Capital

Regularly scheduled replacements of servers, PCs, printers, routers, switches, and other critical technology infrastructure systems. This will allow us to replace enough equipment to maintain an equipment rotation plan where equipment is phased out at the end of its useful life.

Town IT: Other Department Requests - \$10,000 from Cash Capital

Regular scheduled replacements of PCs used by the dispatchers in the Communication Center. These PCs are used 24 hours per day, every day of the year so more rugged equipment is required.

Town IT: Jones Library IT Equipment - \$42,200 from Cash Capital

Regularly scheduled replacements of PCs, printers, routers, switches, and other critical technology infrastructure systems. This will allow us to replace enough equipment to maintain an equipment rotation plan where equipment is phased out at the end of its useful life.

Finance: Cyclical Inspection Program 2023 - \$65,000 from Cash Capital

Funds to hire a contractor to complete the physical inspection of all properties in Town and to aid in the completion of the revaluation process.

Human Resources: Compensation Study - \$40,000 from Cash Capital

Funds to complete a compensation analysis to ensure we are managing our budgets strategically to attract, engage, and retain the talent the Town needs to meet our business goals. The last study was completed in 2013.



Fire Department: Ambulance Laptop Computers - \$15,000 from Cash Capital

This is part of an ongoing program to replace our ambulance laptops. These laptops are used by the paramedics out in the field to write the patient care reports. The reports are forwarded to the hospital Emergency Department doctor for patient care, to town hall for billing, data analysis, and large event deployments. The IT department continues to recommend a replacement cycle of three laptops every two years.

Fire Department: EMS Defibrillators/Monitors - \$48,700 from Other (Ambulance Fund)

These cardiac monitors are essential equipment used by firefighter/paramedic staff to monitor patient heart rhythms and other vital signs when treating and transporting a patient. If necessary, they can be utilized to perform defibrillation on a patient to restart their heart. This request is for the year two payment in a three-year lease agreement.

Fire Department: Protective Gear - \$40,000 from Cash Capital

This is part of an annual replacement cycle. Replacement of firefighter protective gear (helmet, coat, bunker pants, boots) is required every ten years due to high usage and to meet national standards (NFPA). The Massachusetts Fire Academy requires ALL protective gear to be in compliance including age in order for firefighters to take any MFA courses. Sunlight and other environmental factors serve to break down the critical elements of the protective ensemble. Incident response also contributes to equipment degradation over time. We seek a set funding amount, \$40,000/yr. each fiscal year, to replace protective gear on a regular basis as needed thus providing the protection needed to operate in hostile and hazardous environments. This annual amount is enough to purchase approximately fifteen complete sets of gear. With our Career, Call and Student firefighters we have approximately one hundred members, plus our fulltime firefighters (45) need two sets of gear each. An annual purchase of fifteen new sets of gear maintains the ten-year replacement cycle.

Schools: Crocker Farm Gym Floor/HVAC Repair - \$350,000 from Borrowing

The current HVAC system in the gym is unable to moderate the environment sufficiently which has resulted in the gym floor buckling at various times during the year. This has damaged the floor which needs replacement in addition to addressing the underlying HVAC issues.

Schools: Crocker Farm Univent Replacement - \$105,000 from Cash Capital



Replacement of Univents in the second floor addition which are undersized to meet the cooling needs in these classroom spaces. Heat pump technology will be incorporated to create a more efficient system.

Schools: Crocker Farm Playground Replacement Design - \$75,000 from Cash Capital

Design and engineering work needed for the renovation of the upper grades' playground at Crocker Farm. Project will address accessibility issues that were noted in the school's ADA study.



Schools: Energy Management Upgrades - \$10,000 from Cash Capital

Funds for ongoing maintenance to the hardware and software used in the schools' energy management system.

Schools: Computers/Technology - \$195,100 from Cash Capital

Scheduled and unscheduled replacement of computers, monitors, servers, and other information technology equipment as needed to support students and staff.

Schools: HVAC Improvements/Replacements - \$100,000 from Cash Capital

Funding to augment school specific Univent and HVAC projects and to support other HVAC needs as they arise. Funding will help prevent failures and address them if they arise.

Schools: Interior/Exterior Upgrades & Accessibility Improvements - \$160,000 from Cash Capital

Ongoing repair of the interior finishes and features of the building including walls, floors, ceilings, doors, stairwells, and fixtures. Includes accessibility upgrades and indoor air quality steps.

Schools: Asbestos Management - \$20,000 from Cash Capital

All three schools have asbestos (even new construction uses asbestos) and ongoing management is needed to keep users of the building safe. This funding will help in the regular review of asbestos handling and sequestration needs as well as be available for unanticipated projects.

Schools: Security - \$25,000 from Cash Capital

Ongoing repair and replacement of security features for the elementary schools including alarms, door hardware, doors, monitoring, and electrical support.

Schools: Furniture Replacement - \$20,000 from Cash Capital

Ongoing replacement of furnishings which are damaged beyond repair including cafe tables, chalk boards, chairs, desks, book cases, fixtures, etc. This would be provided for Crocker Farm, Fort River and Wildwood elementary schools.

Department of Public Works: Transportation Plan - \$50,000 from Cash Capital

This is our annual request for funds to support Transportation requests and the Transportation Plan priorities. The money will be used to fund engineering surveys and data collection to move resident concerns to a possible solution.

Department of Public Works: Storm Water Management - \$25,000 from Cash Capital



This is a Federal requirement. This will be year 3 of our new Municipally Separate Storm Sewer System (MS4) permit. There are several required actions that are needed to meet our permit requirements. These funds will be



used to contract for engineering, testing and educational support to meet these requirements. Information on our permit and requirements are posted at <https://www.amherstma.gov/3500/Stormwater-Management>.

Department of Public Works: Sidewalks - \$200,000 from Cash Capital

Every year the DPW requests funds to address the backlog of sidewalk repairs that have accumulated and to extend sidewalks where they have been requested and found to be needed. This money can be used on stand-alone issues or pooled with other funds to address larger sidewalk issues.

Department of Public Works: Road Repair/Resurfacing - \$730,157 from Cash Capital

These funds are used along with Chapter 90 and other grant funds to address roadway maintenance. This work may include, shimming, maintenance overlays, localized pavement repairs, traffic signal repairs or upgrades due to damage or wear, sidewalk repairs, guard rails, drainage repairs and/or any other roadway defect. These repairs may or may not be on the 5 year pavement plan.

Roads - \$825,991 from State Aid

Funds will be used to repair and replace roads. Funds come from Chapter 90 which is a State Aid program. These funds are yet to be approved by the State and will only be spent if and when the States authorizes the funding.

Department of Public Works: Repair and Replace Audible Pedestrian Signals - \$30,000 from Cash Capital

Repair and replacement of audible pedestrian traffic signals throughout Town.

Department of Public Works: Street Light Re-lamping - \$12,000 from Cash Capital

This request is used to fund replacement poles and street lights during the year that are unplanned. The majority of these lights replace knock downs due to hit and run vehicle accidents and storm events. These funds are also being used more and more to fund new street lights that are requested as Amherst moves away from the small town feel and look to a medium sized city where the residents expect street lighting along their many street walkways and bikeways.

Department of Public Works: Mower - \$18,500 from Cash Capital

Funds to replace one of three 5-foot mowers used by Tree and Ground Division.

Department of Public Works: Tree Removal Support - \$40,000 from Cash Capital

Funds to hire contractors or purchase specific equipment and support for dealing with shade tree removals.

Conservation: Forestry Mower - \$30,000 from Cash Capital

Equipment to maintain trails, conservation areas, and community gardens. Current tractor cannot mow many areas that are overgrown.



Conservation: Chipper - \$35,000 from Cash Capital

Equipment to dispose of tree branches and other woody debris that falls down on or near trails.

Conservation: Larch Hill Building Demolition - \$55,000 from Cash Capital

Demolition of the building that formerly housed the Hitchcock Center for the Environment. It is an old structure that needs extensive repairs to both the exterior and the interior. The Town does not have any use for the building and should not invest funds to maintain it.

Conservation: South East Street Bridge Replacement - \$50,000 from Cash Capital

Replacement of a bridge that crosses the Hop Brook. The bridge is part of a very popular trail. The bridge is in poor shape and needs replacement. The site is complex due to wetlands and issues with the bridge abutments. Other State requirements contribute to the cost of replacing this bridge.

Conservation: Dam/dike Repair - \$75,000 from Cash Capital

The Town owns numerous dams and dikes including some that are considered "high hazard" such as those at Puffer's Pond. With ownership comes the responsibility to maintain and repair all of these important structures. The state has mandatory engineering study requirements for all dams/dikes in MA so the town must hire experts to complete this work. In addition, many of our dams and dikes need significant work that will require wetlands permitting and significant construction.

Planning: Planning Consultants - \$50,000 from Cash Capital



Funds to hire consultants to support priority initiatives including funds for an expert in solar installations to advise the Town on drafting a solar bylaw and advising the Town on the comparison of impact on climate change of acreage of forest carbon sequestration vs acreage of solar array. Also includes funding to hire a structural engineer to evaluate the existing conditions of the Boltwood Garage, its structural capacity to be expanded, evaluate its code compliance, prepare a rough cost estimate for expansion, if expansion is deemed to be appropriate.

Recreation: Signs - \$75,000 from Cash Capital

Funds to provide directional signs and kiosks at Town owned recreational facilities.

Recreation: Cherry Hill Rough Mower - \$35,000 from Cash Capital

Replacement of a John Deere mower that has exceeded its productive life span. This mower cuts the rough areas at the golf course.



Library: Jones Special Collections Shelving - \$24,000 from Cash Capital

New shelving to hold special collections. Current shelving is located in an area of the library where the HVAC is failing which has required the special collections to be covered in plastic. The new shelving will be located in a safer area of the library.

Vehicles: Library Delivery Van- \$46,200 from Cash Capital



Replacement of 2006 Ford E350 which is nearing the loss of ability to pass inspection due to body erosion. The proposed vehicle is fully electric.

Vehicles: Cherry Hill Utility Vehicle - \$30,000 from Cash Capital

Funds to replace an aging utility vehicle and related equipment. The utility vehicle is the most heavily used piece of equipment for servicing the golf course.

Vehicles: Tree and Grounds One Ton Dump Truck - \$139,000 from Cash Capital

Replacement of a vehicle assigned to the Tree and Ground Division.

Vehicles: Tree and Grounds ¾ Ton Pickup with Plow - \$59,000 from Cash Capital

Replacement of a vehicle assigned to the Tree and Ground Division.

Vehicles: Highway One Ton Dump Truck - \$139,000 from Cash Capital

Replacement of a vehicle assigned to the Highway Division.

Vehicles: Highway ¾ Ton Pickup with Plow - \$59,000 from Cash Capital

Replacement of a vehicle assigned to the Highway Division.

Vehicles: Backhoe Replacement - \$75,000 from Cash Capital

Request to replace the current mini excavator. The Town is currently spending \$1,000 - \$2,000 per year to keep the existing machine operating.

Vehicles: School Special Education Vans - \$60,000 from Cash Capital

Replacement of a van used to transport special education students to programs within and outside the district.

Vehicles: School Accessible Vans - \$70,000 from Cash Capital

Replacement of a van used to transport students with mobility limitations to programs within and outside the district.



Vehicles: Transportation Transmitter and Software - \$10,000 from Cash Capital

Replacement of failing hardware that is used by the transportation office to communicate with buses and vans. Funds will cover the Amherst share of new hardware and related software.

Vehicles: Police Cruisers (Hybrid) - \$260,000 from Cash Capital



Replacing four (4) gas cruisers with greater than 100,000 miles with hybrid cruisers.

Vehicles: Fire Department Staff Vehicle - \$55,000



Replacement of a nine year old vehicle with over 180,000 miles. The new vehicle will be used by the Assistant Fire Chief. The purchase price is for a complete vehicle with the required communications and warning light system. The replacement vehicle will be a hybrid SUV.

Vehicles: Ambulance - \$361,500 from Other (Ambulance Fund)



Replacement of 2012 ambulance with over 155,000 miles. The new ambulance will include the zero-rpm technology making it much more fuel efficient than the model it is replacing.

Vehicles: Ladder Truck - \$1,500,000 from Borrowing

Replacement of 33-year-old ladder truck. The current vehicle does not meet NFPA standards and is maintenance intensive. Replacement parts are difficult to find and sometimes must be manufactured. The new vehicle will comply with national standards.



PENDING LIST

The following projects have been considered but are not yet slotted on the capital improvement plan.

Projects planned to be funded through grants or other sources of funding

Department	Location	Project Description	Cost
Conservation	Puffer's Pond	Puffer's Pond Dredging	\$800,000
Conservation	Multiple	Signs	\$50,000
Planning	Kendrick Park	Kendrick Park Design & Construction	\$1,000,000
Public Works	North Amherst	North Amherst Intersection	\$1,800,000
Schools	Crocker Farm	Playground Replacement	\$500,000

Projects that require more development and analysis

Department	Location	Project Description	Cost
Conservation	Puffer's Pond	Puffer's Pond Beach/Trail Improvements	\$100,000
Conservation	Puffer's Pond	Puffer's Pond Parking lot	\$100,000
Recreation	Kiwanis Park	Kiwanis Park Comfort Station	\$200,000
Recreation	TBD	Youth Empowerment Center	TBD
Recreation	Multiple	Maintenance Fund	\$100,000
Recreation	War Memorial Pool	Bathhouse and Playground	\$1,000,000
Diversity, Equity, and Inclusion	TBD	Cultural Center	TBD
Planning	Downtown	Downtown Streetscape Improvements	\$100,000
Planning	Hickory Ridge	Demo of former club house and other improvements	\$200,000
Planning	Downtown	Maintenance and Repair Fund	\$100,000
Senior Center	TBD	New Senior Center	TBD



ASSET MAINTENANCE

The Town spends resources each year to maintain its assets. Below is a table that provides maintenance costs and information for Town buildings and vehicles.

	Town Hall		Bangs Community Center		Police Facility		Munson Memorial Building		North Amherst School		Amherst Child Care Facility		East Street School		South East Campus	
	FY 21 Actual	FY 22 Budget	FY 21 Actual	FY 22 Budget	FY 21 Actual	FY 22 Budget	FY 21 Actual	FY 22 Budget	FY 21 Actual	FY 22 Budget	FY 21 Actual	FY 22 Budget	FY 21 Actual	FY 22 Budget	FY 21 Actual	FY 22 Budget
Buildings																
Square Feet	22,480		33,638		31,723		8,182		10,188		5,500		9,000		9,270	
Hours of Operation	75		75		168		50		60		50		0		0	
Personnel Services	\$ 139,561	\$ 140,553	\$ 104,032	\$ 113,672	\$ 46,010	\$ 60,577	\$ 26,584	\$ 30,223	\$ 8,355	\$ 11,229	\$ -	\$ -	\$ 7,620	\$ 8,729	\$ -	\$ -
Heating Fuel	\$ 12,116	\$ 13,000	\$ 15,030	\$ 17,000	\$ 18,479	\$ 30,000	\$ 2,944	\$ 5,000	\$ 4,770	\$ 6,250	\$ -	\$ -	\$ 613	\$ 4,800	\$ 39	\$ -
Electricity	\$ 38,311	\$ 47,100	\$ 28,692	\$ 36,000	\$ 79,253	\$ 85,200	\$ 5,445	\$ 6,000	\$ 2,544	\$ 3,950	\$ -	\$ -	\$ 645	\$ 900	\$ 1,004	\$ 2,000
Refuse Collection	\$ -	\$ 1,850	\$ -	\$ 1,500	\$ -	\$ 1,300	\$ 433	\$ 450	\$ 335	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water/Sewer	\$ 850	\$ 725	\$ 4,547	\$ 2,550	\$ 2,472	\$ 2,625	\$ 45	\$ 650	\$ 260	\$ 250	\$ -	\$ -	\$ 143	\$ -	\$ 119	\$ -
Building Maintenance & Contracts	\$ 13,403	\$ 22,200	\$ 7,954	\$ 11,500	\$ 16,675	\$ 18,100	\$ 1,925	\$ 9,250	\$ 1,733	\$ 4,050	\$ 1,758	\$ 3,300	\$ 338	\$ 1,000	\$ 64	\$ 2,500
Grounds Maintenance	\$ 725	\$ 250	\$ 230	\$ 600	\$ 550	\$ 500	\$ 138	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment Maintenance	\$ 1,945	\$ 1,950	\$ 7,253	\$ 2,000	\$ 8,927	\$ 3,830	\$ 408	\$ 525	\$ -	\$ 950	\$ 207	\$ 1,000	\$ -	\$ -	\$ -	\$ -
Supplies	\$ 5,959	\$ 4,600	\$ 4,056	\$ 6,775	\$ 7,109	\$ 4,700	\$ 734	\$ 1,200	\$ 60	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
All Other	\$ 915	\$ 11,500	\$ 2,086	\$ 1,900	\$ 294	\$ 500	\$ 192	\$ 150	\$ -	\$ -	\$ -	\$ 900	\$ -	\$ -	\$ -	\$ -
Total	\$ 213,785	\$ 243,728	\$ 173,880	\$ 193,497	\$ 179,769	\$ 207,332	\$ 38,848	\$ 53,548	\$ 18,057	\$ 27,929	\$ 1,965	\$ 5,200	\$ 9,359	\$ 15,429	\$ 1,226	\$ 4,500
Vehicles																
	Police Department		Fire Department		Animal Control		Public Works		Conservation		Recreation		Community Center			
	FY 21 Actual	FY 22 Budget	FY 21 Actual	FY 22 Budget	FY 21 Actual	FY 22 Budget	FY 21 Actual	FY 22 Budget	FY 21 Actual	FY 22 Budget	FY 21 Actual	FY 22 Budget	FY 21 Actual	FY 22 Budget		
Vehicle Maintenance	\$ 40,334	\$ 60,000	\$ 108,624	\$ 123,500	\$ 491	\$ 1,125	\$ 48,627	\$ 43,300	\$ 1,531	\$ 750	\$ 536	\$ 730	\$ 35	\$ 1,000		
Vehicle Supplies	\$ 76	\$ 3,500	\$ 496	\$ 1,800	\$ -	\$ 500	\$ 10,315	\$ 7,000	\$ -	\$ 150	\$ -	\$ -				
Total	\$ 40,410	\$ 63,500	\$ 109,120	\$ 125,300	\$ 491	\$ 1,625	\$ 58,942	\$ 50,300	\$ 1,531	\$ 900	\$ 536	\$ 730	\$ 35	\$ 1,000		



STATUS OF APPROVED PROJECTS

The chart below shows outstanding balances for all approved projects that are more than three years old (FY19 and earlier). This chart has been updated as of January 6, 2022.

Project #	Department	Project Description	Available Balance	Status
1714G	Munson	INTERIOR MAINTENANCE	\$2,954	In progress.
1714N	Public Works Tree & Grounds	TREE REMOVAL SUPPORT	\$773	In progress.
1813B	Info Tech	DOCUMENT/RECORDS/IMAGES/SCAN NI	\$202	In progress.
1813C	Info Tech	PHONE SYSTEM UPGRADES/IMPS	\$10,594	Phone system replacement underway.
1813O	Public Works Admin	RADIO UPGRADE TO DIGITAL	\$35,000	On hold, may be turned back.
1814	Library	NORTH AMHERST LIBRARY DESIGN	\$1,710	In progress.
1814C	Town Hall	EXTERIOR MAINTENANCE	\$20,400	In progress, to be expended on repointing, repairing of doors, etc....
1814E	Bangs	EXTERIOR MAINTENANCE	\$2,513	In progress.
1814J	Munson	INTERIOR MAINTENANCE	\$20,000	In progress.
1814L	Police Facility	EXTERIOR MAINTENANCE	\$25,584	
1814M	Police Facility	FURNITURE	\$2,903	In progress.
1814S	Conservation	PUFFERS POND DREDGING PERMITS	\$18,435	In progress, planned to be spent in the Spring.
1914A	Town wide	ENVELOPE REPAIRS	\$5,819	In progress.
1914B	Town Hall	EXTERIOR MAINTENANCE	\$15,000	In progress, to be expended on repointing, repairing of doors, etc....
1914C	Town Hall	EXTERIOR MAINTENANCE	\$4,202	In progress.
1914G	Bangs	FLOORING	\$10,000	In progress, work to begin in the next month or so.
1914H	Munson	AIR CONDITIONER	\$90,000	In progress, developing specifications.
1914I	Police Facility	ROOF DESIGN AND REPAIR	\$15,000	In progress, developing specifications.



Project #	Department	Project Description	Available Balance	Status
1914P	Public Works	WASTE PROCESSING	\$40,000	In progress, planned to be spent in the Spring.
1914M	Public Works	STREET LIGHTS	\$170	In progress.
1914K	Planning	WAYFINDING SIGN SYSTEM	\$54,283	Planning almost ready to purchase signs.
1914R	Recreation	PAINTING BATH HOUSES	\$5,456	In progress, planned to be spent in the Spring.
1914S	Recreation	COMFORT STATION PLUM BROOK	\$125,000	Design and specifications being developed.
3951D4 (17)	Schools	TECH HARDWARE	\$897	In progress, will be fully spent.
3952D4 (17)	Schools	BUILDING IMPROVEMENTS	\$20,000	Parking lot lights at Fort River. On hold until status of new elementary school is determined.
3953D4 (18)	Schools	TECH HARDWARE	\$838	In progress, will be fully spent.
3954D4 (18)	Schools	BUILDING IMPROVEMENTS	\$34,455	Parking lot lights at Wildwood. On hold until status of new elementary school is determined. The expenditure of other funds for air quality measures are still in progress.
3955D4 (19)	Schools	NEW EQUIPMENT	\$85,000	Will be returned to the Town.
3955D4 (19)	Schools	REPLACEMENT EQUIPMENT	\$1,972	In progress.
3956D4 (19)	Schools	BUILDING IMPROVEMENTS	\$4,485	In progress, will be fully spent
3956D4 (19)	Schools	BUILDING IMPROVEMENTS	\$8,500	In progress.
3956D4 (19)	Schools	BUILDING IMPROVEMENTS	\$131,946	In progress and is influenced by the elementary building project. Was delayed by COVID.



CAPITAL IMPROVEMENT PROGRAM INFORMATION

Project Eligibility:

In order for a project to be eligible, it must cost at least \$10,000 and be a capital expense (not operating). Capital expenditures are tangible assets or related planning and/or design work. Capital expenditures may also include projects that span more than one year and require the use of a consultant.

Prioritization:

Projects are prioritized based using the following criteria: Safety, required by law, asset maintenance, asset preservation, increase operating capacity.

Timing:

Projects are slotted on the five year capital plan based on availability of funding and the urgency of the request. Some projects may occur over several years. Each year, the Comptroller obtains a status update from the department head in charge of the project.

Financing:

Projects can be funded in several different ways:

- Cash Capital: An outright purchase of an asset using taxpayer funds earmarked for capital. Annually, a percentage of the levy is earmarked for capital. Usually small to medium size projects are paid for using cash capital.
- Borrowing: Large projects require the Town to borrow money and pay back the cost plus interest over a defined period of time.
- State Aid: The Town receives State aid through the Chapter 90 Program. These funds can only be use on infrastructure and equipment needs for maintaining the Town's transportation system. These funds are typically spent on road repairs.
- Other Revenue: From time to time, alternative revenue sources are identified to pay for capital projects. An example is ambulance receipts. The Town bills insurance providers when its ambulances are used. The receipts go into a fund that can be used to pay EMS services like a new ambulance.

Project Amounts

The department head submitting the project determines the amount. The guidance is to obtain quotes or detailed information that can support the project amount. We also encourage that the amount include a contingency in case costs come in higher than expected.



Appendix A: Capital Inventory



Building & Infrastructure Inventory List

Updated: 1.12.22

Department	Description	Zoning	SQFT	Importance	Age Year Built	Last Reno/ Major Repair	Condition	Insured Value*	Comments (Note Empty Buildings)*	If Empty, Options for Future Use
Cherry Hill	Cherry Hill Club House	RO	4,512	Low	2001	NA	Good	\$272,485		
Cherry Hill	Cherry Hill Garage	RO	2,500	Low	1951	1990	Poor	\$175,078		
Library	North Amherst Library/Sunderland rd.	BVC	1,850	Medium	1880	1989	Fair	\$364,450	Design for addition to building underway	
Library	Jones Library/43 Amity st.	B-G	56,689	Medium	1929	NA	Fair	\$9,945,474	Funding for addition and renovation approved, design underway	
Town	South Amherst School/So. East st.	RN/ARP	9,270	Medium	1820	2011	Fair	\$0	Empty Building, used for storage	
School	Storage/So. East st.	RN	9,000	Medium	1900	NA	Poor	\$310,938		
Solid Waste	Storage/Belchertown rd.	RLD	1,700	Medium	1982	NA	Good	\$86,958		
Solid Waste	Recycling/Belchertown rd.	RLD	1,700	Medium	1982	NA	Good	\$116,522		
Town	Town Hall/4 Boltwood Ave.	B-G	22,480	High	1889	1998	Fair	\$5,000,000		
Town	Bangs Community Center/70 Boltwood Ave.	B-G	37,185	Medium	1950	1989	Good	\$6,862,152		
Town	Central Fire Station/No. Pleasant St.	B-G	7,700	High	1929	2012	Critical	\$1,734,453	Planning for replacement underway, funding for schematic design approved	
Town	North Fire Station/East Pleasant st.	RN	12,184	High	1974	2014	Poor	\$2,378,376		
Town	Munson Library/So. East st.	RN/ARP	8,182	Low	1920	1989	Fair	\$1,225,000		
Town	Public Works Garage/So. Pleasant st.	RN	20,000	High	1890	2002	Critical	\$2,383,598	Planning for replacement underway, funding for schematic design approved	
Town	Bath House/off Triangle st.	RG	5,600	Medium	1960	2012	Poor	\$232,803	Replacement needed	
Town	Garage Shelter/off Triangle st.	RG	3,200	High	2005	NA	Good	\$95,064		
Town	Comfort Station/off Triangle st.	RG	NA	NA	1960	2013	Good	\$44,882		
Town	Pool Filter Building/off Triangle st.	RG					Poor	\$18,948		
Town	Comfort Station/Groff Park	RN	825	Medium	1990	2013	Good	\$159,161		
Town	Swim Pool Building/off Montague rd	RN	2,920	Medium	1973	NA	Good	\$435,008		
Town	Filter House/off Montague rd.	RN	608	Medium	1973	NA	Good	\$59,686		
Town	Maintenance Building/off Montague rd.	RN	891	Medium	1973	NA	Good	\$113,451		
Town	Park Shelter/off Montague rd.	RN	1,508	Medium	1973	NA	Poor	\$38,402		
Town	Police Station/Main st.	B-G	31,723	High	1989	2008	Good	\$5,200,000		
Town	North Amherst School/Sunderland rd.	BVC	10,188	Low	1900	2009	Fair	\$1,285,380		
Town	East Street School/So. East st.	RVC	9,000	Medium	1900	2015	Poor	\$0	Empty Building; Used as a storage facilities for multiple Town Departments	Affordable housing
Town	Child Care Facility	RN	5,500	Medium	1991	2013	Good	\$984,500		
Town	Ziomek Field/Community Lighting	RG	NA	Medium	1960	NA	Fair	\$123,622		
Town	Hitchcock Center	RN	4,600	Low	1950	NA	Poor	\$247,240		
Town	50 Station Road	R-LD / ARP						\$12,734		
Water	72 Station Road	R-O / ARP					Poor	\$652,918		
Town	Triangle Street/Parks garage	RG					Good	\$370,864		
Transportation	Parking Garage	B-G	56,640	Medium	2002	NA	Good	\$6,181,018		
Water	Storage Tank/East Pleasant st.	NA	NA	High	1930	NA	Poor	\$636,646	Removal being planned	
Water	Old Cushman Pump Station/Market Hill rd.	RN	400	Low	1940	NA	Good	\$30,241		
Water	Gate House/Atkins Reservoir	RN					Fair	\$12,734		
Water	Pump Station/Well #2 West Field So. Amherst	FPC/ARP	640	High	1950	2010	Good	\$63,664		
Water	Pump Station/Well #1 West Field So. Amherst	FPC/ARP	640	High	1950	2010	Good	\$76,399		
Water	Chemical Feed Bldg, at well # 1 & 2	FPC/ARP	640	High	1950	2010	Good	\$123,622		
Water	Centennial Pump House/Pelham Ma	NA	7,800	High	1981	NA	Good	\$123,622		
Water	Centennial Water Plant/Pelham rd. Pelham	NA	7,800	High	1981	NA	Critical	\$6,181,018	Design for major renovation underway, funding approved	
Water	Water Tank/Bay rd.	RLD/ARP	NA	High	1970	2004	Good	\$1,273,291		
Water	Pump House/Well #3 Warren Wright Rd Amherst	NA	480	High	1955	2015	Good	\$494,482		
Water	Village Park Water Tank/off Pleasant st.	RN	NA	High	1976	2009	Good	\$1,909,935		
Water	Baby Carriage Brook Water Plant/So. East st.	RLD/ARP	2,500	High	1981	NA	Good	\$3,708,612		
Water	Pump House/So. East st well #4	RLD/ARP	2,500	High	1981	NA	Good	\$190,993		
Water	Pumping Station/Bay rd. well #5	RLD/ARP	200	High	1985	NA	Good	\$50,933		
Water	Atkins Treatment Plant	RO	11,448	High	1993	NA	Good	\$9,889,631	Needs Roof Replacement	
Water	Water Storage Building/586 So. Pleasant	RN	3,200	High	1996	NA	Good	\$171,894		
Water	New Chemical Feed Building- West field						Good	\$185,613		
Sewer	WWTP- Garage	NA	23,872	High	1979	1979	Good	\$91,677		
Sewer	WWTP- Chlorine Bldg	NA	23,872	High	1979	1979	Good	\$310,938		
Sewer	WWTP- Main Plant	NA	23,872	High	1979	1979	Good	\$24,724,076		
Solid Waste	Ruxton 531 Pulpit Hill Rd-storage	RO	3,600	Medium	1961	NA	Critical	\$185,430	shoud remove	
Solid Waste	Ruxton 531 Pulpit Hill Rd-salt shed	RO	3,600	Medium	1961	NA	Fair	\$93,169		
Sewer	Pumping Station/West st	FPC	1,280	High	1975	NA	Good	\$494,482		
Sewer	Pumping Station/Stamley St.	RN	1,653	High	1973	NA	Good	\$494,482		
Sewer	Pumping Station/Main st.	FPC	624	High	1975	NA	Good	\$247,240		
Sewer	Dog Pound	NA	1,700	High	2005	NA	Good	\$381,989		
School	Crocker Farm Elementary/West st.	RN	90800	High	1974	2002	Good	\$19,158,800	CPA funds used on playground	
School	Wildwood Elementary/Strong St.	RN	108000	High	1972	NA	Poor	\$22,788,000	Planning for replacement underway, MSBA feasibility study has begun	
School	Fort River Elementary/So. East St.	FPC	108000	High	1973	NA	Poor	\$22,788,000	Planning for replacement underway, MSBA feasibility study has begun	



Vehicles & Equipment Inventory List

Updated: October 2021

To be replaced - FY23 capital funding
 To be replaced - funding from prior year or no longer needed

Department	Make & Model	Age (Year Purchased)	Market Class	Condition	Frequency of Use (weekly, monthly, seasonally)	1/1/21 Mileage	10/1/2021 Mileage	Est. Remaining Useful Life (years/ miles)	Fuel Type	Drive Type	MPG	Replacement Value
Conservation	CHEV GMT400	1996	TRUCK	NA	NA	NA	NA					\$ 20,300
Conservation	JOHN DEERE 4700	2001	EQUIP	Fair	Seasonally	NA	NA		Diesel	NA		\$ 31,000
Conservation	DODGE DAKOTA	2002	TRUCK	Poor	Daily	82,194	84,086	0	Gasoline	2WD	15.0	\$ 20,435
Conservation	TWF 5X10	2006	EQUIP	Good	Seasonally	NA	NA					\$ 3,000
Conservation	TWF 102X184	2007	EQUIP	NA	NA	NA	NA					\$ 5,000
Conservation	CHEVROLET SILVERADO	2008	TRUCK	Poor	Daily	70,082	76,072	0	Gasoline	2WD	15.0	\$ 28,000
Conservation	PU UTILITY TRAILER	2015	EQUIP	Good	Weekly	NA	NA			NA		\$ 5,788
Conservation	JOHN DEERE 5085M	2016	EQUIP	Good	Seasonally	NA	NA		Diesel	NA		\$ 74,160
Facilities	CHEVROLET SILVERADO	2008	TRUCK	Good	Weekly	38,940	39,731	7	Gasoline	4WD	14.0	\$ 28,000
Fire	CHEV MILIPU (R-4 Brush truck)	1984	TRUCK	Poor	Seasonally	9,800		0	Diesel		4.7	\$ 50,000
Fire	INTERNATIONAL Stake Body	1985		Poor	No longer used	13,500		0	Diesel	NA		
Fire	SIMON LADDER (L-1)	1988	TRUCK	Poor	Weekly	23,900	24,360	0	Diesel		1.4	\$ 1,600,000
Fire	THOR TT 30FK (SAFE Trailer)	1997	EQUIP	Poor	No longer used	NA		0		NA		
Fire	KME EXCEL PUMPER (E-3)	1999	TRUCK	Fair	Daily	52,800	55,258	2	Diesel		3.1	\$ 650,000
Fire	FORD F350 (R-3)	2000	TRUCK	Poor	No longer used	57,400		0	Diesel	NA	9.3	
Fire	EONE PUMPER (E-5)	2001	TRUCK	Fair	Weekly	106,388	108,249	3	Diesel		4.9	\$ 650,000
Fire	CARGO UTILITY (MDU)	2002	EQUIP	Good	As needed	NA	NA	0				\$ 3,000
Fire	EONE PUMPER (E-4)	2003	TRUCK	Good	Weekly	58,500	60,625	5	Diesel		4.2	\$ 650,000
Fire	INTL NAVISTAR (R-24)	2004	AMBULANCE	Fair	No longer used	196,700		0	Diesel	NA	7.2	
Fire	MERCURY GRAND MARQUIS	2004	SEDAN	Fair	Weekly	132,000		0	Gasoline		14.0	
Fire	KARAVAN UTILITY (Gator/Snow)	2005	EQUIP	Good		NA	NA	0				\$ 2,000
Fire	SPARTAN BIG EASY (RSQ-1)	2006	TRUCK	Good	Weekly	9,800	10,048	10	Diesel		11.7	\$ 600,000
Fire	FORD 500 (R-10)	2007		Fair	Daily	156,400	148,422	3	Gasoline		16.2	\$ 40,000
Fire	FORD TAURUS (R-8)	2009	SEDAN	Fair	Daily	148,100	151,970	5	Gasoline		16.8	\$ 40,000
Fire	E-ONE C11 (E-2)	2009		Good	Daily	50,900	55,316	8	Diesel		4.9	\$ 800,000
Fire	FORD ESCAPE (R-9)	2010		Good	Daily	67,000	72,338	5	Gas/Hybrid		23.7	\$ 35,000
Fire	HORTON TERRASTAR (R-11)	2012	AMBULANCE	Fair	No longer used	177,000		0	Diesel	NA	6.7	\$ 300,000
Fire	HORTON TERRASTAR (R-12)	2013	AMBULANCE	Fair	Daily	148,000	153,809	2	Diesel		8.4	\$ 350,000
Fire	FORD EXPLORER (X-3)	2013		Good	Daily	162,603	176,859	5	Gasoline		18.2	\$ 45,000
Fire	EONE TYPHOON PUMPER (E-1)	2014	TRUCK	Good	Daily	42,235	48,980	13	Diesel		5.0	\$ 650,000
Fire	FORD SRWSUP F350 (R-2)	2015		Good	Daily	18,400	21,487	9	Gasoline		7.4	\$ 50,000
Fire	FORD HORTON F550 (R-15)	2015		Good	Daily	139,000	152,115	4	Diesel		8.4	\$ 350,000
Fire	FORD EXPLORER (X-2)	2016	TRUCK	Good	Daily	46,900	54,596	8	Gasoline		13.8	\$ 45,000
Fire	FORD F550 AMBULANCE (R-16)	2016	AMBULANCE	Good	Daily	93,600	117,217	10	Diesel		9.0	\$ 350,000
Fire	FORD TRANSIT (R-5)	2017		Good	Weekly	3,448	4,911	10	Gasoline		11.8	\$ 45,000
Fire	FORD EXPLORER (X-1)	2017	SUV	Good	Daily	82,100	100,805	9	Gasoline		13.1	\$ 40,000
Fire	FORD F550 AMBULANCE (R-18)	2018	AMBULANCE	Good	Daily	58,900	84,366	7	Diesel	NA	9.3	\$ 45,000
Fire	MAKO AIR COMPRESSOR	2018	EQUIP	Good	Weekly	NA	NA	0				\$ 30,000
Fire	FORD F350 (R-4)	2021	TRUCK	Excellent	Seasonally		570	15	Gasoline			\$ 60,000
Highway	STOW UTILITY	1983	EQUIP			NA	NA					\$ 1,000
Highway	BOMBARDIER TRLR	1983	EQUIP			NA	NA					\$ 4,000
Highway	STOW TRAILER	1986	EQUIP			NA	NA					\$ 1,000
Highway	STOW TRAILER CEMENT MIX	1987	EQUIP			NA	NA					\$ 1,000
Highway	HOMEMADE TRAILER	1994	EQUIP			NA	NA					\$ 1,000
Highway	HOMEMADE TRAILER	1994	EQUIP			NA	NA					\$ 1,000
Highway	ATLAS COPCO COMP TRAIL	1996	EQUIP			NA	NA					\$ 15,500
Highway	INTERNATIONAL DUMP	1998	EQUIP									\$ 35,000
Highway	INTNL 4900 DUMP	2000	EQUIP									\$ 91,699
Highway	INTERNATIONAL 4900	2000	EQUIP									\$ 91,700
Highway	Chevrolet 4x4 Utility P/U, w/plow	2002	TRUCK	Good	Seasonally	105,872	106,161	0	Gasoline			\$ 25,000
Highway	CAM UTILITY	2003	EQUIP			NA	NA					\$ 3,800
Highway	John Deere 6120 (guardrail mower)	2004	EQUIP	Good	Seasonally	4,941	5,269	3	Diesel			\$ 102,610
Highway	Elgin Sweeper	2004	SWEEP	Poor	Seasonally	45,432	46,464	0	Diesel	NA		\$ 172,000
Highway	MAC UTILITY TRAILER	2004	EQUIP			NA	NA					\$ 7,500
Highway	JOHN DEERE 6120	2004	EQUIP									\$ 102,000
Highway	Chevrolet C4500 Dump 4X4 w/plow	2005	DUMP	Good	Weekly	67,258	68,361	1	Diesel	4WD	10.1-5.4	\$ 49,152
Highway	CHEVROLET MD C-SERIES	2005	EQUIP									\$ 50,000
Highway	Int. Dump-Sander w/plow	2006	DUMP	Poor	Weekly	90,367	90,781	0	Diesel		13.2-1.9	\$ 170,000
Highway	CHEVY C4500 KODIAK	2006		Fair	Weekly	20,558	23,295	0	Diesel		6.1-4.1	\$ 39,918
Highway	Terex HR16 Mini	2006	EQUIP	Fair	Seasonally	4,161	4,322	2	Diesel	NA		
Highway	MAC UTILITY TRAILER	2007	EQUIP			NA	NA					\$ 8,500
Highway	Chevy 5500 2x4 w/plow	2009	TRUCK	Good	Weekly	36,252	36,406	3	Diesel	2WD	9.0-2.0	\$ 55,000
Highway	Komatsu WB156PS-5 Backhoe w/plow	2009	EQUIP	Fair	Monthly	5,767	5,858	3	Diesel			\$ 124,307
Highway	Chevrolet 2500 Pickup w/plow	2010	TRUCK	Fair	Seasonally	104,508	107,735	0	Gasoline			\$ 42,510
Highway	Volvo EW160 Excavator	2010	EQUIP	Good	Monthly	2,725	2,861	9	Diesel			\$ 140,000
Highway	STEP UTILITY TRAILER	2010	EQUIP			NA	NA					\$ 50,000
Highway	Chevy 1 Ton, Dump/ sander	2012	DUMP	Good	Weekly	57,033	59,868	6	Gasoline		10.7-5.5	\$ 39,775
Highway	Chevy K2500 HD Pickup truck	2013	TRUCK	Good	Weekly	63,953	70,496	7	Gasoline		15.9-7.6	\$ 25,500
Highway	Bomag BW900 (Roller 1.5 ton dbl drum)	2013	EQUIP	Good	Monthly	120	1,297	12	Diesel	NA		\$ 12,950
Highway	ATLAS COMPRESSOR TRAILER	2013	EQUIP			NA	NA					\$ 13,750
Highway	Freightliner 10 wheel dump, plow, sander	2014	DUMP	Good	Weekly	41,781	42,924	13	Diesel		11.6-2.3	\$ 186,966
Highway	Freightliner 10 wheel dump, plow, sander	2014	DUMP	Good	Weekly	40,245	41,517	13	Diesel		15.6-2.7	\$ 185,866
Highway	Freightliner sander dump w/4way plow	2014	DUMP	Good	Weekly	47,234	48,644	13	Diesel		11.2-2.2	\$ 163,256
Highway	Bobcat Compact Track Loader	2014	EQUIP	Good	Monthly	1,283	1,373	8	Diesel	NA		\$ 70,000
Highway	Chevy Silverado 3500 HD 1 ton dump	2015	DUMP	Good	Weekly	44,548	48,960	9	Gasoline	4WD	19.2-4.2	\$ 37,713

Department	Make & Model	Age (Year Purchased)	Market Class	Condition	Frequency of Use (weekly, monthly, seasonally)	1/1/21 Mileage	10/1/2021 Mileage	Est. Remaining Useful Life (years/ miles)	Fuel Type	Drive Type	MPG	Replacement Value
Highway	John Deere 544K 4WD Loader	2015	EQUIP	Good	Weekly	3,454	3,665	14	Diesel	NA		\$ 135,505
Highway	CAM UTILITY TRAILER	2015	EQUIP			NA	NA					\$ 9,290
Highway	Chevy Silverado Pickup	2016	TRUCK	Excellent	Weekly	59,963	66,391	10	Diesel		14.6-4.7	\$ 50,346
Highway	MBV3 sidewalk tractor.	2016	EQUIP	Excellent	Weekly	491	524	15	Diesel			\$ 179,873
Highway	Chevy 2500 4x4 Utility Body	2017	TRUCK	Excellent	Weekly	41,115	46,397	11	Gasoline	4WD	11-7.1	\$ 47,287
Highway	Chevy 1 Ton, Dump/sander	2017	DUMP	Excellent	Weekly	33,729	38,532	11	Gasoline	4WD	22-5.5	\$ 56,052
Highway	Freightliner sander dump w/4way plow	2017	DUMP	Excellent	Weekly	21,278	22,171	16	Gasoline		18.8-4.5	\$ 173,410
Highway	Chevy 2500 4x4 Utility Body	2018	TRUCK	Excellent	Weekly	38,536	45,370	12	Gasoline	4WD	20.9-3.1	\$ 47,820
Highway	Freightliner Dump truck w/plow	2020	DUMP	Excellent	weekly	3,471	6,023	19	Diesel		10.6-2.2	\$ 154,905
IT	NISSAN LEAF	2015	SEDAN						Electric	NA		\$ 30,243
Jones	FORD E350	2006		Poor								\$ 18,250
Maintenance	Chevrolet 3/4 Ton Van	2005	VAN	Fair	Weekly	137,786	138,677	4	Gasoline	4WD	12.1-10.4	\$ 25,000
Maintenance	Chevrolet 4x4 Pickup w/plow	2008	TRUCK	Good	Weekly	108,459	112,110	2	Diesel	4WD	35.2-12.0	\$ 49,000
Parks	INTN'L TRAILER	1990	EQUIP			NA	NA					\$ 1,000
Parks	CROSS CTY TRAILER	1995	EQUIP			NA	NA					\$ 1,200
Parks	Ford Tractor	1996	EQUIP	Fair	Seasonally	3,268	3,329	0	Gasoline	NA		\$ 16,800
Parks	GIANT VAC LEAF	1997	EQUIP			NA	NA					\$ 6,800
Parks	TIMBERWOLF	2004	EQUIP			NA	NA					\$ 2,400
Parks	Chevrolet 3/4 4X4 w/plow	2005	TRUCK	Fair	Weekly	151,434	152,328	0	Gasoline	4WD		\$ 44,000
Parks	Chevy 5500 2x4 w/plow(hoisting lift installed)	2009	TRUCK	Good	Weekly	76,343	80,366	3	Gasoline	2WD	5.3-4	\$ 31,750
Parks	Wacker Loader-WL30	2011	EQUIP	Good	Weekly	2,075	2,102	5	Diesel	NA		\$ 50,000
Parks	3/4 Ton Pickup Truck	2012	TRUCK	Good	Weekly	63,402	65,837	6	Gasoline	4WD	13.5-3	\$ 30,767
Parks	Chevy 1 Ton Dump Truck	2012	DUMP	Good	Weekly	31,333	33,018	6	Gasoline		14.7-5.6	\$ 45,525
Parks	Bobcat tractor (utility work machine)	2013	EQUIP	Good	Weekly	2,182	2,234	7	Diesel	NA		\$ 56,000
Parks	Toro Mower Model 4010	2014	EQUIP	Good	Seasonally	1,340	1,844	8	Gasoline	NA		\$ 70,000
Parks	Toro Mower Model 4000	2014	EQUIP	Good	Seasonally	777	1,143	8	Gasoline	NA		\$ 70,000
Parks	Chevy Silverado 2500 HD 4x4 pickup	2015	TRUCK	Good	Weekly	31,961	34,322	9	Gasoline	4WD	10.8-6.5	\$ 28,846
Parks	CAM UTILITY TRAILER	2015	EQUIP			NA	NA					\$ 5,925
Parks	Ford F550 4X2 switch N Go	2016		Good	Weekly	23,491	26,661	10	Gasoline	4WD	5.7-2.3	\$ 52,156
Parks	Chevy Silverado 2500 HD 4x4 pickup	2016	TRUCK	Excellent	Weekly	41,460	45,530	10	Gasoline	4WD	13.3-6.9	\$ 37,618
Parks	Freightliner Bucket Truck	2018		Excellent	Weekly	8,444	10,354	12	Diesel	NA	3.5-2.8	\$ 81,402
Parks	Chevy 2500 4x4 Utility Body	2018	TRUCK	Excellent	Weekly	24,272	29,162	12	Gasoline	4WD	11.6-5	\$ 40,000
Police	DODGE RAM VAN	1997	VAN	Poor	Monthly	58,325	58,573	1,675	Gasoline	2WD	16	\$ 21,500
Police	CHEVROLET SILVERADO K2500 PICKUP	2001	TRUCK	Poor	Daily	101,314	101,438	100	Gasoline	4WD	11	\$ 20,700
Police	INTERNATIONAL NAVISTAR TRUCK	2001	TRUCK	Poor	Monthly	117,648	117,651	2,500	Diesel	2WD	8	\$ 161,000
Police	SMTM MSN SPEED TRAILER	2002	EQUIP	Poor	Daily	N/A	N/A	N/A	N/A	N/A	N/A	\$ 14,085
Police	FORD ECONOVAN E250	2003	VAN	Good	Weekly	6,540	6,543	93,460	Gasoline	2WD	16	\$ 25,700
Police	TRITAN UTILITY TRAILER	2003	EQUIP	Good	Weekly	N/A	N/A	N/A	N/A	N/A	N/A	\$ 1,000
Police	CHEVROLET SILVERADO PICKUP	2004	TRUCK	Poor	Daily	67,528	71,148	6,000	Gasoline	4WD	15	\$ 19,200
Police	CHEVROLET SILVERADO PICKUP	2008	TRUCK	Poor	Daily	102,855	107,561	1,000	Gasoline	4WD	18	\$ 18,900
Police	HONDA ACCORD SEDAN	2009	SEDAN	Poor	Daily	144,475	150,542	1,000	Gasoline	2WD	28	\$ 20,000
Police	PACE UTILITY TRAILER	2009	EQUIP	Good	Monthly	N/A	N/A	N/A	N/A	N/A	N/A	\$ 4,369
Police	HD FLHTP ELECTRA GLIDE MOTORCYCLE	2010	MOTORCYCLE	Good	Seasonal	10,452	12,159	39,548	Gasoline	1WD	N/A	\$ 20,710
Police	HD FLHTP ELECTRA GLIDE MOTORCYCLE	2011	MOTORCYCLE	Good	Seasonal	8,248	8,872	41,752	Gasoline	1WD	N/A	\$ 20,710
Police	FORD EXPEDITION SSV	2012	SUV	Good	Daily	69,856	72,473	30,144	Gasoline	2WD	15	\$ 42,251
Police	FORD FUSION HYBRID SEDAN	2012	SEDAN	Good	Daily	74,791	81,557	25,209	Hybrid	2WD	41	\$ 34,900
Police	FORD FUSION HYBRID SEDAN	2012	SEDAN	Fair	Daily	50,090	55,409	44,591	Hybrid	2WD		
Police	FORD TAURUS SEDAN	2013	SEDAN	Poor	Daily	125,714	131,075	100	Gasoline	2WD	21	\$ 31,700
Police	FORD ECONOVAN E350	2013	VAN	Good	Weekly	6,336	6,724	93,664	Gasoline	2WD	12	\$ 51,809
Police	FORD POLICE INTERCEPTOR SEDAN	2014	SEDAN	Good	Daily	85,367	91,069	8,931	Gasoline	AWD	21	\$ 37,864
Police	FORD POLICE INTERCEPTOR SEDAN	2014	SEDAN	Fair	Daily	54,042	59,926	40,074	Gasoline	AWD	21	\$ 37,117
Police	FORD POLICE INTERCEPTOR UTILITY	2015	SUV	Good	Daily	88,472	98,785	1,215	Gasoline	AWD	18	\$ 44,200
Police	FORD EXPLORER UTILITY	2016	SUV	Good	Daily	80,630	90,199	9,801	Gasoline	4WD	19	\$ 38,885
Police	FORD POLICE INTERCEPTOR UTILITY	2017	SUV	Poor	Daily	100,710	111,367	1,000	Gasoline	AWD	17	\$ 41,528
Police	FORD EXPLORER UTILITY	2017	SUV	Good	Daily	46,483	53,425	46,575	Gasoline	AWD	19	\$ 35,700
Police	FORD POLICE INTERCEPTOR UTILITY	2017	SUV	Good	Daily	48,970	57,965	42,035	Gasoline	AWD	17.0	\$ 44,700
Police	FORD POLICE INTERCEPTOR UTILITY	2019	SUV	Good	Daily	42,914	62,511	42,914	Gasoline	AWD	17	\$ 44,636
Police	FORD POLICE INTERCEPTOR UTILITY	2019	SUV	Good	Daily	16,632	32,255	67,745	Gasoline	AWD	17.0	\$ 44,812
Police	FORD POLICE INTERCEPTOR UTILITY	2019	SUV	Good	Daily	36,370	52,726	47,274	Gasoline	AWD	17.0	\$ 41,217
Police	FORD POLICE INTERCEPTOR UTILITY	2019	SUV	Good	Daily	67,123	88,099	11,901	Gasoline	AWD	17.0	\$ 43,700
Police	FORD POLICE INTERCEPTOR UTILITY	2019	SUV	Good	Daily	42,914	59,192	40,808	Gasoline	AWD	19.0	\$ 40,162
Police	FORD POLICE INTERCEPTOR UTILITY	2019	SUV	Good	Daily	3,737	9,107	90,893	Gasoline	AWD	17.0	\$ 44,812
Police	FORD EXPLORER UTILITY	2019	SUV	Good	Daily	34,206	52,979	47,021	Gasoline	AWD	19.0	\$ 43,373
Police	FORD EXPLORER UTILITY	2019	SUV	Good	Daily	35,087	46,817	53,183	Gasoline	AWD		
Police	FORD FUSION POLICE RESPONDER HYBRID SE	2020	SEDAN	Good	Daily	8,698	14,804	91,302	Hybrid	2WD	38.0	\$ 34,918
Police	ATS ATS-5 SPEEDALERT 24 MESSAGING TRAIL	2020	EQUIP	Good	Daily	N/A	N/A	N/A	N/A	NA	N/A	\$ 21,449
Police	ATS ATS-5 SPEEDALERT 24 MESSAGING TRAIL	2020	EQUIP	Good	Daily	N/A	N/A	N/A	N/A	NA	N/A	\$ 21,449
Police	ATS ATS-5 SPEEDALERT 24 MESSAGING TRAIL	2020	EQUIP	Good	Daily	N/A	N/A	N/A	N/A	NA	N/A	\$ 21,449
Police	ATS ATS-5 SPEEDALERT 24 MESSAGING TRAIL	2020	EQUIP	Good	Daily	N/A	N/A	N/A	N/A	NA	N/A	\$ 21,449
Police	ATS ATS-5 SPEEDALERT 24 MESSAGING TRAIL	2020	EQUIP	Good	Daily	N/A	N/A	N/A	N/A	NA	N/A	\$ 21,449
Police	FORD POLICE INTERCEPTOR UTILITY HYBRID	2021	SUV	Good	Daily	N/A	15,666	84,334	Hybrid	AWD	24	\$ 62,304
Recreation	VALLEY TRAILER	1996	EQUIP	Deceased		n/a	n/a					\$ 1,000
Recreation	CHEVROLET UPLANDER	2008	TRUCK	Fair-Poor	Seasonally/Monthly	41,443	42,251	3	Gasoline		16.0	\$ 40,000
Recreation	CHEVROLET SILVERADO	2017	TRUCK	Excellent	Seasonally/Monthly	8,001	9,126	10	Gasoline		18.0	\$ 40,000
Recreation	CROSS COUNTRY TRAILER	2017	EQUIP	Good	Seasonally/Monthly	n/a	n/a	10	n/a	NA	n/a	\$ 3,500
Schools	LONG CHIH	2000	EQUIP	Good	Monthly	NA	NA	NA	NA	NA	NA	\$ 2,899
Schools	MID ATLANT MAG612	2001	EQUIP	Fair	Monthly	NA	NA	NA	NA	NA	NA	\$ 1,200
Schools	CHEVROLET EXPRESS VAN	2004	VAN	Poor	Weekly	142,474	143,697	6,303	Gasoline	2WD	15.0	\$ 21,100
Schools	CHEVROLET SILVERADO	2004	TRUCK	Poor	Weekly	45,639	37,125	0	Gasoline		15.0	\$ 27,952
Schools	CHEVROLET EXPRESS VAN	2004	VAN	Poor	Weekly	144,432	145,559	0	Gasoline	2WD	15.0	\$ 21,100
Schools	CHEVROLET EXPRESS VAN	2007	VAN	Good	Weekly	50,664	52,170	147,830	Gasoline	2WD	14.0	\$ 24,000
Schools	CHEVROLET EXPRESS VAN	2007	VAN	Good	Weekly	48,133	51,164	148,836	Gasoline	2WD	14.0	\$ 24,000
Schools	CHEVROLET SILVERADO	2007	TRUCK	Fair	Weekly	34,220	35,654	64,346	Gasoline	2WD	17.0	\$ 20,000
Schools	CHEVROLET SILVERADO	2007	TRUCK	Fair	Weekly	13,649	15,007	84,993	Gasoline	2WD	17.0	\$ 36,823
Schools	CHEVROLET EXPRESS VAN	2008	VAN	Poor	Weekly	210,649	211,578	0	Gasoline	2WD	15.0	\$ 25,000
Schools	CHEVROLET EXPRESS VAN	2008	VAN	Poor	Weekly	197,260	197,833	0	Gasoline	2WD	15.0	\$ 25,000
Schools	CHEVROLET EXPRESS VAN	2008	VAN	Poor	Weekly	189,688	192,015	0	Gasoline	2WD	15.0	\$ 25,000
Schools	BLUEBIRD	2009	BUS	Fair	Weekly	143,023	145,550	0	Diesel	2WD	6.0	\$ 75,000
Schools	BLUEBIRD	2009	BUS	Fair	Monthly	99,218	99,621	0	Diesel	2WD	6.0	\$ 75,000

Department	Make & Model	Age (Year Purchased)	Market Class	Condition	Frequency of Use (weekly, monthly, seasonally)	1/1/21 Mileage	10/1/2021 Mileage	Est. Remaining Useful Life (years/ miles)	Fuel Type	Drive Type	MPG	Replacement Value
Schools	CHEVROLET EXPRESS VAN	2010	VAN	Good	Weekly	47,235	48,529	151,471	Gasoline	2WD	17.0	\$ 25,000
Schools	CHEVROLET EXPRESS NON STD	2010	VAN	Good	Weekly	130,460	139,461	60,539	Gasoline	2WD	12.0	\$ 75,000
Schools	CHEVROLET EXPRESS VAN	2010	VAN	Good	Weekly	172,855	182,884	17,116	Gasoline	2WD	17.0	\$ 30,000
Schools	CHEVROLET SILVERADO	2011	TRUCK	Good	Weekly	17,305	18,313	81,687	Gasoline		17.0	\$ 38,147
Schools	THOMAS BUS	2011	BUS	Fair	Monthly	112,853	113,154	0	Diesel	2WD	6.0	\$ 75,000
Schools	CHEVROLET SILVERADO	2013	TRUCK	Good	Weekly	8,533	9,343	90,657	Gasoline	4WD	17.0	\$ 40,208
Schools	FORD ECOVAN	2013	VAN	Good	Weekly	112,965	120,447	79,553	Gasoline	2WD	14.0	\$ 42,459
Schools	CHEVROLET EXPRESS VAN	2014	VAN	Good	Weekly	112,131	124,274	75,726	Gasoline	2WD	15.0	\$ 23,079
Schools	JOHN DEERE GATOR	2014	EQUIP	Good	Seasonally	261.3 Hrs	291.0 Hrs	NA	Gasoline	NA	NA	\$ 11,086
Schools	CHEVROLET EXPRESS VAN	2015	VAN	Good	Weekly	42,610	126,322	73,678	Gasoline	2WD	17.0	\$ 30,000
Schools	FORD TRANSIT VAN	2016	VAN	Excellent	Weekly	21,344	26,360	173,640	Gasoline	2WD	23.0	\$ 49,926
Schools	THOMAS FRTLNR 311TS	2016	BUS	Excellent	Weekly	58,186	64,026	41,814	Diesel	2WD	6.0	\$ 82,500
Schools	FREIGHTLINER BUS	2016	BUS	Good	Weekly	58,977	62,071	37,929	Diesel	2WD	6.0	\$ 81,359
Schools	NISSAN LEAF	2017	SEDAN	Excellent	Weekly	2,880	3,891	96,109	Electric	2WD	NA	\$ 18,000
Schools	FORD TRACON	2017		Poor	Monthly	98,059	98,402	1,598	Gasoline	2WD	16.0	\$ 20,000
Schools	CHEVROLET SILVERADO	2017	TRUCK	Excellent	Weekly	6,173	6,904	93,096	Gasoline	4WD	17.0	\$ 45,000
Schools	ELION BUS	2017	BUS	Fair	Weekly	20,856	22,641	77,359	Electric	2WD	NA	\$ 325,000
Schools	FORD TRANSIT VAN	2018	VAN	Excellent	Weekly	50,574	61,534	138,466	Gasoline	2WD	23.0	\$ 35,488
Schools	BLUE BIRD BBCV3303 BUS	2018	BUS	Excellent	Weekly	39,804	43,361	56,639	Gasoline	2WD	6.0	\$ 82,358
Schools	FORD TRANSIT VAN	2019	VAN	Excellent	Weekly	8,580	17,089	182,911	Gasoline	2WD	25.0	\$ 49,926
Schools	BLUEBIRD 3303 SCHOOL BUS	2019	BUS	Excellent	Weekly	17,857	22,713	77,287	Diesel	2WD	6.0	\$ 75,000
Schools	SCAG 022A00644	2019	EQUIP	Excellent	Seasonally	NA	NA	NA	NA	NA	NA	\$ 6,344
Schools	INTERNATIONAL ICRP	2020	BUS	Excellent	Weekly	2,823	6,474	97,177	Diesel	2WD	6.0	\$ 88,860
Sewer	GEN. TRAILER-MGS	1996	EQUIP			NA	NA					\$ 20,000
Sewer	VALLEY UTILITY	1998	EQUIP			NA	NA					\$ 8,000
Sewer	INTST CARGO TRAILER	2000	EQUIP			NA	NA					\$ 2,899
Sewer	CMFB UTILITY TRAILER	2008	EQUIP			NA	NA					\$ 15,000
Sewer	Wacker Loader-WL25	2009	EQUIP	Good	Weekly	2,489	2,498	8	Diesel	NA		\$ 51,493
Sewer	Chevy 2500 HD	2012	TRUCK	Good	Weekly	66,659	71,659	6	Gasoline		9.3-5.6	\$ 36,517
Sewer	Freightliner 114SD Sewer Jet	2014		Good	Weekly	17,850	19,798	13	Diesel		2.0	\$ 344,626
Sewer	CROSS COUNTRY TRAILER	2015	EQUIP			NA	NA					\$ 2,358
Sewer	Chevy Silverado Pickup	2016	TRUCK	Excellent	Weekly	35,034	39,522	10	Gasoline	4WD	27.6-7.0	\$ 40,000
Sewer	Chevrolet 4x4 Silverado pickup	2017	TRUCK	Excellent	Weekly	18,066	19,846	11	Gasoline	4WD	14.3-9.8	\$ 38,629
Sewer	Chevy Colorado	2019	TRUCK	Excellent	Weekly	25,845	34,093	13	Gasoline	4WD	25.4-6.4	\$ 28,250
Sewer	Chevy 1 ton Dump 4x4	2020	DUMP	Excellent	Weekly	1,156	1,666	1	Gasoline		5.2-2.7	\$ 48,138
Solid Waste	Mack Trash Truck	1992	TRUCK	Fair	Weekly	77,098	77,098	5	Diesel	NA	2.0	\$ 750
Solid Waste	J.D. 544G w/plow	1996		Poor	Weekly	19,940	19,294	1	Diesel			\$ 98,000
Solid Waste	INTL 7600	2003	EQUIP									\$ 135,000
Solid Waste	TWF UTILITY TRAILER	2009	EQUIP			NA	NA					\$ 3,000
Solid Waste	Chevy 2500 4x4 w/plow	2011	TRUCK	Fair	Weekly	41,417	42,138	5	Gasoline	4WD		\$ 32,000
Solid Waste	Freightliner Roll Off Truck	2021	TRUCK	Excellent	Weekly	4,555	11,046	15	Diesel	NA	5.2-4	\$ 179,783
TCOA	EL DORADO AEROTECH 22 passenger	2004	VAN	Poor	No longer used	16,169	16,169		Diesel		7.0	\$ 66,256
TCOA	DODGE CARAVAN 7 passenger	2010	VAN	Good	Daily	51,510	51,564	10	Gasoline		17.0	\$ 20,000
TCOA	DODGE GRAND CARAVAN 7 passenger	2016	VAN	Good	Daily	3,641	4,229	15	Gasoline		17.0	\$ 22,268
TENG	Chevrolet 2500 HD w/plow	2005	TRUCK	Fair	Seasonally	101,112	104,004	0	Gasoline		15-13.3	\$ 40,000
TENG	Chevrolet Malibu	2010	SEDAN	Poor	Weekly	55,780	56,419	0	Gasoline	4WD		\$ 19,853
TENG	Chevy 4x4 Colorado	2010	TRUCK	Good	Weekly	40,016	43,222	4	Gasoline	4WD	15.4-13.5	\$ 21,900
TENG	Chevy Equinox	2013	SUV	Good	Weekly	21,125	22,908	7	Gasoline		19.3-14.7	\$ 23,594
TENG	Toyota Tacoma 4x2 access cab pickup	2014	TRUCK	Good	Weekly	27,276	31,463	8	Gasoline	4WD	18.1-8.7	\$ 20,900
TENG	Chevy Colorado	2015	TRUCK	Good	weekly	68,000	72,339	9	Gasoline		17-16	\$ 25,000
Traffic	Ford L550 Aerial lift truck	2013		Fair	Weekly	33,368	34,182	8	Diesel	NA	9.2-6.2	\$ 113,000
Traffic	Chevrolet Silverado 4x4	2019	TRUCK	Excellent	Weekly	8,844	14,730	13	Gasoline	4WD	8.8-6.2	\$ 231,764
Trailers	NOT SUBJECT TO GREEN COMMUNITIES											
Tree	INTN'L TRAILER	1990	EQUIP			NA	NA					\$ 1,000
Tree	BANDIT BRUSH CHIPPER	1998	EQUIP			NA	NA					\$ 23,414
Tree	MODEL UTILITY TRAILER	2017	EQUIP			NA	NA					\$ 57,000
Water	TOTE-EM TRAILER	1981	EQUIP			NA	NA					\$ 12,000
Water	CROSS CTY TRAILER	1995	EQUIP			NA	NA					\$ 1,200
Water	CHEVROLET SILVERADO	2001	EQUIP									\$ 33,779
Water	Chevrolet 4X4 w/plow	2005	TRUCK	Fair	Seasonally	135,143	142,000	0	Gasoline	4WD		\$ 40,000
Water	Chevy 4X4 Pickup	2007	TRUCK	Fair	Weekly	136,886	138,019	0	Gasoline	4WD		\$ 39,226
Water	CHEVROLET SILVERADO	2007	EQUIP									\$ 40,000
Water	TRITON TRAILER	2008	EQUIP			NA	NA					\$ 21,392
Water	Chevy Pickup truck	2010	TRUCK	Good	Weekly	107,628	112,487	4	Gasoline		15.7-5.5	\$ 42,510
Water	Chevy 3500 4x4 dump w/plow	2011	TRUCK	Good	Weekly	25,828	26,367	5	Gasoline	4WD	13.5-2.5	\$ 37,302
Water	Chevy 2500 4x4 w/plow	2011	TRUCK	Good	Weekly	100,941	103,841	5	Gasoline	4WD	7.5-6.6	\$ 32,000
Water	Chevy Colorado	2012	TRUCK	Good	Weekly	67,017	75,500	6	Gasoline		17.7-12.5	\$ 23,557
Water	Cat. 420E Backhoe Loader	2012	EQUIP	Good	Monthly	2,528	2,620	11	Diesel			\$ 93,000
Water	CAM UTILITY TRAILER	2013	EQUIP			NA	NA					\$ 6,398
Water	Toyota Tacoma 4x4 access cab pickup	2014	TRUCK	Good	Weekly	48,395	50,550	8	Gasoline	4WD	15.7-14.1	\$ 25,000
Water	Chevy Silverado 2500HD 4x4 pickup	2015	TRUCK	Good	Weekly	45,354	50,500	9	Gasoline	4WD	11-7.1	\$ 28,846
Water	Chevy Silverado 2500HD 4x4 pickup	2016	TRUCK	Excellent	Weekly	29,255	31,514	10	Gasoline	4WD	5.7-5.1	\$ 38,000
Water	Chevy Van	2017	VAN	Excellent	Weekly	50,550	58,911	11	Gasoline		18-13.6	\$ 40,006
Water	Chevy Silverado 2500HD 4x4 pickup	2018	TRUCK	Excellent	Weekly	25,889	31,794	12	Gasoline	4WD	13.5-7	\$ 38,630
Water	Chevy Equinox AWD	2019	SUV	Excellent	Weekly	12,798	16,739	13	Gasoline	AWD	27.3-19.3	\$ 25,047
Water	Chevy 4X4 Pickup	2020	TRUCK	Excellent	Weekly	5,538	14,000	14	Gasoline	4WD	15.6-5.1	\$ 43,497

Appendix B: Actual and Projected Debt Schedules

Ten Year Debt Schedule (Does not include enterprise funds)												
Updated 4.20.22												
Project	Total Amount	FY23	FY24	FY25	FY26	FY27	FY28	FY29	FY30	FY31	FY32	Principal Remaining
Central Fire Station Repairs	\$ 184,000	\$ 18,584	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Road Paving	\$ 1,000,000	\$ 101,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Pumper Truck	\$ 400,000	\$ 42,400	\$ 41,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
East Street Building	\$ 700,000	\$ 74,200	\$ 72,800	\$ 71,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
l - Net Loop	\$ 589,000	\$ 76,650	\$ 73,650	\$ 71,250	\$ 68,850	\$ 67,050	\$ 65,250	\$ 63,450	\$ 56,650	\$ -	\$ -	\$ -
Jones Library Addition/Renovation	\$ 15,751,810	\$ 1,064,280	\$ 1,065,588	\$ 1,064,088	\$ 1,066,338	\$ 1,067,088	\$ 1,066,338	\$ 1,064,088	\$ 1,065,338	\$ 1,064,838	\$ 1,064,350	\$ 9,025,000
Police Facility Chiller - AU	\$ 450,000	\$ 58,500	\$ 57,150	\$ 55,800	\$ 54,450	\$ 53,100	\$ 51,750	\$ 50,400	\$ 49,050	\$ 47,700	\$ 46,350	\$ -
Fire Department Pumper - AU	\$ 450,000	\$ -	\$ 103,500	\$ 100,800	\$ 98,100	\$ 95,400	\$ 92,700	\$ -	\$ -	\$ -	\$ -	\$ -
Public Works Sweeper - AU	\$ 310,000	\$ 71,300	\$ 69,440	\$ 67,580	\$ 65,720	\$ 63,860	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Crocker Farm Gym Repair	\$ 350,000	\$ -	\$ 80,500	\$ 78,400	\$ 76,300	\$ 74,200	\$ 72,100	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Pumper Truck	\$ 650,000	\$ -	\$ -	\$ 149,500	\$ 145,600	\$ 141,700	\$ 137,800	\$ 133,900	\$ -	\$ -	\$ -	\$ -
Mill River Playground	\$ 400,000	\$ -	\$ -	\$ 52,000	\$ 50,800	\$ 49,600	\$ 48,400	\$ 47,200	\$ 46,000	\$ 44,800	\$ 43,600	\$ 80,000
War Memorial Playground	\$ 350,000	\$ -	\$ -	\$ 45,500	\$ 44,450	\$ 43,400	\$ 42,350	\$ 41,300	\$ 40,250	\$ 39,200	\$ 38,150	\$ 70,000
Crocker Farm HVAC/Windows Replacement	\$ 990,000	\$ -	\$ -	\$ -	\$ 128,700	\$ 125,730	\$ 122,760	\$ 119,790	\$ 116,820	\$ 113,850	\$ 110,880	\$ 297,000
Ladder Truck	\$ 1,500,000	\$ -	\$ -	\$ 195,000	\$ 190,500	\$ 186,000	\$ 181,500	\$ 177,000	\$ 172,500	\$ 168,000	\$ 163,500	\$ 300,000
Crocker Farm Roof Replacement	\$ 2,600,000	\$ -	\$ -	\$ -	\$ -	\$ 208,000	\$ 204,100	\$ 200,200	\$ 196,300	\$ 192,400	\$ 188,500	\$ 1,820,000
Bond Anticipation Note Interest - Estimate		\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ -
Rock Farm So. East Street CPA	\$ 60,000	\$ 6,360	\$ 6,180	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ann Whalen CPA	\$ 110,000	\$ 11,660	\$ 11,330	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Rolling Green Affordable Housing CPA	\$ 1,250,000	\$ 136,800	\$ 134,200	\$ 81,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Groff Park CPA	\$ 500,000	\$ 103,550	\$ 98,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Kendrick Park CPA	\$ 259,000	\$ 45,850	\$ 38,850	\$ 37,450	\$ 36,050	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Kieras Land Acquisition CPA	\$ -	\$ 25,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Belchertown Road Land Purchase CPA	\$ 600,000	\$ 84,000	\$ 81,600	\$ 79,200	\$ 76,800	\$ 74,400	\$ 72,000	\$ 69,600	\$ 67,200	\$ 64,800	\$ 62,400	\$ -
Jones Library Historic Preservation CPA	\$ 1,000,000	\$ -	\$ 115,000	\$ 127,000	\$ 124,000	\$ 121,000	\$ 118,000	\$ 115,000	\$ 112,000	\$ 109,000	\$ 106,000	\$ 100,000
Valley CDC - SRO Studio Apts CPA	\$ 500,000	\$ 75,000	\$ 72,500	\$ 70,000	\$ 67,500	\$ 65,000	\$ 62,500	\$ 60,000	\$ 57,500	\$ 55,000	\$ 52,500	\$ -
Regional Debt Assessment		\$ 388,331	\$ 477,674	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ -
Fort River / Wildwood Replacement	\$ 40,000,000			\$ 1,270,000	\$ 2,274,900	\$ 2,362,300	\$ 2,324,700	\$ 2,542,100	\$ 2,497,300	\$ 2,452,500	\$ 2,407,700	\$ 30,420,000
Public Works Replacement	\$ 20,000,000		\$ 1,266,667	\$ 1,246,667	\$ 1,226,667	\$ 1,206,667	\$ 1,186,667	\$ 1,166,667	\$ 1,146,667	\$ 1,126,667	\$ 1,106,667	\$ 14,000,000
Central Fire Station Replacement	\$ 15,000,000			\$ 1,025,000	\$ 1,007,500	\$ 990,000	\$ 972,500	\$ 955,000	\$ 937,500	\$ 920,000	\$ 902,500	\$ 11,000,000
Total	\$ 105,953,810	\$ 2,413,965	\$ 3,896,628	\$ 6,718,234	\$ 7,633,224	\$ 7,824,494	\$ 7,651,414	\$ 7,635,695	\$ 7,391,074	\$ 7,228,755	\$ 7,123,097	\$ 67,112,000
Less Debt Exclusion	\$ (40,000,000)	\$ -	\$ -	\$ (1,270,000)	\$ (2,274,900)	\$ (2,362,300)	\$ (2,324,700)	\$ (2,542,100)	\$ (2,497,300)	\$ (2,452,500)	\$ (2,407,700)	\$ (30,420,000)
Less CPA Funding	\$ (4,279,000)	\$ (488,720)	\$ (558,460)	\$ (395,250)	\$ (304,350)	\$ (260,400)	\$ (252,500)	\$ (244,600)	\$ (236,700)	\$ (228,800)	\$ (220,900)	\$ (100,000)
Net General Fund Debt	\$ 61,674,810	\$ 1,925,245	\$ 3,338,168	\$ 5,052,984	\$ 5,053,974	\$ 5,201,794	\$ 5,074,214	\$ 4,848,995	\$ 4,657,074	\$ 4,547,455	\$ 4,494,497	\$ 36,592,000